

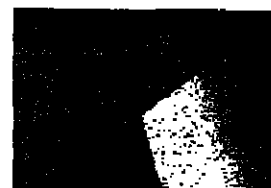
FINANCIAL TIMES



French property
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Managing stress
Healthy worker,
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An open relationship
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TOMORROW'S
Weekend FT
The surgeon's
dilemma

World Business Newspaper

FRIDAY JANUARY 27 1995

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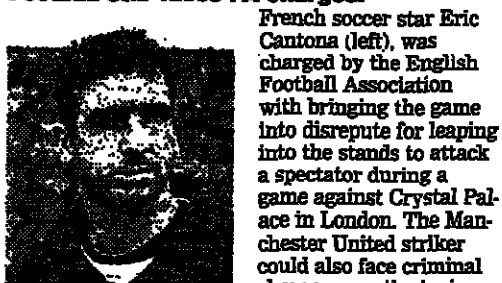
Germany unveils \$1.9bn programme to create jobs

The German government yesterday unveiled a four-year DM3bn (\$1.9bn) wage subsidies programme aimed at creating jobs for the long-term unemployed. Bonn said it expects about 180,000 jobs to be created during the programme, unveiled after talks with employers and trade union. Page 14; German TV race, Page 2

Andreotti faces preliminary hearing: Giulio Andreotti, seven times prime minister of Italy, faces a preliminary hearing in Palermo over whether there is sufficient evidence to send him to trial for his alleged links with the Mafia. Page 3

Cadbury in \$2.5bn Dr Pepper bid: Cadbury Schweppes took a multi-billion dollar gamble on the world's soft drinks market, pitting itself against Coca-Cola and PepsiCo as it launched a \$2.5bn bid for the Dr Pepper/Seven Up companies. Page 15 and Lex; Cadbury defends bid, Page 19; Coca-Cola results, Page 17

Football star faces FA charges:



French soccer star Eric Cantona (left), was charged by the English Football Association with bringing the game into disrepute for leaping into the stands to attack a spectator during a game against Crystal Palace in London. The Manchester United striker could also face criminal charges over the incident. Manchester United saw \$3m (\$4.7m) wiped off its value as shares were marked down.

EU ministers discuss Europol role: EU ministers yesterday discussed the role of Europol, the police intelligence agency took a step forward after ministers agreed to include terrorism within the scope of the force two years after it is set up. Page 3

Kobe quake hits P&G profits: Procter & Gamble yesterday issues a profits warning because its Japanese headquarters and one manufacturing plant had been put out of action by the Kobe earthquake. Page 15; Results, Pages 17, 18

Failure hits China satellite plans: The explosion yesterday of a Chinese rocket carrying a telecommunications satellite has dealt a serious blow to China's satellite programme. Page 14; Pledge to settle claim, Page 8

Akal takeover to cost \$314m: Semi-Tech Global, the Hong Kong company controlled by Mr James Ting, will take control of Akai Electric in a deal which values Akai at \$314m (\$314m). Page 15

Veba announces C&W alliance: Veba, one of Germany's biggest private telecoms operators, yesterday announced a strategic alliance with Cable and Wireless of the UK. Page 15; Background, Page 18; Lex, Page 14

Alcatel wins satellite deal: Alcatel Espace, the French space telecommunications group, has won a \$60m contract to supply WorldSpace of the US with three broadcasting satellites for millions of listeners in Asia, Africa and the Caribbean. Page 8

Jordan and PLO sign accord: Jordan and the Palestine Liberation Organisation signed a wide-ranging co-operation accord yesterday designed to settle a dispute over the future of occupied Arab East Jerusalem and economic relations. Page 8

Delta Air Lines results improve: Delta Air Lines, the third-biggest US carrier, followed United Airlines and American Airlines, the biggest and second biggest, in reporting a sharp improvement in results for the quarter to December. Page 17

US figures highlight economic growth: New orders for US durable goods rose by 1.4 per cent last month and by 13.9 per cent in the year to December, underlining the economic expansion. Page 6

Spain seeks \$970m aid: Spain yesterday submitted a request for Pta130bn (\$970m) in state aid for the loss-making Iberia airline, citing the sharp fall in the peseta as one of the main reasons for its application to the European Commission. Page 2

IMF aid for Russia stalled: The IMF is unlikely to reach an agreement with Russia during the current round of negotiations over a \$3.25bn standby loan to help finance the government's economic stabilisation programme. Page 2

Australian opposition leader quits: Australian federal opposition leader, Alexander Downer, quit after weeks of rumours and following his party's poor opinion poll showings. Page 7

STOCK MARKET INDICES

New York: Dow Jones Ind. Av.	4,857.25	(+13.8)
NASDAQ Composite	753.21	(+2.77)
Europe and Far East:		
CAC40	1,825.28	(+23.82)
DAI	2,032.95	(+3.85)
FT-SE 100	3,027.3	(+25.1)
Nikkei	18,079.8	(+28.54)

US LUNCHTIME RATES

Federal Funds	5.1%
3-month Treas. bill	5.85%
Long Bond	7.55%
Yield	

OTHER RATES

UK: 3-mo Interbank	6.5%	(6.4%)
UK: 10 yr Gilt	6.7%	(6.7%)
France: 10 yr OAT	6.8%	(6.8%)
Germany: 10 yr Bund	6.5%	(6.5%)
Japan: 10 yr JGB	6.3%	(6.3%)

NORTH SEA OIL (Average)

Brent 15-day (Mar)	\$18.65	(16.7)
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Australia	\$605	Grains	4045	Mexico	1000	Other	CR13.00
Brazil	461.25	Hong Kong	HS318	Morocco	1000	S. Arabia	SR11
Belgium	57.70	Hungary	FI185	Neth.	4.25	Singapore	S\$4.30
Cyprus	100.00	Ireland	10020	Nigeria	1000	Slovakia	SKS1.00
Danish	100.00	India	1000	Norway	1000	S. Africa	R12.00
Czech Rep.	100.00	Israel	1000	Spain	1000	Sweden	SKR1.00
Denmark	100.00	Italy	1000	Switzerland	1000	Switzerland	SKR1.00
Egypt	100.00	Japan	1000	Thailand	1000	Thailand	THB1.00
France	100.00	Jordan	1000	Turkey	1000	Turkey	TRY1.00
Germany	100.00	Kuwait	1000	Ukraine	1000	Ukraine	UAH1.00
Greece	100.00	Lithuania	1000	USA	1000	USA	USD1.00
Hong Kong	100.00	Latvia	1000	UK	1000	UK	GBP1.00
India	100.00	Lebanon	1000	Yemen	1000	Yemen	YER1.00

IMF to give Mexico standby loan of \$7.76bn

By Ted Bardacke and Leslie Crawford in Mexico City and George Graham in Washington

The Mexican government and the International Monetary Fund signed a letter of intent yesterday for the biggest IMF standby loan ever - an 18-month \$7.76bn credit to help the country through its financial crisis.

In the agreement, the subject of two weeks of intense negotiations between IMF executives and Mexican finance officials, Mexico pledged to implement an economic adjustment programme involving a tight monetary policy, cuts in government spending

and other measures designed to keep inflation and public finances under control.

Mr Guillermo Ortiz, finance secretary, said the adjustment programme would allow Mexico to meet IMF macroeconomic targets, including 1.5 per cent economic growth this year and more than 4 per cent growth in 1996.

Mr Miguel Mancera, head of the central bank, said the government would run a fiscal surplus this year and would implement an overhaul of the tax code to raise additional revenue. The IMF board of directors will consider the loan on February 1 but passage is virtually guaranteed.

Mr Michel Camdessus, the IMF managing director, said the urgency of the Mexican crisis was reflected "in the unprecedented access to the IMF's resources and the accelerated consideration of Mexico's request".

The previous largest IMF facility was a credit over three years for India in the early 1980s, amounting to just over \$5bn.

News of the announcement helped strengthen the Mexican peso, which at midday was trading at 5.685 pesos to the US dollar, up from Wednesday's close of 5.705. The stock market also rose - the main IPC index moved

upwards immediately after the announcement after falling 0.94 per cent in light morning trading.

Brokers said that the package was likely to push the market higher throughout the day, but that a strong and sustained recovery was unlikely until the proposed US \$40bn loan guarantee deal is approved by the US Congress. However, Senator Trent Lott, the majority whip in the US Senate, said it would be "a week or two before we get to legislation".

He warned it would probably not come up for debate in the Senate until after consideration of a constitutional amendment requiring a balanced bud-

get. That measure faces a substantial list of amendments and the likelihood of delaying tactics from opponents.

Mr José Angel Gurria, Mexican foreign minister, yesterday signalled Mexican frustration at the slow progress of the package through the US Congress. US Administration officials yesterday kept up their campaign for the loan guarantees.

President Bill Clinton warned in a satellite address to the Davos economic forum that failure to pass the legislation would have "grave consequences" and ran the risk of spreading Mexico's problems throughout the region.

In Washington, Mr Warren Christopher, the US secretary of state, urged members of Congress not to "load up this package with conditions unrelated to the economic thrust of our effort".

"By encumbering a package vital to the health of the Mexican economy, such conditions threaten to undermine their own intended goal of encouraging reform in Mexico," Mr Christopher told the House of Representatives International Relations committee yesterday.

Three critical mistakes along a trail to trouble, Page 13
Editorial Comment, Page 13

Board says it will look for better offer Wellcome rejects Glaxo's \$14.7bn bid as 'inadequate'

By Daniel Green and David Wighton in London

Wellcome rejected the \$9.2bn (\$14.7bn) bid by drugs industry rival Glaxo yesterday as "inadequate" and took the unusual step of putting itself up for sale.

Mr John Robb, Wellcome's chairman and chief executive, said the bid undervalued the company. The substantial savings that could be made within a combined company was one reason why the offer was regarded as too low.

"The board has concluded that its only responsible course of action is to seek a better offer for the company than the present Glaxo offer," Mr Robb said.

Glaxo has declared its offer final unless another bidder intervenes.

Sir Richard Sykes, chief executive of Glaxo, said: "I am disappointed by Wellcome's reaction. Glaxo remains convinced that the proposed merger is not only in the best interests of both Wellcome and Glaxo shareholders, but that it will also secure Britain's leading position in the pharmaceutical industry."

Mr Robb admitted, however, that the Wellcome Trust's decision to sell its 39.5 per cent stake in Wellcome to Glaxo meant that the company's 115 years of independence would end.

He urged the Trust not to sign an irrevocable undertaking to

accept Glaxo's offer today. This would reduce the chances that Wellcome's advisers, Baring Brothers and Morgan Stanley, would find a higher bidder.

"The Trust has nothing to lose [by not signing] as Glaxo must proceed with its offer in any event. The Trust should help us achieve the best offer for the company and not limit its own and other shareholders' options."

Nevertheless, the Trust is expected to sign the undertaking today.

If it does sign it would still be able to accept a higher offer if

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Lex.....Page 14

Glaxo to pay \$533m for Affymetrix biotech group.....Page 15

Seven of Wellcome board could share £10m.....Page 19

Catalyst for action.....Page 19

one emerged within 21 days of the publication of Glaxo's offer document.

But Wellcome believes that working within such a deadline would make it more difficult to attract a higher offer. "If you are asking someone to sign a cheque for £11bn it takes a bit of time for them to make up their minds," said one of the company's advisers.

While most observers have dismissed the chances of a higher

offer, Sir Anthony Tennant, deputy chairman of Wellcome, said the board was "fairly confident" of attracting another bidder. "We are in constant dialogue with all the major players in the industry. We know what their strategies are and what they are interested in."

"Wellcome is doing its best to get a higher bid from Glaxo or from a third party," said one analyst, adding: "Possible bidders include Merck and Pfizer of the US, Hoechst, BASF and Bayer in Germany or Roche of Switzerland."

Although Glaxo's offer has been seen by analysts as a fair price, Sir Anthony argued that a successful bid at this level would enhance Glaxo's earnings "quite considerably".

Mr Robb said Wellcome's unpublished 1994 results would show it in a better light than the 1993 figures used by Glaxo in its offer on Monday.

He said confidential information of the progress of new drug applications should also make the company more attractive to other potential bidders.

He expressed "disappointment" that the Trust had "turned down our request for a meeting".

Since Monday, communications between Wellcome and Wellcome Trust have been conducted through their advisers.

Wellcome shares rose 32p to close yesterday at 966p.

Elf to sell minerals business as charges lead to first loss

By John Riddling in Paris

Elf Aquitaine, the French oil group, yesterday reported its first net loss and said it planned to sell the phosphates and soda ash businesses of Texasgulf, the US minerals company.

Elf recorded a net loss of FF5.4bn (\$1bn) for 1994 after taking provisions of FF8.7bn to cover changes in US accounting standards, the write-down of assets and restructuring costs.

In spite of the scale of the losses, Mr Philippe Jaffré, Elf's chairman, was upbeat. He said profits of FF3.2bn before exceptional charges represented the first increase since 1990 and claimed Elf was recovering faster than expected from a protracted decline in profitability.

"The loss in 1994 was exceptional in every sense," Mr Jaffré said, claiming that profits in 1995 should exceed last year's pre-exceptional figure.

He said the confidence of the board was reflected in its decision to maintain the dividend at FF13. Elf shares rose by FF17.9 to FF378.1.

The company said it planned to

sell Texasgulf's phosphates operations within the next few months. It expected to receive about \$900m from the sale, and indicated that it would also sell Texasgulf's soda ash businesses. Elf paid FF13bn for Texasgulf in 1981.

Mr Jaffré said Elf had achieved all of the targets set at the time of privatisation.

Net receipts from disposals exceeded the FF5bn forecast.

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Jaffré prescribes shock therapy for Elf.....Page 18

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while cost-cutting had boosted profits by FF1.1bn. Operating profits rose from FF9.4bn to FF11bn, while debts fell FF8bn to FF4.5bn.

The rise in underlying profits was achieved in spite of difficult market conditions.

The price of oil fell from an average of FF96 per barrel in 1993 to FF88 per barrel last year. Refining margins declined further while Elf faced intensified competition in the retail

market, notably from supermarkets.

Elf's improved underlying results were, however, eliminated by exceptional provisions. In particular, a FF5.4bn charge was taken to cover the impact of a US accounting change which Elf expects to take effect in 1996.

According to Elf, the accounting change will mean that oil groups will no longer be able to offset assets against each other on their balance sheets. Hence, overvalued assets have to be written down.

The French group, which made expensive acquisitions in the 1980s and early 1990s, is one of the companies most affected by the new accounting standard.

Mr Jaffré said Elf would step up its activities in Asia and would seek to strengthen its operations in European gas distribution. A new subsidiary, Elf-gaz, would be set up to form partnerships in the sector.

Elf also plans to raise its holding in Cepsa, the Spanish refinery and distribution company, from 33.6 per cent to 44 per cent. Initially the French group will pay FF700m for a further 5 per cent stake in its Spanish partner.



Remembrance: The president of Germany, Roman Herzog (centre) stands in silence yesterday at a ceremony to mark the fifth anniversary of the liberation of the Nazi death camps at Auschwitz-Birkenau. Mourning with him are Ignatz Bubis (left), the chairman of Germany's Jewish community, and Mr Bubis' deputy, Michael Friedmann (right). Report, Page 2

Bae puts Jetstream business into joint venture

By Bernard Gray, Defence Correspondent

British Aerospace is putting its Jetstream and Avro regional aircraft business into a joint venture with the Franco-Italian aircraft group ATR.

As a result of the deal, BAE will cease production of its loss-making Jetstream 61 aircraft and about 1,000 jobs will be lost at the company's UK factories at Woodford in Manchester and Prestwick in Scotland.

ATR's two parent companies, Aerospatiale of France and Alenia of Italy, will each have a one-third shareholding in the new venture, along with BAE.

The new partners will consider adding further members to the grouping, but said the level of difficulty increased as the number of members rose.

The new venture, with headquarters at Toulouse in France, will handle all marketing and customer support for the group's turboprop and jet aircraft range.

Manufacturing and rationalisation will remain the responsibility of each parent company, although final assembly and engineering may be handled by the joint venture later if the first

Continued on Page 14
High hopes for formation flying, Page 13

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NEWS: THE LESSONS OF MEXICO

Three critical mistakes along a trail to trouble

Stephen Fidler and Ted Bardacke plot the ways by which the Mexican government reached a financial crisis

As the dust begins to clear over the circumstances leading up to Mexico's financial crisis, three critical mistakes appear to have been made. They cast doubt on the central bank's handling of monetary policy, and on its independence, and suggest the government's obsession with political problems led it to relax financial policies excessively.

Over five years, the Mexican government built up a reputation for cautious economic management. Last year, with two political assassinations, a peasant revolt and an election in August, there was a significant easing of policy.

According to Mr Jeffrey Sachs, professor of economics at Harvard University, central bank figures suggest that "the government and the central bank tried to fight the rise in interest rates ... by increasing

domestic credit in the economy."

The excess supply of pesos created as a result of the expansion of domestic credit placed an eventually fatal burden on the exchange rate regime. "It appears that Mexico's monetary policy was inconsistent with Mexico's commitment to a pegged exchange rate," says Mr Sachs. The Mexican crisis, he argues, "offers a case not against the pegged exchange rate [in itself], but rather against a pegged exchange rate combined with excessive domestic credit expansion."

Fiscal policy was expansionary too as the state development banks expanded their lending aggressively. According to Mr James Nash of the Nomura Research Institute in New York, the credit granted by the government's development banks amounted to 4.4 per cent of GDP last year.

Yet, because at the end of 1993, the government redefined its calculation of the fiscal balance to hide the behaviour of state financial institutions, this expansion was hidden from public scrutiny.

While the first mistake - lax fiscal and monetary policies - made the exchange rate regime unsustainable, it did not explain why devaluation became crisis.

For this, one has to look for a second error - to the build-up of short-term Mexican debt, denominated in or linked to foreign currencies, that was being held by foreigners. Included in this were the now notorious *tesobonos*, the dollar-indexed central bank bills at the centre of the financial crisis.

Mexico's conservative fiscal position for much of the 1990s should have precluded the necessity to raise short-term capital.

Yet, when capital inflows were flooding into Mexico, the central bank issued short-term peso denominated debt - called *cetes* - to soak up the liquidity this was injecting into the economy. Much of this paper found its way to foreigners.

But, in 1994, in part to avoid putting pressure on interest rates at home, the central bank in 1994 expanded issuance of the dollar-linked *tesobonos* to replace *cetes*.

This now looks a ghastly mistake - but it was compounded by poor debt management which meant there was a significant bunching of maturities of *tesobonos* around the turn of the year.

Investors would not have been so worried about the short-term debt had there been big international financial support at the time of the devaluation - or if the devaluation had occurred earlier with

reserves higher. This was part of the final bungle. So rushed was the devaluation on December 20 - an initial 15 per cent lowering of the peso's "floor" - that there were no "flanking policies". Foreign governments had not been informed; there was no plan for domestic economic adjustment.

"They changed the currency regime without defining a new one," said one former Mexican official. On the next two days, almost \$40bn (£2.5bn) was lost in reserves - forcing the government into an ignominious floating of the peso.

In these two days, some big Mexican banks were heavy sellers of pesos, as if they had heard sentiment in the government was not united behind the new floor.

Indeed, there had been debate within the government about whether to float initially. Government officials say that a

meeting of the exchange rate commission, chaired by then finance minister Mr Jaime Serra Fuche. He argued for a widening of the band - but had one of his under-secretaries, Mr Pedro Noyola, throw out a trial balloon about a possible float. This was rejected but the idea of an uncommitted government may have emerged.

The government officials said that twice - first in September, then on November 20 - the incoming president, Mr Ernesto Zedillo asked the then head of state, Mr Carlos Salinas, to devalue. Mr Salinas did not refuse - but referred the request to finance minister Pedro Aspe and central bank president Miguel Mancera - both exchange rate hawks who advised against the devaluation. This may have been a last chance for a soft-landing of the economy. See Editorial Comment

More liberal flow of funds creates instability

By Stephen Fidler, Latin America Editor

The rapid expansion of cross-border flows of capital through the securities markets was a phenomenon of the late-1980s, which was extended to the world's poorer countries in the first half of this decade.

The Mexican financial crisis has forcefully demonstrated the potential for instability that these flows create, and shows that the long-term consequences of the development have not yet been fully grasped.

selling in markets with only remote connections to Mexico.

In Mexico itself, says Mr Hale, "the advocates of devaluation simply did not understand the differences between importing capital from US banks during the 1970s and importing capital from a mutual fund sector which has to publish daily asset prices and can suffer large redemptions if there are adverse news reports about its performance."

The peso crisis has further underlined the fundamental importance of US liquidity in determining the amount of

The heterogeneous mass of today's investors is likely to be less susceptible to central bank suggestion. On the other hand, the variety of investors offers some hope for a faster recovery of capital flows than in 1982. Equity investments represented a small part of the debt-denominated inflows that flooded into Latin America before 1982.

In contrast, during the last three years, between a quarter and a half of all capital flows to developing countries has been equity investment - either direct or portfolio. The strong advantage of equity is that, if things do go wrong, the value of the obligation falls.

Furthermore, given the broad spread of investors, some - perhaps including aggressive hedge funds - may see opportunity in areas where the more conservative see only risk.

The Institute of International Finance, the Washington-based study group established by banks after the last debt crisis, forecasts that the Mexican crisis will contribute to a slowing of capital flows to developing countries this year, but that the flows will remain much higher than in the 1980s.

It estimates net external financing to developing countries will fall to \$146bn (£92bn) this year from \$166bn last and the peak of \$204bn in 1993. It estimates equity flows remaining little changed at just under \$75bn.

Nonetheless, there is no hiding the trauma caused by the Mexican devaluation. Mr Calvo says that it reflects "not only a crisis in Mexico but also a crisis in Wall Street." The reaction was magnified by the "moral hazard problems" resulting from Wall Street's big investment in emerging market research and investment banking departments.

Mr Hale says that many firms downplayed Mexico's vulnerability because they were afraid that it would jeopardise the privatisation and other deals they were doing in the region.

A more profound issue is the management of crisis, given the size of the funds now washing around in the world's financial system. The proposed size of the US guarantee package for Mexico soon to go before Congress - \$40bn - dwarfs any amount that could be provided by the IMF or World Bank.

"We created the IMF to deal with problems such as these but now the numbers are so large that we have entered a new world. There is a very serious need for a serious rethinking of these institutions," says Mr Calvo.

It seems doubtful that any institution could be satisfactorily constructed to act as lender of last resort under these circumstances.



Two Mexican finance ministers much embroiled in their country's crisis: Guillermo Ortiz, the incumbent (left), and Pedro Aspe, his predecessor

Spotting pitfalls in investment jungle

By Stephanie Flanders

Emerging market enthusiasts have vowed to invest more selectively in the wake of the Mexican crisis. But how can they avoid getting caught out elsewhere?

The table shows some basic indicators investors should watch. If they are available on a timely basis (a big if) they ought to provide a fair indication of a country's vulnerability to a loss of investor confidence, and the resources it has to withstand such a shift.

A current account deficit - the natural counterpart to a net inflow of foreign capital - need not present a problem in itself. Even a relatively large

deficit may be sustainable in the medium term. The bigger it is, however, the more important to know what is causing it and how it is being funded.

The root of all current account deficits is low domestic saving, relative to domestic demand. If foreign money is being invested in profitable private investment, the deficit ought to be sustainable.

The worry comes when the inflow is being used to finance excessive consumption. In theory, only government can get away with borrowing beyond its means. The budget deficit will tell you whether inflows are merely financing government over-spending.

However, deficit figures as

published by governments are sometimes unreliable and not always directly comparable - as unfortunately is the case with our table. The Mexican government's own numbers last year masked big rises in lending by state-owned banks.

All the same, the roots of much of the crisis were in the private sector: last year foreign money was increasingly being lent on a very short term basis, to finance private consumption.

The figures on the composition of capital inflows provide a way to assess whether other countries are caught in a similar trap. Reassuringly, perhaps, Mexico is an outlier. Foreign direct investment - difficult to take out - accounts for only a

small proportion of recent inflows into Mexico. More foot-loose portfolio capital accounted for the remainder, much of it extremely short-term, as the foreign debt breakdown shows.

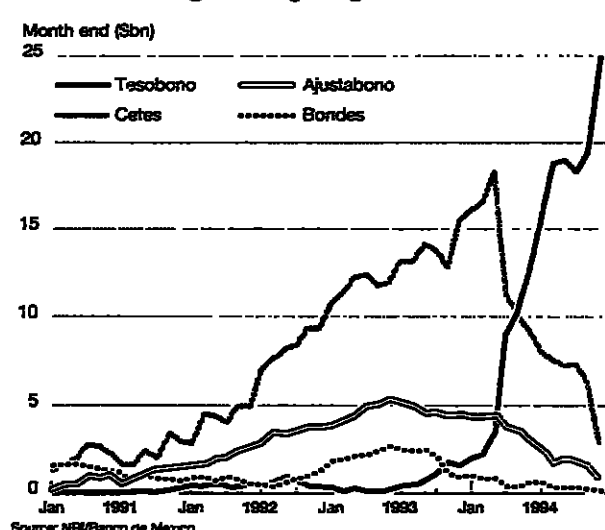
Taken together, these indicators show whether a country is vulnerable to a change of heart by investors. The level of foreign reserves can tell how well the government could cope with a sudden fall in confidence. However, by the same token, a low level of reserves is a fair sign things have been going wrong for some time.

Falling reserves are an even better signal. It is usually more important to know the way things have been moving than

the current state of play. It is fairly easy to keep up with daily changes in the rate. Other key variables are often only available months later. In the Mexican case, lack of clear and timely information about the level of reserves and - critically - domestic monetary growth exacerbated the shock of devaluation.

It is worth remembering that raw statistics cannot capture the political side of country risk. Elections, unstable governments, and the degree to which monetary policy is independent of political control will all make a country more or less capable of pursuing policies which are not sustainable in the long term.

Mexico: foreign holdings of government securities



Mr David Hale, chief economist for Chicago-based Kemper Financial Services, says that the crisis and its spillover into other markets worldwide have "demonstrated the fragilities of the post cold-war boom in securitised capital flows to developing country financial markets."

The shift was made possible by the widespread removal, over the last decade, of exchange controls and other constraints on the movement of capital. The profound reaction to Mexico's currency devaluation on December 20 - and the way the crisis rippled out to every "emerging market" and to others in industrialised countries - also reflects the growth in importance of mutual funds in the US.

"When the history books are written, the 1995 peso crisis will be regarded as the first great liquidity crisis to result in part from the rise of mutual funds as important global financial intermediaries," says Mr Hale.

He calculates that mutual fund assets are now equal to 90 per cent of US bank deposits - compared with barely 10 per cent in 1980, when they invested mainly in money market funds.

With mutual fund managers driven by the need to have sufficient to pay off clients redeeming their holdings, the crisis led to heavy mutual fund

capital inflows into developing countries.

Mr Guillermo Calvo, professor of economics at the University of Maryland and formerly with the International Monetary Fund, says that there was "a misreading in Latin America of what the reflow of capital meant."

His studies showed that, while some capital was attracted by economic policy changes in recipient countries, around half was tied to low US interest rates. This meant that, when US interest rates began to rise last February, reflecting higher demand for capital in the industrialised world, the funds flowing into emerging markets were bound to decelerate rapidly.

"This in turn meant that the managers of much of the capital that flowed into Latin America were hardly aware of what was going on in the region. One Wall Street money manager told Mr Calvo: 'We went into Latin America not knowing anything about the place. Now we are leaving without knowing anything about it.'"

Hard-nosed money managers also make default potentially more problematic even than in the 1982 Latin American debt crisis. Then, commercial bank lenders were - partly out of the desire to rescue their own portfolios - dragged into rescuings.

Emerging markets: an economic health check

	Mexico	Argentina	Brazil	Chile	China	Hungary	Indonesia	Philippines	South Africa	South Korea	Thailand	Turkey	Venezuela
Balance of payments													
Current account balance as % of GDP (1994)	-8.0	-3.5	-0.4	-2.9	0.5	-9.4	-2.6	-5.9	-0.7	-0.7	-5.4	3.2	5.6
Foreign direct investment as % of GDP (1993)	1.47	2.51	0.15	2.00	6.58	6.36	1.47	1.38	n.a.	0.16	1.97	0.52	0.04
Reserves: months of payments for imports & interest (1994)	0.7	5.2	9.1	8.0	4.2	5.0	4.3	2.8	0.7	2.3	5.5	3.1	6.5
Debt position													
Total external debt as % of GDP (1994)	46	31	26	43	25	67	65	67	24	16	47	69	66
Total external debt as % of exports (1994)	230.5	416.2	314.4	150.2	87.3	255.2	229.7	184.7	87.0	53.9	116.4	225.8	225.3
Short-term external debt as % of total external debt (1994)	38.0	11.7	23.6	19.3	28.3	11.0	22.4	18.9	27.0	33.4	46.8	19.3	5.7
Macro-economic policy stance													
Budget balance as % of GDP (1994)	-0.3	0.1	-0.3	1.3	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-4.6
Inflation rate (% 1994)	7.0	3.8	1,048	8.7	24.2	19.1	9.0	9.1	8.8	6.3	5.0	106.2	72.2
Savings as % of GDP (1994 estimates, *1993)	16.7	13.8*	21.6	22.1*	40.4*	11.2	32.7	19.0	18.3	34.5*	34.2*	20.4*	16.7*
Investment as % of GDP (1994 estimates, *1993)	28.1	17.0*	22.0	27.2*	41.7*	25.6	36.2	26.1	17.2	34.6*	43.9*	24.9*	23.1*
Real GDP growth (% 1994)	3.2	5.8	4.6	4.5	11.5	2.5	6.9	3.8	2.0	9.0	6.5	-5.0	-4.5

Source: Institute of International Finance; World Bank (foreign direct investment); Consensus Economics Inc, London (budget balances and inflation)

Attractions and dangers of big foreign capital inflows

By Martin Wolf

It seems strange to worry about capital inflows. On the one hand are poor countries, desperate to raise the living standards of their populations. On the other are investors, prepared to shower money upon them. Can this really be a bad thing?

Up to a point it can. Unstable capital flows bring about changes costly to reverse. That the flows can be unstable is clear. The real value of private resource flows to developing countries were - reports the World Bank's latest debt tables - a mere \$47bn in 1990 (in 1994 dollars), for example, and \$64bn in 1991. They jumped to \$104bn in 1992 and to \$166bn in 1993; in 1994 they are estimated to have risen a little more, to \$173bn.*

Most remarkable has been the instability in the real flows of portfolio equity, which jumped from \$4bn in 1990 to \$49bn in 1993, before falling back to an estimated \$40bn in 1994. Similarly, real net private debt flows jumped from \$15bn in 1990 to \$48bn in 1993 and \$56bn in 1994. Even foreign direct investment increased

from \$27bn in 1990 to \$70bn in 1993 and then \$78bn in 1994.

What goes up, can, unfortunately, go down, perhaps as quickly as it rose. One question is whether that is now going to happen? It may. Another question is how countries have coped - and should cope - with this kind of instability.

To help answer that question, one can turn to a World Bank study, published last year comparing four Latin American countries - Argentina, Chile, Colombia and Mexico - with five East Asian ones - Indonesia, Korea, Malaysia, the Philippines and Thailand.*

The most important macroeconomic effect of capital inflows is an increase in domestic expenditures, induced by a reduction in interest rates. That increase in spending will fall on both tradable and non-tradable goods and services. In the case of tradables, the result is an increase in the current account deficit; in the case of non-tradables, it is a rise in prices. This rise in the prices of non-tradables, via a vis tradables, represents an appreciation in the "real exchange rate". The effect will be a decline in domestic production

of tradables and an expansion in production of non-tradables.

The study lists five reasons why such effects are worth worrying about.

● Where countries have weak regulatory regimes, expansion of the financial system may create a bubble and a banking crisis, as in Chile in the early 1980s.

● Countries that have recently reformed their trade policies will find the desired expansion of exports curtailed and the unpopular expansion of import-substitutes accelerated, with unhappy political consequences, perhaps including reversal of the reform itself.

● Where capital inflows are unstable, the expansion of financial intermediation and contraction of the production of tradable goods, during the period of high inflow, is likely to leave the economy with a painful adjustment when it reverses.

● The current account deficit may become unsustainably large, undermining the country's creditworthiness and inducing a reversal of the inflows.

● The inflationary consequences of the monetisation of capital inflows under fixed exchange rates may undermine the

credibility of the exchange rate as a counter-inflationary anchor, leaving monetary policy in disarray.

Some problems are inherent in any inflows. But they are particularly large with portfolio flows, more likely to be unstable than direct investment.

What can be done to stabilise flows or minimise the adverse effects of unstable ones? A distinction can be drawn between direct and indirect measures. Direct measures include a cut in domestic interest rates, probably accompanied by tighter fiscal policy, elimination of incentives for inflows, such as deposit insurance, or direct physical controls on inflows.

Indirect measures would include foreign exchange intervention, either sterilised (where the monetary effects of intervention are offset by sales of longer-term domestic bonds) or unsterilised (money supply is allowed to expand unchecked).

Most important of all is to develop an economy able to adjust to shocks. Industries producing tradables need to be able to expand swiftly in response to relatively modest movements in incentives, this being Korea's great advantage in the

early 1980s. Also important are measures to underpin foreign confidence, such as credible monetary and fiscal policies and large foreign exchange reserves.

The menu is long. What does the experience of the countries under study show about what actually worked? There were three principal conclusions.

First, the countries that received the largest capital inflows as a percentage of GDP were not the ones that suffered the largest real appreciations. The most important action to limit appreciation was to tighten fiscal policy. "Those countries that increased their public savings were, able to leave more space for the increase in private sector investment being financed by the capital inflow." It was also vital to boost public savings by cutting government consumption.

Second, a mixture of fiscal and monetary policies is needed to manage inflows in the short run, because fiscal policy tends to be inflexible. But sterilised intervention does not seem effective in the longer run. By raising domestic interest rates, offsetting sales of domestic bonds tend to increase the capital inflow. When

the domestic long-term interest rate is higher than the return on foreign exchange reserves, this policy increases the "quasi-fiscal" central bank deficit.

The imposition of restrictions on capital inflows can be effective in the short run. But the World Bank argues these are no longer effective in the long run, because of the integration and globalisation of financial markets.

In the aftermath of the Mexican shock, all this may well be academic. The challenge facing many capital-importing countries is, as it is now in Mexico, likely to be the traditional one of how to keep capital from flowing out, rather than how to stop it from pouring in. But the challenge of managing capital inflows will, no doubt, return. Countries should prepare their policy armouries now.

* World Debt Tables 1994-95: External Finance for Developing Countries, Volume 1 (Washington DC: World Bank).
* Vittorio Corbo and Leonardo Hernández, *Macroeconomic Adjustment in Capital Inflows: Latin American Style versus East Asian Style*, Policy Research Working Paper 1377, World Bank, Washington DC.

مكتبة

Leaks launch Andreotti's Mafia trial

By Robert Graham in Rome

The public trial of Giulio Andreotti, seven times prime minister of Italy, for his alleged links with the Mafia is well under way even though the case has yet to get to the courts.

For the past week leaked extracts of prosecution evidence have been appearing in the media in advance of today's preliminary hearing in Palermo. The hearing is due to determine whether there is sufficient evidence to send him for trial.

Already the hearing has been twice postponed since last October, and it is likely to be put back yet further, not least because of a local lawyers' strike.

The request for Mr Andreotti to stand trial was made by Palermo magistrates in June 1993. Ever since then pieces of evidence have emerged, allegedly incriminating the former Christian Democrat prime minister who for many years was one of the most powerful men in Italy. But nothing has matched the flood of information in recent days - obliging Mr Andreotti to defend himself in advance.

The heart of the accusations against Mr Andreotti is that he acted as the principal point of reference and help for the Mafia at the centre of power in Rome. As such, he allegedly used his influence to protect Mafia bosses and fix court sentences. In return for this, the Mafia is said to have helped protect the interests of ruling Christian Democrats in Sicily, where the faction supporting Mr Andreotti was dominant.

These exceptionally grave accusations are based upon evidence provided by former members of the Mafia who have decided to collaborate with the authorities under witness protection programmes. Mr Andreotti has consistently denied the evidence of these so-called *pentiti*, albeit in evasive tones. He claims they are

bent on a political vendetta and using hearsay to blacken his reputation. Lately, Mr Andreotti has begun to talk of a US-based international campaign to discredit his reputation.

No less than 17 *pentiti* have testified against Mr Andreotti, including several whose statements have proved utterly reliable and legally acceptable as evidence in prosecuting members of the Mafia. Principal among these is Mr Tommaso Buscetta who has come to be used by the Italian judicial authorities as the single best witness against the leadership of Cosa Nostra, the umbrella organisation of the Sicilian Mafia.

Thus, if Mr Andreotti is not sent for trial the implication would be that the *pentiti* evidence in his case was unreliable. This in turn would open a breach in the entire system of *pentiti*, arguably the single most important instrument in fighting against Italy's organised crime.

A more complex point is whether the information provided by the former Mafia members is sufficiently firm for prosecution. One of Mr Andreotti's weakest points has been his acknowledged friendship with Salvo Lima, the political boss of the Christian Democrats in Sicily and a Cosa Nostra member. Lima was murdered by the Mafia in 1992 because he was no longer able to "deliver" rigged sentences in Rome. Mr Andreotti says he was unaware of these Mafia connections.

He further denies knowing the Salvo cousins, two prominent Sicilian business figures linked to the Mafia and patrons of the Christian Democrat party. Documents recently released show Mr Andreotti using a car registered in their name while on Christian Democrat business.

Others claim to show gaps in the escort logs of his bodyguards while on trips to Sicily during the 1980s.

Turkish press war over - 3m readers hurt

Newspaper barons can no longer afford to give away Korans, cars and other gifts, writes John Barham

Turkey's warring press barons have signed a truce after a year-long circulation battle that saw them resort to a bewildering array of gimmicks.

They gave away free copies of the Koran; sets of encyclopedias; sacks of potatoes; cars; television sets; and toothbrushes. They also enticed readers with lotteries.

But a week ago the owners of the Sabah and Hürriyet-Milliyet newspaper groups, which together control three quarters of the Turkish newspaper market, promised to restrict the promotional campaigns that were bleeding both companies white.

Even Mr Ertugrul Ozkok, editor of Hürriyet, admits: "There is no logic to it. It is competition, to stay strong in the market."

Mr Zafar Mutlu, Sabah's editor-in-chief, says: "Everyone knows we cannot beat the other. It was getting out of control and we all paid the price for it."

Both groups are burdened by heavy debts. Financial and raw material costs are climbing. The economy is in its deepest crisis for 70 years. Circulation fell by 20 per cent last year and advertising revenues dropped by half.

Last year Hürriyet's share price fell 86 per cent in dollar



Battle-weary: rival newspapers Sabah and Hürriyet have suffered losses through costly promotions

terms and Sabah's by 84 per cent. The burden of the costly promotions only worsened their troubles. Last year, Hürriyet promised a promotions campaign costing the equivalent of \$30m, roughly a third of expected revenues. It had to scale this back substantially in the end. The publishers

resorted to promotions because the cover prices of 38 cents were already too low to cut, but too high for the average Turk struggling on an annual income of about \$2,500.

Turkey has a population of 60m, but its 16 national dailies have a total average daily circulation of just 3m - a figure

that has not changed much over the last 10 years in spite of strong economic and demographic growth.

The expensive campaigns have done little to bolster loyalty, according to a report by Istanbul's Global Securities. Circulation dropped sharply as soon as a promotion was terminated.

Milliyet, a national daily, saw circulation fall by half to 502,000 within weeks of the end of its campaign offering sets of encyclopedias.

Encyclopedias were the most effective weapon in the campaigns. Over a period of several months, people would buy newspapers every day to collect instalments of the encyclopedias. As a result, Turkey now has the second highest number of encyclopedias per head in the world. Only Russia has more.

Sabah, for seven years Turkey's best-selling paper, is gaining the upper hand. Since its launch in 1985, the brash, colour broadsheet has led the way in Turkish newspaper publishing. It was the first to combine serious journalism, featuring specialist columnists, with tabloid material. Competitors followed its lead to the point where most Turkish newspapers look much the same.

Under Mr Dinç Bilgin, grandson of the publishing company's founder, Sabah has emerged as Turkey's best managed and financially strongest media group. In spite of the dreadful market conditions last year it looks the best positioned to survive the promotion campaign.

Yet Sabah's parent company, Medya Holding AŞ reported

\$44.5m in short-term debt - half its balance sheet - in last year's accounts. Pre-tax 1994 profits were just \$1.8m on turnover of \$104m.

Mr Bilgin has built up a stable of six titles, a range of magazines and one of Turkey's leading television channels. He has just launched Yeni Yüzyıl, a quality broadsheet with a business and economics slant.

With the truce in place, Mr Bilgin and Mr Aydın Döğen, the owner of Hürriyet and Milliyet, face the daunting prospect of competing on the intrinsic strengths of their newspapers. They have promised each other that from now on, neither will spend more than the equivalent of 8 cents per copy on promotions.

Mr Bilgin says: "We are going back to basics. We are going back to journalism. I am hopeful, but I am not sure [the truce] will work."

He is right to be cautious. All previous accords have ended acrimoniously after one of the companies broke ranks, forcing competitors to retaliate with more and more extravagant offers.

Few media watchers think this agreement will be different and expect the great newspaper war will soon begin again - to the delight of encyclopedia collectors, Koran readers and lottery fanatics.

Europol to take on fight against terrorism

By Emma Tucker in Paris

EU ambitions to establish a cross-border European police intelligence agency took a significant step forward yesterday after interior ministers agreed to include terrorism within the scope of the force two years after it is set up.

At an informal meeting in Paris, the much-delayed plans to tackle EU-wide crime were boosted by an apparent willingness among ministers to reach a compromise on how Europol should be structured.

The breakthrough, which follows months of stalled negotiations, reflects the desire of member states to tackle cross-border crime, and significantly raised the likelihood that a convention setting up Europol will be signed by the end of France's six-

month EU presidency. During the meeting - chaired by France's hard-line interior minister, Mr Charles Pasqua - Spain dropped its long-standing demand that terrorism

terrorism must be a matter for supra-national action.

"Terrorism should never be the problem of one member state acting alone," said Ms Margarita Robles, the

Spain, fighting Basque separatists, has always argued terrorism should never be the problem of one member state acting alone

be included within Europol's domain from the start, conceding there should be a two-year gap after the convention is signed. The UK, which has resisted moves to bring terrorism within Europol's mandate, dropped its objections.

Spain - fighting against Basque separatists - has always argued that

Spanish interior minister. The meeting was the first since EU heads of state committed themselves in December to reaching agreement on setting up Europol by the next summit of heads of state, to be held in Cannes in June.

The commitment was treated warily by many EU officials who sus-

pected that differences between France and Germany over the agency's mandate would make an early agreement impossible.

However, Mr Pasqua yesterday suggested that a compromise put forward by the French had met general agreement, and that a convention could be ready by March.

Paris had previously maintained that Europol should only deal with low-grade information controlled by national police liaison officers and not have the capacity to create or store its own intelligence.

This view opened up a rift with the German government which is under pressure at home from rising crime, in particular car theft.

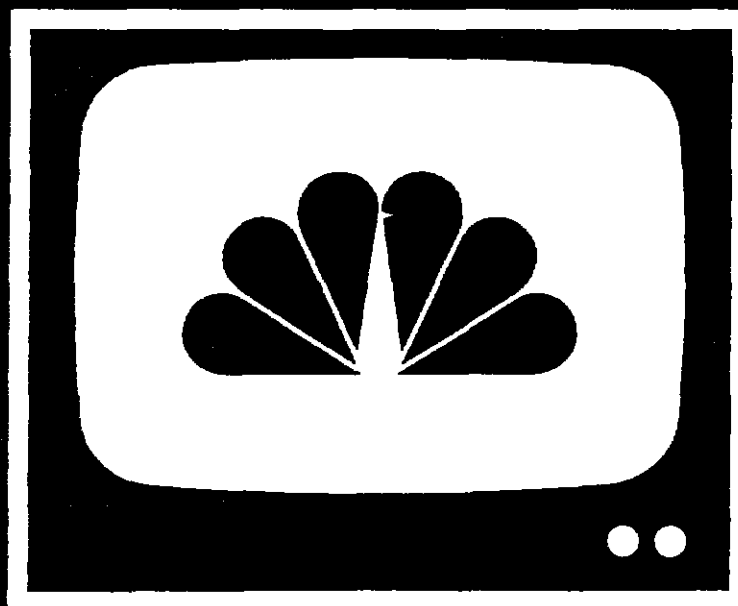
Germany, backed by the UK, favoured a European version of the

US Federal Bureau of Investigation, with officers able to cross national frontiers. The agency would also be able to collate sensitive, high-grade information to which access would be limited.

Mr Pasqua spoke yesterday of a plan to allow Europol to handle sensitive information with strictly controlled access. Member states would still keep control over the data's confidentiality.

"We reached widespread agreement on this point," said Mr Pasqua. "At the next official council meeting, we will be able to firm up the accords."

However, EU diplomats were more cautious, noting that sensitive issues such as the agency's accountability to the European Parliament, Court of Justice and Court of Auditors had not even been properly addressed.



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THE PERFECT MIX OF NEWS, BUSINESS AND ENTERTAINMENT

NEWS: THE LESSONS OF MEXICO

Three critical mistakes along a trail to trouble

Stephen Fidler and Ted Bardacke plot the ways by which the Mexican government reached a financial crisis

As the dust begins to clear over the circumstances leading up to Mexico's financial crisis, three critical mistakes appear to have been made. They cast doubt on the central bank's handling of monetary policy, and on its independence, and suggest the government's obsession with political problems led it to relax financial policies excessively.

Over five years, the Mexican government built up a reputation for cautious economic management. Last year, with two political assassinations, a peasant revolt and an election in August, there was a significant easing of policy.

According to Mr Jeffrey Sachs, professor of economics at Harvard University, central bank figures suggest that "the government and the central bank tried to fight the rise in interest rates ... by increasing

domestic credit in the economy."

The excess supply of pesos created as a result of the expansion of domestic credit placed an eventually fatal burden on the exchange rate regime. "It appears that Mexico's monetary policy was inconsistent with Mexico's commitment to a pegged exchange rate," says Mr Sachs. The Mexican crisis, he argues, "offers a case not against the pegged exchange rate [in itself], but rather against a pegged exchange rate combined with excessive domestic credit expansion."

Fiscal policy was expansionary too as the state development banks expanded their lending aggressively. According to Mr James Nash of the Nomura Research Institute in New York, the credit granted by the government's development banks amounted to 4.4 per cent of GDP last year.

Yet, because at the end of 1993, the government redefined its calculation of the fiscal balance to hide the behaviour of state financial institutions, this expansion was hidden from public scrutiny.

While the first mistake - lax fiscal and monetary policies - made the exchange rate regime unsustainable, it did not explain why devaluation became crisis.

For this, one has to look for a second error - to the build-up of short-term Mexican debt, denominated in or linked to foreign currencies, that was being held by foreigners. Included in this were the now notorious *tesobonos*, the dollar-indexed central bank bills at the centre of the financial crisis.

Mexico's conservative fiscal position for much of the 1990s should have precluded the necessity to raise short-term capital.

Yet, when capital inflows were flooding into Mexico, the central bank issued short-term peso denominated debt - called *cepes* - to soak up the liquidity this was injecting into the economy. Much of this paper found its way to foreigners.

But, in 1994, in part to avoid putting pressure on interest rates at home, the central bank in 1994 expanded issuance of the dollar-linked *tesobonos* to replace *cepes*.

This now looks a ghastly mistake - but it was compounded by poor debt management which meant there was a significant bunching of maturities of *tesobonos* around the turn of the year.

Investors would not have been so worried about the short-term debt had there been big international financial support at the time of the devaluation - or if the devaluation had occurred earlier with

reserves higher. This was part of the final bungle. So rushed was the devaluation on December 20 - an initial 15 per cent lowering of the peso's "floor" - that there were no "flanking policies". Foreign governments had not been informed; there was no plan for domestic economic adjustment.

"They changed the currency regime without defining a new one," said one former Mexican official. On the next two days, almost \$4bn (£2.5bn) was lost in reserves - forcing the government into an ignominious floating of the peso.

In these two days, some big Mexican banks were heavy sellers of pesos, as if they had heard sentiment in the government was not united behind the new floor.

Indeed, there had been debate within the government about whether to float initially. Government officials say that a

meeting of the exchange rate commission, chaired by then finance minister Mr Jaime Serra Puche. He argued for a widening of the band - but had one of his under-secretaries, Mr Pedro Noyola, throw out a trial balloon about a possible float. This was rejected but the idea of an uncommitted government may have emerged.

The government officials said that twice - first in September, then on November 20 - the incoming president, Mr Ernesto Zedillo asked the then head of state, Mr Carlos Salinas, to devalue. Mr Salinas did not refuse - but referred the request to finance minister Pedro Aspe and central bank president Miguel Mancera - both exchange rate hawks who advised against the devaluation. This may have been a last chance for a soft-landing of the economy. See Editorial Comment

More liberal flow of funds creates instability

By Stephen Fidler, Latin America Editor

The rapid expansion of cross-border flows of capital through the securities markets was a phenomenon of the late-1980s, which was extended to the world's poorer countries in the first half of this decade.

The Mexican financial crisis has forcefully demonstrated the potential for instability that these flows create, and shows that the long-term consequences of the development have not yet been fully grasped.

selling in markets with only remote connections to Mexico.

In Mexico itself, says Mr Hale, "the advocates of devaluation simply did not understand the differences between importing capital from US banks during the 1970s and importing capital from a mutual fund sector which has to publish daily asset prices and can suffer large redemptions if there are adverse news reports about its performance."

The peso crisis has further underlined the fundamental importance of US liquidity in determining the amount of

The heterogeneous mass of today's investors is likely to be less susceptible to central bank suasion. On the other hand, the variety of investors offers some hope for a faster recovery of capital flows than in 1982. Equity investments represented a small part of the debt-denominated inflows that flooded into Latin America before 1982.

In contrast, during the last three years, between a quarter and a half of all capital flows to developing countries has been equity investment - either direct or portfolio. The strong advantage of equity is that, if things do go wrong, the value of the obligation falls.

Furthermore, given the broad spread of investors, some - perhaps including aggressive hedge funds - may see opportunity in areas where the more conservative see only risk.

The Institute of International Finance, the Washington-based study group established by banks after the last debt crisis, forecasts that the Mexican crisis will contribute to a slowing of capital flows to developing countries this year, but that the flows will remain much higher than in the 1980s.

It estimates net external financing to developing countries will fall to \$18bn (29bn) this year from \$18bn last and the peak of \$20bn in 1993. It estimates equity flows remaining little changed at just under \$75bn.

Nonetheless, there is no hiding the trauma caused by the Mexican devaluation. Mr Calvo says that it reflects "not only a crisis in Mexico but also a crisis in Wall Street." The reaction was magnified by the "moral hazard problems" resulting from Wall Street's big investment in emerging market research and investment banking departments.

Mr Hale says that many firms downplayed Mexico's vulnerability because they were afraid that it would jeopardise the privatisation and other deals they were doing in the region.

A more profound issue is the management of crisis, given the size of the funds now washing around in the world's financial system. The proposed size of the US guarantee package for Mexico soon to go before Congress - \$40bn - dwarfs any amount that could be provided by the IMF or World Bank.

"We created the IMF to deal with problems such as these but now the numbers are so large that we have entered a new world. There is a very serious need for a serious rethinking of these institutions," says Mr Calvo.

It seems doubtful that any institution could be satisfactorily constructed to act as lender of last resort under these circumstances.



Two Mexican finance ministers much embroiled in their country's crisis: Guillermo Ortiz, the incumbent (left), and Pedro Aspe, his predecessor

Spotting pitfalls in investment jungle

By Stephanie Flanders

Emerging market enthusiasts have vowed to invest more selectively in the wake of the Mexican crisis. But how can they avoid getting caught out elsewhere?

The table shows some basic indicators investors should watch. If they are available on a timely basis (a big if) they ought to provide a fair indication of a country's vulnerability to a loss of investor confidence, and the resources it has to withstand such a shift.

A current account deficit - the natural counterpart to a net inflow of foreign capital - need not present a problem in itself. Even a relatively large

deficit may be sustainable in the medium term. The bigger it is, however, the more important to know what is causing it and how it is being funded.

The root of all current account deficits is low domestic saving, relative to domestic demand. If foreign money is being invested in profitable private investment, the deficit ought to be sustainable.

The worry comes when the inflow is being used to finance excessive consumption. In theory, only government can get away with borrowing beyond its means. The budget deficit will tell you whether inflows are merely financing government over-spending. However, deficit figures as

published by governments are sometimes unreliable and not always directly comparable - as unfortunately is the case with our table. The Mexican government's own numbers last year masked big rises in lending by state-owned banks.

All the same, the roots of much of the crisis were in the private sector last year foreign money was increasingly being lent on a very short term basis, to finance private consumption.

The figures on the composition of capital inflows provide a way to assess whether other countries are caught in a similar trap. Reassuringly, perhaps, Mexico is an outlier. Foreign direct investment - difficult to take out - accounts for only a

small proportion of recent inflows into Mexico. More fool-lose portfolio capital accounted for the remainder, much of it extremely short-term, as the foreign debt breakdown shows.

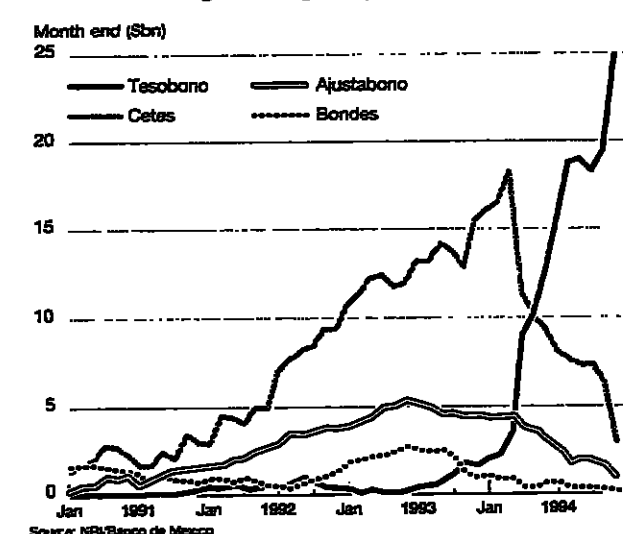
Taken together, these indicators show whether a country is vulnerable to a change of heart by investors. The level of foreign reserves can tell how well the government could cope with a sudden fall in confidence. However, by the same token, a low level of reserves is a fair sign things have been going wrong for some time.

Falling reserves are an even better signal. It is usually more important to know the way things have been moving than

the current state of play. It is fairly easy to keep up with daily changes in the rate. Other key variables are often only available months later. In the Mexican case, lack of clear and timely information about the level of reserves and - critically - domestic monetary growth exacerbated the shock of devaluation.

It is worth remembering that raw statistics cannot capture the political side of country risk. Elections, unstable governments, and the degree to which monetary policy is independent of political control will all make a country more or less capable of pursuing policies which are not sustainable in the long term.

Mexico: foreign holdings of government securities



Mr David Hale, chief economist for Chicago-based Kemper Financial Services, says that the crisis and its spillover into other markets worldwide have "demonstrated the fragilities of the post cold-war boom in securitised capital flows to developing country financial markets."

The shift was made possible by the widespread removal, over the last decade, of exchange controls and other constraints on the movement of capital. The profound reaction to Mexico's currency devaluation on December 20 - and the way the crisis rippled out to every "emerging market" and to others in industrialised countries - also reflects the growth in importance of mutual funds in the US.

"When the history books are written, the 1995 peso crisis will be regarded as the first great liquidity crisis to result in part from the rise of mutual funds as important global financial intermediaries," says Mr Hale.

He calculates that mutual fund assets are now equal to 90 per cent of US bank deposits - compared with barely 10 per cent in 1980, when they invested mainly in money market funds.

With mutual fund managers driven by the need to have sufficient to pay off clients redeeming their holdings, the crisis led to heavy mutual fund

capital inflows into developing countries.

Mr Guillermo Calvo, professor of economics at the University of Maryland and formerly with the International Monetary Fund, says that there was "a misreading in Latin America of what the reflow of capital meant."

His studies showed that, while some capital was attracted by economic policy changes in recipient countries, around half was tied to low US interest rates. This meant that, when US interest rates began to rise last February, reflecting higher demand for capital in the industrialised world, the funds flowing into emerging markets were bound to decelerate rapidly.

This in turn meant that the managers of much of the capital that flowed into Latin America were hardly aware of what was going on in the region. One Wall Street money manager told Mr Calvo: "We went into Latin America not knowing anything about the place. Now we are leaving without knowing anything about it."

Hard-nosed money managers also make default potentially more problematic even than in the 1982 Latin American debt crisis. Then, commercial bank lenders were - partly out of the desire to rescue their own portfolios - dragged into reschedulings.

Emerging markets: an economic health check

	Mexico	Argentina	Brazil	Chile	China	Hungary	Indonesia	Philippines	South Africa	South Korea	Thailand	Turkey	Venezuela
Balance of payments													
Current account balance as % of GDP (1994)	-8.0	-3.5	-0.4	-2.9	0.5	-9.4	-2.6	-5.9	-0.7	-0.7	-5.4	3.2	5.8
Foreign direct investment as % of GNP (1993)	1.47	2.51	0.15	2.00	6.59	6.36	1.47	1.38	n.a.	0.16	1.51	0.52	0.64
Reserves: months of payments for imports & interest (1994)	0.7	5.2	9.1	8.0	4.2	5.0	4.3	2.8	0.7	2.3	5.5	3.1	6.5
Debt position													
Total external debt as % of GDP (1994)	46	31	26	43	25	67	65	67	24	18	47	69	36
Total external debt as % of exports (1994)	230.5	418.2	314.4	150.2	97.3	255.2	229.7	184.7	97.0	53.9	176.4	225.8	225.3
Short-term external debt as % of total external debt (1994)	38.0	11.7	23.6	19.3	28.3	11.0	22.4	18.9	27.0	33.4	46.9	19.3	5.7
Macro-economic policy stance													
Budget balance as % of GDP (1994)	-0.3	0.1	-0.3	1.3	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-4.9
Inflation rate (% 1994)	7.0	3.8	1,048	8.7	24.2	19.1	9.0	9.1	8.8	6.3	5.0	105.2	72.2
Savings as % of GDP (1994 estimates, 1993)	16.7	13.8*	21.6	22.1*	40.4*	11.2	32.7	19.0	16.3	34.5*	34.2*	20.4*	16.7*
Investment as % of GDP (1994 estimates, 1993)	28.1	17.0*	22.0	27.2*	41.7*	25.6	36.2	26.1	17.2	34.8*	43.9*	24.9*	33.7*
Real GDP growth (% 1994)	3.2	5.8	4.6	4.5	11.5	2.5	6.9	3.8	2.0	8.0	8.5	-5.0	-4.6

Source: Institute of International Finance; World Bank (foreign direct investment); Consensus Economics Inc, London (budget balances and inflation)

Attractions and dangers of big foreign capital inflows

By Martin Wolf

It seems strange to worry about capital inflows. On the one hand are poor countries, desperate to raise the living standards of their populations. On the other are investors, prepared to shower money upon them. Can this really be a bad thing?

Up to a point it can. Unstable capital flows bring about changes costly to reverse. That the flows can be unstable is clear. The real value of private resource flows to developing countries were - reports the World Bank's latest debt tables - a mere \$47bn in 1990 (in 1994 dollars), for example, and \$64bn in 1991. They jumped to \$104bn in 1992 and to \$186bn in 1993; in 1994 they are estimated to have risen a little more, to \$173bn.*

Most remarkable has been the instability in the real flows of portfolio equity, which jumped from \$4bn in 1990 to \$49bn in 1993, before falling back to an estimated \$40bn in 1994. Similarly, real net private debt flows jumped from \$15bn in 1990 to \$48bn in 1993 and \$56bn in 1994. Even foreign direct investment increased

from \$37bn in 1990 to \$70bn in 1993 and then \$78bn in 1994.

What goes up can, unfortunately, go down, perhaps as quickly as it rose. One question is whether that is now going to happen? It may. Another question is how countries have coped - and should cope - with this kind of instability.

To help answer that question, one can turn to a World Bank study, published last year comparing four Latin American countries - Argentina, Chile, Colombia and Mexico - with five East Asian ones - Indonesia, Korea, Malaysia, the Philippines and Thailand.*

The most important macroeconomic effect of capital inflows is an increase in domestic expenditures, induced by a reduction in interest rates. That increase in spending will fall on both tradable and non-tradable goods and services. In the case of tradables, the result is an increase in the current account deficit; in the case of non-tradables, it is a rise in prices. This rise in the prices of non-tradables, vis a vis tradables, represents an appreciation in the "real exchange rate". The effect will be a decline in domestic production

of tradables and an expansion in production of non-tradables.

The study lists five reasons why such effects are worth worrying about.

● Where countries have weak regulatory regimes, expansion of the financial system may create a bubble and a banking crisis, as in Chile in the early 1980s.

● Countries that have recently reformed their trade policies will find the desired expansion of exports curtailed and the unpopular expansion of import-substitutes accelerated, with unhappy political consequences, perhaps including reversal of the reform itself.

● Where capital inflows are unstable, the expansion of financial intermediation and contraction of the production of tradable goods, during the period of high inflow, is likely to leave the economy with a painful adjustment when it reverses.

● The current account deficit may become unsustainably large, undermining the country's creditworthiness and inducing a reversal of the inflows.

● The inflationary consequences of the monetisation of capital inflows under fixed exchange rates may undermine the

credibility of the exchange rate as a counter-inflationary anchor, leaving monetary policy in disarray.

Some problems are inherent in any inflows. But they are particularly large with portfolio flows, more likely to be unstable than direct investment.

What can be done to stabilise flows or minimise the adverse effects of unstable ones? A distinction can be drawn between direct and indirect measures. Direct measures include a cut in domestic interest rates, probably accompanied by tighter fiscal policy, elimination of incentives for inflows, such as deposit insurance, or direct physical controls on inflows.

Indirect measures would include foreign exchange intervention, either sterilised (where the monetary effects of intervention are offset by sales of longer-term domestic bonds) or unsterilised (money supply is allowed to expand unchecked).

Most important of all is to develop an economy able to adjust to shocks. Industries producing tradables need to be able to expand swiftly in response to relatively modest movements in incentives, this being Korea's great advantage in the

early 1980s. Also important are measures to underpin foreign confidence, such as credible monetary and fiscal policies and large foreign exchange reserves.

The menu is long. What does the experience of the countries under study show about what actually worked? There were three principal conclusions.

First, the countries that received the largest capital inflows as a percentage of GDP were not the ones that suffered the largest real appreciations. The most important action to limit appreciation was to tighten fiscal policy. "Those countries that increased their public savings were, able to leave more space for the increase in private sector investment being financed by the capital inflow." It was also vital to boost public savings by cutting government consumption.

Second, a mixture of fiscal and monetary policies is needed to manage inflows in the short run, because fiscal policy tends to be inflexible. But sterilised intervention does not seem effective in the longer run. By raising domestic interest rates, offsetting sales of domestic bonds tend to increase the capital inflow. When

the domestic long-term interest rate is higher than the return on foreign exchange reserves, this policy increases the "quasi-fiscal" central bank deficit.

The imposition of restrictions on capital inflows can be effective in the short run. But the World Bank argues there are no longer effective in the long run because of the integration and globalisation of financial markets.

In the aftermath of the Mexican shock, all this may well be academic. The challenge facing many capital-importing countries is, as it is now in Mexico, likely to be the traditional one of how to keep capital from flowing out, rather than how to stop it from pouring in. But the challenge of managing capital inflows will, so some return. Countries should prepare their policy armouries now.

* World Debt Tables 1994-95. External Finance for Developing Countries, Volume 1 (Washington DC: World Bank).
* Victoria Corbo and Leonardo Echeverri, Macroeconomic Adjustment in Latin America: Latin American Style, Policy Research Working Paper 1377, World Bank, Washington DC.

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NEWS: THE AMERICAS

Biggest annual leap since 1978

US durable goods orders rise 13.9%

By Michael Prowse
in Washington

New orders for US durable goods rose by 1.4 per cent last month and by 13.9 per cent in the year to December, underlining the vitality of the economic expansion, the Commerce Department reported yesterday.

The figures - the largest annual increase since 1978 - follow many signs of robust growth including a sharp rise in employment and output at the end of last year.

Many economists, however, are confidently predicting a deceleration in economic growth this year from the 4 per cent annual rate registered last year, reflecting the Federal Reserve's policy of curbing demand by gradually increasing short-term interest rates.

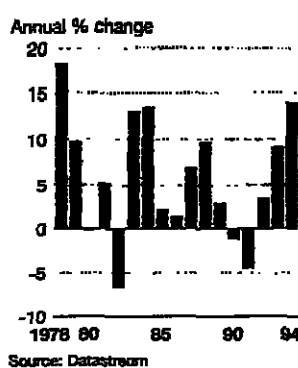
A seventh increase in short-term rates to 6 per cent is widely expected next week.

Testifying before Congress yesterday, Mr Robert Reich, director of the non-partisan Congressional Budget Office, predicted that growth would slow to 2.5 per cent this year and 1.9 per cent in 1996. Consumer price inflation was likely to rise to 3.2 per cent this year and 3.4 per cent in 1996, against 2.7 last year.

Most Wall Street economists are also predicting slower growth, although there is no agreement on how quickly the economy will decelerate.

Analysts said that the overall buoyancy of orders last month largely reflected the strength of orders in the volatile transport sector. Excluding transport orders rose 0.1 per cent, excluding defence industries, they fell 0.8 per cent. Orders for capital goods, excluding aircraft - a rough guide to civilian investment intentions - fell 0.4 per cent last month, but rose 6.3 per cent in the year to December.

US durable goods orders



Source: Datastream

1996, against 2.7 last year.

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House balks at toughest budget medicine

By Jurek Martin in Washington

The US House of Representatives yesterday morning refused to give the necessary two-thirds majority to the toughest version of the proposed constitutional amendment to balance the budget by the year 2002.

In the first of six planned votes, the House supported the amendment sponsored by Congressman Joe Barton, a Texas Republican, by 253 votes to 173, appreciably short of the required 290.

The Barton proposal would not only have written into the constitution a prohibition on deficit spending, but would mandate a 60 per cent vote in favour of any tax increases.

It had been supported by Congressmen Newt Gingrich, the Speaker, and Mr Dick Armey, the majority leader.

Under the rules adopted by the Republican leadership, the version of the amendment that wins the most votes will again be submitted to the chamber for final approval.

Mr Barton had said prior to

the morning vote that his amendment needed the support of a minimum of 260 members on the first round to be "viable".

It has appeared over the past 10 days that greater support exists for an amendment also banning deficit spending and the raising of the federal debt ceiling, but requiring only a simple majority to increase taxes.

This has been sponsored by Congressman Charles Stenholm, the Democrat from Texas, and Mr Dan Schaefer, the Republican from Colorado.

Both Mr Gingrich and Mr Armey, who are anxious that the House should approve a version which could then be considered by the Senate, have implied they can "live with" the less stringent approach.

But there is some risk that diehard supporters of the Barton amendment will vote against the bipartisan alternative in order to deny it the most votes in the first round.

Senator Robert Dole, presiding over a 53-47 Republican majority, has openly doubted that any

amendment with a "supermajority" clause had a chance of gaining the required 67 votes in the Senate. Even without it, the prospects of approval of a constitutional amendment are considered no better than 50-50.

President Bill Clinton has no authority to veto a constitutional amendment if it passes both houses and is then approved by three quarters, or 38, of the 50 states.

In his State of the Union address on Tuesday, the president proclaimed his belief in the principle of a balanced

budget, but he urged the Republicans to be "straight with the American people" about the consequences of the constitutional amendment route and said he would fight against any attempt to balance the federal books by cutting social security.

However, several members of his cabinet have gone into but against it. On Wednesday, Mr William Perry, the secretary of defence, testified to the potentially dire consequences for US military capabilities if an amendment were approved.

Political parties hear government ideas on constitutional change

Brazil opens reform negotiations

By Angus Foster in Sao Paulo

Brazil's new government yesterday started negotiations with Congress over a wide range of constitutional reforms which many analysts believe are crucial to modernise the state.

Many of the reforms, which the government hopes will lower the barriers to foreign investment and introduce big fiscal changes, are controversial and discussions may last several months.

Ministers for President Fernando Henrique Cardoso, who took office on January 1, met the Democratic Movement (PMDB), the country's biggest political party, to outline the government's ideas and seek suggestions. They will see other parties in Mr Cardoso's coalition over the next week.

The government hopes to present formal proposals by the middle of next month, when a new Congress will have taken office.

Highlighting several reforms the government considers vital, Mr José Serra, planning minister, said the legal distinction between Brazilian and foreign-controlled companies should be abolished. Companies under majority foreign control should also be allowed to invest in the energy and mining sectors. Under present rules, foreigners can only invest in hydroelectric and mining projects as minority partners.

The government also wanted to make more "flexible" its monopoly on oil exploration and refining and its policies which prevent competition in telecommunications.

PMDB politicians reacted cautiously, and analysts said that until details were released next month, it would be difficult to assess the government's likely backing within Congress.

The debate about constitutional change has been under way for more than a year and stems from the country's 1988 constitution, promulgated soon after the military leaders stepped down and democracy returned. The constitution was praised for its attention to human rights and social welfare, but is now widely regarded as having sections which act as a severe brake on the economy.

The main document, which includes 245 articles and stretches over 108 pages, includes unusual items such as rules on the tax system, family

matters and even an upper limit of 12 per cent on real interest rates.

An attempt in 1993/1994 to overhaul the document failed because of political opposition to many of the reforms, nearly all of which involve upsetting powerful interest groups. For example, the precarious finances of the social security system can only be repaired by repealing some of the generous retirement provisions guaranteed by the constitution.

Mr Cardoso needs three-fifths of the 594 votes in Congress for the reforms to be approved. Although his coalition has that support in theory, party loyalty is weak in Brazil and many reforms are likely to be fiercely criticised. Leftwing and union groups are already mobilising against the proposed changes.

Conservatives ready for shoot-out on gun control

By Jurek Martin in Washington

Conservative congressmen from both parties appear increasingly willing to try to repeal the gun control legislation of the past two years, thus setting themselves on a clear confrontation course with both President Bill Clinton and the weight of US public opinion.

Mr Newt Gingrich, the Speaker, gave a guarded green

light to what he called an "inevitable" initiative. Mr Clinton strongly implied in his State of the Union address on Tuesday night that he would veto any repeal, but Mr Gingrich said it was "very unlikely" that the Republican leadership would "stop such a bill from moving through the House".

The New York Times reported yesterday that more than two dozen Democrats

were ready to join a rolling Republican bandwagon, with the National Rifle Association heavily involved in the planning, which seeks to overturn last year's ban on the sale of 19 types of semi-automatic weapons.

Also on the target list for repeal is a handgun control bill passed in 1993 and named after Mr James Brady, the White House press secretary seriously wounded in the

assassination attempt on President Ronald Reagan in 1981.

The legislative strategy has not yet been determined, but a likely course is to amend last year's crime bill, a popular Republican cause and shortly due for consideration by the House judiciary committee.

Even if repeal passes the House, it is far from clear that the Senate would go along. Even if it does, the two thirds majorities needed to override a

presidential veto will not be easily obtained.

In his speech on Tuesday, Mr Clinton defended the right of hunters to own guns for legitimate sporting purposes and sympathised with those in the last Congress who had lost their seats by voting in favour of gun control "so that police officers and kids wouldn't have to lay down their lives under a hail of assault weapon attack".

Many observers, especially Democrats, believe the issue plays into the president's hands.

The New York Times quoted one Democratic aide as saying: "This is a headache for Newt. It's not his message and he knows repeating this is a political loser."

He added, acidly: "When Bill Clinton is willing to take a stand on something, you know it's safe."

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The Financial Times plans to publish a survey on
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In addition to gaining worldwide distribution to the FT's one million readers, the survey will be delivered direct to European property professionals at EBPIM, the International Property Market in Cannes, 9-12 March.

The survey will be a valuable source of reference and an ideal medium in which to promote properties and developments with a European bias.

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1. NOTICE IS HEREBY GIVEN that The Dominion Insurance Company Limited ("Dominion") applied to the Secretary of State for Trade & Industry on 20 January 1994 for his approval, pursuant to Part II of Schedule 2C to the Insurance Companies Act 1982, to transfer to Axa Insurance Company Limited all of its rights and obligations under all the property, liability (i.e. public and employers liability) and personal accident and contingency business London Market account insurance policies.

written by Dominion with repayment dates between 1 December 1994 and 31 December 1994.

2. Copies of the Statement of Particulars of the proposed transfer are available for inspection at the offices of Dominion at 53 Leadenhall Street, London EC3A 2AQ between 9.00am and 5.00pm on Monday to Friday until 27 February 1995.

3. Written representations concerning the transfer may be sent to the Secretary of State for Trade and Industry, Department of Trade and Industry Insurance Division, 10-18 Victoria Street, London SW1H 0NN before 20 March 1995. The Secretary of State will not determine the transfer until after considering any representations made to him before that date.

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2. Copies of the Statement of Particulars of the proposed transfer are available for inspection at the offices of Dominion at 53 Leadenhall Street, London EC3A 2AQ between 9.00am and 5.00pm on Monday to Friday until 27 February 1995.

3. Written representations concerning the transfer may be sent to the Secretary of State for Trade and Industry, Department of Trade and Industry Insurance Division, 10-18 Victoria Street, London SW1H 0NN before 20 March 1995. The Secretary of State will not determine the transfer until after considering any representations made to him before that date.

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Downer resigns as Australian Liberal opposition leader

By Nikki Tait in Sydney

The fluid and harsh world of Canberra politics claimed another victim yesterday when Mr Alexander Downer quit as leader of Australia's federal coalition opposition.

His decision to stand down after only eight months, and in the wake of many weeks of destabilising rumours and poor opinion poll showings, clears the way for a party-room ballot on Monday. This is likely to see Mr John Howard, a Liberal party veteran who held the leadership job between 1985 and 1989, take over.

"At that party meeting, John Howard will almost certainly be elected as leader of the Liberal party, and that is clearly the wish of the party," Mr Downer predicted as he announced his departure in Adelaide.

This is the second leadership

spill in less than a year for the opposition, a coalition of the Liberal and National parties. In May, after a similar wave of destabilising gossip and media speculation, Mr John Hewson, the former international Monetary Fund economist who failed to snatch victory for the opposition in the 1993 election, gave way to Mr Downer.

Mr Downer's brief hold on the job can be attributed partly to Australia's short parliamentary terms, partly to the rumour-fueled nature of the Canberra media, and partly to some self-inflicted wounds which called into question Mr Downer's political acumen.

Little known to the public at large when he took on the leadership, Mr Downer initially enjoyed a political honeymoon. His more modern approach and sense of humour neutralised attempts by Mr Paul Keating, Australia's sharp-tongued



John Howard (right) with the press yesterday after Alexander Downer (left) had stepped down

prime minister, to ridicule a privileged South Australian upbringing. But some much-publicised

gaffes by Mr Downer soon dispelled the goodwill. He was demonstrably confused over party policy on Aboriginal land

rights. He delivered an ill-timed joke, borrowed from the Canberra press gallery, about his party's key policy docu-

ment, called "The Things that Matter". In a series of puns on the name, he suggested that women's groups could call it "The Things that Batter". The joke fell flat.

The standing of the Liberal party did not appear so heavily affected, but, since Australia works on three-year terms, a federal election is expected either this year or early in 1996.

Pressure to resolve the leadership mounted. Even Downer supporters admitted that, if there were question marks over his political know-how, a change would better be effected now.

The return of Mr Howard, the only serious alternative, means the opposition swings to the right, and takes on some past baggage in return for a more guaranteed political performance, although Mr Howard has recently attempted to moderate

some of his more contentious views, such as those on Asian immigration.

The likely leader entered federal politics in 1974, aged 35, when he won the Sydney seat of Bennelong. He was a minister in the first Fraser government in the mid-1970s, becoming treasurer (finance minister) in 1977. In 1985, he took over the opposition leadership from Mr Andrew Peacock after a fight, but subsequently lost the 1987 election. Mr Peacock, who recently bowed out of federal politics, then ousted Mr Howard at the second attempt in 1988.

In 1993, Mr Howard tried to regain the leadership but lost to Mr Hewson.

He did not make a challenge when Mr Hewson was ousted last year, and six months ago declared he had given up all aspirations to the top job. Mr Peter Costello, the rela-

tively youthful Victorian politician who acted as Mr Downer's deputy and spokesman on economic matters, is likely to retain his position, despite some suggestions yesterday that at least one candidate might run against him.

There were strong suggestions yesterday that Mr Downer would take the foreign affairs portfolio, at present held by Mr Peter Reith, and remain in the shadow cabinet.

It is less than clear how the Australian electorate will view the latest manoeuvres in this seemingly endless sequence of comings and goings within the upper ranks of the Liberal party. But one ABC radio programme may have gauged the mood when it interviewed a feature on the Downer departure yesterday with the same follow-up. The Leader, from Walt Disney's Peter Pan.

Japanese seek guidance on handling a crisis

By William Dawkins in Tokyo

Japan will send a team to the US, Britain and Germany to study official crisis management, in an attempt to improve its own procedures, criticised for being slow to respond to last week's Kobe earthquake.

Prime Minister Tomichi Murayama told parliament the government needed a single cabinet-level body to handle disasters. The government has admitted the Kobe rescue operation was delayed by bureaucratic confusion.

Mr Murayama envisaged a central unit, such as the US Federal Emergency Management Agency, which was called into action 15 minutes after the Los Angeles quake struck last January.

The inquiry mission will depart in April and make suggestions for a crisis plan, for completion possibly by July, in which the prime minister's office would be the head of operations, officials said.

The present crisis management system depends, like other Japanese government functions, on unwritten rules of communication between different government ministries and local authorities.

This works well for long-term consensus building but is clearly ill-suited for

snap reactions to crises. Separately, Mr Murayama said the government was considering establishing a central agency to speed the reconstruction of Kobe. "We need to consider an organisation that can proceed as one body, not by each ministry," said Mr Murayama.

He also launched a review of earthquake preparations in Tokyo, thought by seismologists to be overdue for an earthquake of destructive force similar to the one that killed more than 5,000 people in Kobe.

Mr Koken Nosaka, construction minister, said the government was considering tightening the building standards act, to cope with the weaknesses in building codes exposed by the collapse and damage to supposedly quake-proof expressways and rail tracks.

The government's speed in admitting shortcomings in the Kobe rescue has for the time being relieved political pressure on Mr Murayama.

Officials of the New Frontier party, the main opposition group, said yesterday the party would not for the time being call for Mr Murayama's resignation, contrary to the demand of 11 NFP members earlier this week.

Criticism has centred on initial dilatoriness in accepting foreign aid and a four-hour delay, after news of the first shock arrived in Tokyo, in sending the military to Kobe.

Live television was the prime minister's main source of information, because of the collapse of the telephone network in the immediate aftermath of the quake, officials said.

As a result, the Ministry of Posts and Telecommunications yesterday advised the government to install satellite communications, the most earthquake-proof method of sending messages, for its disaster network.

The first official, though partial, estimates of the cost of clean-up and repairs started to emerge yesterday. Nippon Telephone and Telegraph, the main domestic telecommunications operator, reckons it will cost more than ¥50bn (\$500m) to repair Kobe's telephone system. Mr Masashi Kojima, NTT president, said the 76,000 lines damaged in the quake will be usable by the end of the month, though full repairs will take longer.

The Health and Welfare Ministry reckons it will cost ¥100bn to clear the 1.1bn tonnes of rubble left by the quake.

Foreign companies confident in Kobe

By Gerard Baker in Kobe

The dozens of foreign companies with operations in the Kobe area yesterday expressed confidence that the damage they suffered in last week's earthquake will prove limited.

Many leading companies have been forced to halt business temporarily, but expect no long-term disruption.

Kobe has long been a magnet for foreigners and foreign companies in Japan. As early as the fourth century AD, its natural harbour was seen as an ideal place for merchants and traders to transact business overseas.

It has always enjoyed a reputation as one of Japan's more cosmopolitan cities. More than

40,000 of the population of 1.5m are foreigners, many of them expatriates with large US and European companies, some of whom have their Japanese headquarters in the city.

Among the most seriously displaced is the US consumer products maker Procter and Gamble. Less than two years ago the company opened a 30-storey headquarters for its Japanese operations on the man-made Rokko Island in Osaka Bay.

In spite of early fears after last Tuesday's earthquake that the structure of the ¥30bn (\$300m) building had been damaged, it appears to have survived intact.

Interior fittings were, however, badly damaged and 1,300 employees, including 150

foreigners, who worked there have been relocated, most of them by boat, as other transport connections to the island were cut.

P&G offered some of the chance to move temporarily with their families to Hong Kong; some 170 accepted and left last Friday. The remaining employees have been moved elsewhere in Japan. P&G will announce today the location of a temporary headquarters in nearby Osaka.

Production of paper goods at the company's manufacturing plant in Akashi, just outside Kobe, was suspended while the building was inspected for damage.

But a spokesman said the problems were minor and the company hoped to restart

production in two weeks.

Another company with manufacturing at Akashi is Shin Caterpillar-Mitsubishi, a joint venture between the US construction equipment maker and the Japanese heavy industrial company.

The plant produces 1,000 oil pressure gauges a month, but after last week's damage, expects a short-term loss of output.

The factory was closed for three days after the quake but reopened this week. Output this month is forecast to reach 80 per cent of normal.

The company's 1,000 employees, including 19 US citizens, were all accounted for, though many had lost their homes and been forced to live in temporary accommodation.

Damage to the headquarters of Nestlé, the Swiss consumer products manufacturer, forced the company to relocate employees to Osaka and Tokyo. Nestlé leases part of the building and so will not incur a significant financial loss, but disruption to operations is inevitable.

Other foreign enterprises in the region include Maersk Line, the Danish shipping company, which reported substantial damage to its port facilities, and the UK's ICI, whose operations appeared to be undamaged.

Businesses outside the Kobe area expect some dislocation from the disruption of supplies, but are otherwise expected to function as normal.

ASIA-PACIFIC NEWS DIGEST

Hanoi restates Paracels claim

Vietnam restated its claim to the disputed Paracel and Spratly islands in the South China Sea in response to a claim by China that it had found new islands in the Paracels. China occupied the Paracels, south of China's Hainan island and east of the central Vietnamese port of Danang. In 1974, driving out forces of the US-backed Saigon regime which was ousted by communist armies the following year.

The Xinhua news agency reported on Wednesday that experts from Hainan had found three uncharted islets within the waters of the chain. Responding to the report, Vietnam's foreign ministry said the Paracels and the Spratlys, which lie further south, were part of Vietnamese territory. "Any foreign activity in this area, of any type, which is not agreed by the Vietnamese government is violating the sovereignty of Vietnam," a ministry official said. The Paracels are claimed by Taiwan as well as China and Vietnam. The three countries are among six claimants to the potentially oil-rich Spratlys, along with Brunei, Malaysia and the Philippines. *Reuters, Hanoi*

US and Vietnam to resume ties

The US and Vietnam plan tomorrow to sign an agreement allowing them to establish diplomatic relations. The two former enemies will open liaison offices in one another's capitals almost immediately after the signing, a US official said yesterday. The agreement to be signed in Hanoi settles questions about compensation for diplomatic properties seized at the end of the Vietnam War in 1975. Under the accord, Vietnam will return or compensate for 28 US properties, including the former American embassy building in Saigon, renamed Ho Chi Minh City. The US will turn over the former South Vietnamese embassy in Washington. The agreement, once signed, will represent de facto diplomatic recognition. The US liaison office will handle consular, political and commercial functions and will probably serve as a transitional step toward the eventual exchange of ambassadors. *AP, Hanoi*

Japanese coal mine to close

Japan's ailing coal industry took a step closer to extinction yesterday when one of the country's four remaining mines announced its imminent closure. Sorachi mine, which employs 700 people near a formerly flourishing coal town in the northern island of Hokkaido, is to close in March, under the burden of its ¥35bn (\$353m) debts. Jobs have been found for 425 workers in a nearby opencast mine, while the remainder are to be offered retirement pay. The move is in line with a government plan for the orderly demise of Japan's high cost coal industry. It nevertheless provoked a protest from the Social Democratic party, second largest member of the government coalition, which said not enough new jobs had been found for the dismissed workers. *William Dawkins, Tokyo*

China attracted actual foreign investment of \$3.8bn in 1994, up from \$2.7bn in 1993, according to an official of the Ministry of Foreign Trade and Economic Relations. *Reuters, Beijing*

Japan will conditionally resume overseas investment insurance coverage in Burma (Myanmar) for the first time in seven years, trade ministry officials said. *Kyodo, Tokyo*

Nine flight attendants hired on contract by Japan Airlines boarded a flight from Tokyo to Sapporo in northern Japan yesterday, the loss-making JAL's first domestic cabin crew not to enjoy lifetime employment privileges. *Our Foreign Staff*

Sri Lanka raised petrol prices by almost 15 per cent, triggering a chain reaction of price rises ahead of next month's budget. *AFP, Colombo*

Department stores see sales fall

By Emiko Terazono in Tokyo

Department stores in Tokyo reported a 5 to 10 per cent fall in sales in the week since the Kobe earthquake, while a leading retailer in Fukuoka, on the southern island of Kyushu, saw a 15 per cent fall in the number of shoppers and a 10 per cent decline in sales.

"A lot of people remained inside to watch reports of the damage on television, while others refrained from buying unnecessary goods out of sympathy," said Mr Jim Vestal, economist at Barclays de Zoete Wedd.

While the effects are expected to be confined to the first quarter, the damage to the consumer psyche could hurt the year's retail earnings, since many stores close their books at the end of February.

Municipal and central government authorities meanwhile have moved to prevent a rise in food and consumer goods prices. Complaints have surged over the past few days that prices of items such as dry-cell batteries, food and plastic sheets are three times their former levels.

'Quake-proof' doubts raised

Steel supports inside 21 modern apartment blocks in Kobe were damaged by the quake, according to Takenaka, the Osaka contractor that designed and built them, writes William Dawkins in Tokyo. This is the first such damage recorded in any modern earthquake and questions assumptions that high-rise modern buildings are earthquake proof, civil engineers in Kobe said yesterday. The apartments, built in 1979, are between 40 and 70 metres tall and all conform with tough Japanese construction codes for high-rise buildings.

Takenaka design managers said the partly evacuated buildings could still withstand after-shocks of up to 5 on the Japanese scale, compared with the 7 registered by the Kobe earthquake at its worst. They are to be repaired, rather than demolished.

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INVESTING IN SOUTH AFRICA

Sustained upliftment of underdeveloped communities is a high priority

Dr Chris Stals, Governor of the SA Reserve Bank, speaks to John Spira, Business Editor of a leading Johannesburg newspaper.



Dr Chris Stals

Spira: Speculation over the imminent abolition of South Africa's two-tier currency system has been rife. You've remained steadfast in your belief that exchange control and the financial rand cannot be scrapped in current circumstances. Why?

Stals: If South Africa was prepared to live with the painful adjustments associated with its removal, exchange controls could be abolished immediately. But if exchange control was to be scrapped, the South African rand would have to be supported for several weeks. Who would do so? The Reserve Bank couldn't, because it only has foreign exchange reserves sufficient to cover five weeks of imports.

Spira: Couldn't you scrap the financial rand while maintaining exchange control in all other respects in order to defend the foreign exchange reserves?

Stals: Perhaps so, since the two-tier currency system was introduced to protect the country from boycotts and sanctions, which have since been removed. Foreign attitudes are changing. Most foreign investors are more worried now about South Africa's economic policies than any other issue. If we get these right, we won't need exchange controls on non-residents. But the timing should be right. The worst thing would be to abolish exchange controls and then have to bring them back three months later.

The exchange rate market, which establishes the difference between the commercial and financial rands and the yield on investment in South Africa, is the indicator of the level of foreign confidence in the country. The discount of the financial rand to the commercial rand is still 20 percent, while the yield on government stock to residents is 16 percent.

Non-residents are accordingly conveying the message that they want a return which is higher (by some 20 percent) than the 16 percent currently available to residents.

Spira: What militates against the scrapping of exchange control on residents?

Stals: If we abolish exchange control on residents immediately, the Reserve Bank may need anything up to R20 billion in foreign exchange to fund money that may leave the country. Even if half that amount were to flow overseas, prices of assets would go down and interest rates would soar. The Reserve Bank would have to sell foreign exchange in order to meet the demand from residents to invest abroad. This would drastically reduce our foreign exchange reserves and drain domestic liquidity.

To limit a possible fall in the reserves and in the exchange rate, we would have to raise domestic interest rates by selling government stock into the market and deliberately raise the cash reserve requirements of the banks.

The resultant higher interest rates would check the incentive to take money out of the country, while encouraging foreigners to bring money in.

In the process, however, the shock that may be needed to adjust to the new situation could be severe. When, for example, Argentina abolished exchange controls, real wages and salaries dropped by something like 30 percent.

Spira: To what extent has the Reserve Bank been smoothing out fluctuations in the rand's exchange rate? How has this impacted on the reserves?

Stals: The Reserve Bank regularly intervenes in the foreign exchange market, as well as in the forward market. We believe it is crucial that we smooth out fluctuations in the exchange rate and we need foreign exchange reserves for this purpose. In South Africa, a small market by comparison with some others, the average daily turnover in the foreign exchange market is between \$5 billion and \$6 billion.

Spira: South Africa's economic recovery appears to have stalled for the time being. What are the background

factors?

Stals: The long recession going back to March 1989 came to an end around the middle of 1993. The economy recovered in the second half of the year and we witnessed a higher growth rate in GDP.

The recovery was fostered by favourable weather conditions, which led to a sharp increase in agricultural output, and higher growth in some industrial countries, which boosted South Africa's volume of exports.

Other beneficial factors included the removal of trade and financial sanctions and the progress made in combating inflation and restoring financial stability. In the first half of 1994 the upturn tapered somewhat as the growth in agricultural output levelled off temporarily and output was affected by exceptional circumstances linked to the process of political change. Labour unrest and work stoppages in the pre-election period and a reduction in work-days arising from the large number of public holidays, brought about low growth and even declines in the real value added.

As things stand at present, an array of structural weaknesses continue to impose restraints on the longer term growth potential of the economy, the more important of which are:

- The shortage of skilled manpower.
- The high costs of labour in comparison to skills and capital.
- High non-wage labour costs in the form of labour unrest, work stoppages, strikes and stayaways.
- The persistence of uncomfortably high inflationary expectations, despite the success achieved in creating more stable financial conditions.
- The large and increasing involvement of government in the economy.
- The high tax burden on individuals.
- The unsustainable size of the government deficit before borrowing.
- The low level of domestic saving, and high dissaving by government.
- Uncompetitive conditions leading to inefficiencies.
- An anti-export bias in the foreign trade policy structure.

Spira: How will these weaknesses be overcome?

Stals: Considerable emphasis was placed in the 1994-95 Budget on the government's Reconstruction and Development Programme. In view of the large number of unemployed persons and widespread poverty in South Africa, it is essential that the sustained upliftment of underdeveloped communities and areas remains high on the list of the government's priorities.

South Africa's acute unemployment problem can be alleviated under conditions of accelerated, labour-absorbing, economic growth. Sustainable, high, employment-creating economic growth that will be to the benefit of all South Africans will, however, be possible only in a stable financial environment. A more equitable distribution of wealth and income is difficult, if not almost impossible, to accomplish under conditions of high inflation.

Fortunately, the inflation rate has recently been brought down to single-digit levels last prevailing in the early 1970s. However, relative to South Africa's main trading partners, the current inflation rate is still too high. Measured over four quarters, the growth rate in real unit labour costs actually turned negative from the first quarter of 1993, because labour productivity growth exceeded the lower rates of increase in the real remuneration per worker.

The observed increases in labour productivity were partly due to the retrenchment of workers in the formal sector of the economy as part of the rationalisation programmes of the business community. The underlying growth in the productivity of South African workers, however, remains poor. Increases in unit labour costs do not bode well for inflation and could lend support to higher inflation expectations.

Spira: From what you have indicated, labour-related problems are a major factor militating against low-infla-

tion economic growth.

Stals: Indeed so. And recent aggressive wage demands, combined with the depreciation of the rand's exchange rate, may frustrate the authorities in their efforts to curb the general rise in prices. Further, industrial action, organised labour protest and unrest raise the perceived effective real costs of labour. These actions thereby not only lead to higher price inflation but also reduce the demand for labour and neutralise at least partly the labour unions' efforts to raise the real wages of their members.

Such actions accordingly encourage the development of a more capital-intensive production structure, affect business confidence adversely, and hold back private-sector investment. Disorderly labour conditions are therefore detrimental to the objective of high employment-creating economic growth. By restraining output growth, such labour actions also limit the ability of the authorities to achieve the socio-economic upliftment of the population.

Spira: How is the problem to be solved?

Stals: President Mandela has called for closer co-operation and understanding between government, business and labour. I fully endorse this plea. The Reserve Bank believes that it would be easier to reach such closer co-operation in an environment of overall financial stability.

Spira: Another major impediment to economic growth seems to be in the sphere of government finances. What is the situation here?

Stals: The public-sector borrowing requirement reached an exceptionally high level in fiscal 1993-94. To some extent this was due to special transfers, which did not affect the domestic capital markets. Although no difficulties were experienced in financing the shortfall on the Exchequer Account, the larger size of the borrowing requirement could have a crowding-out effect on private investment in an environment of more vigorous economic growth.

The high borrowing requirement of the government naturally also led to a significant increase in government debt and in the cost of servicing the debt. The government has indicated that the vast bulk of the costs of its Reconstruction and Development Programme will be financed from sources which do not require a heightened level of borrowing, nor an increase in taxation. Hopefully it will be successful in achieving this objective.

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NEWS: WORLD TRADE

US-EU talks to focus on WTO

By Frances Williams in Geneva

The continuing stalemate in the contest for leadership of the World Trade Organisation is expected to be high on the agenda of weekend talks in Washington between the US and the European Union.

With three weeks to go before the mid-February deadline for selecting a successor to Mr Peter Sutherland, interim WTO director-general, trade officials in Geneva said there was no sign of progress in securing a consensus on any of the three official candidates.

Though Mr Renato Ruggiero, the EU candidate, has a majority of countries in his favour, Mr Carlos Salinas de Gortari, the former Mexican president, has the whole of North and South America, including the US, firmly behind him. Mr Kim Chul-su of South Korea is supported by Japan and most other Asian nations.

Trade diplomats say only a deal between Washington and Brussels can break the deadlock, failing which WTO members will have to look for new candidates. Two New Zealanders, Mr Philip Burton, trade minister, and Mr Mike Moore, former prime minister, have been mentioned.

In a letter to the Financial Times published today, a group of eminent economists, including three Nobel laureates, urge WTO members to look away from politicians and trade negotiators towards a well known advocate of free trade, Professor Jagdish Bhagwati of New York's Columbia University.

Prof Bhagwati was economic policy adviser to Mr Arthur Dunkel, then head of the General Agreement on Tariffs and Trade. But some trade officials in Geneva thought Prof Bhagwati, though "brilliant", lacked the necessary managerial and diplomatic skills for an effective WTO head.

See Letter, Page 16

China pledges settlement of \$160m satellite claim

By Ralph Atkins in London and Tony Walker

A Chinese state insurance company said yesterday it would settle a \$160m insurance claim on the failed Apstar 2 satellite launch within 60 days. However, the impact on the world's satellite insurers is likely to last much longer.

The Pacific Insurance Corporation said much of the risk had been spread across the world satellite insurance market, still to recover from big losses incurred over the past year. Failure of the Long March rocket, believed to be

China's most costly satellite disaster, will almost certainly mean higher premiums for

The failure of yesterday's launch will mean higher premiums for those not yet insured

launches not yet insured, including the next launch originally set for this summer.

Munich Re, the world's largest reinsurer company, said it expected to have to pay up to \$40m because of the latest incident, though it did not give specific figures.

Lloyd's of London's share is about \$45m but satellite underwriters would in turn have passed on some of the risk to others.

Sharing the burden are underwriters elsewhere in Europe and in Bermuda, which has grown rapidly as a reinsurance centre in recent years.

The total premium paid on the Apstar 2 launch, which also covered the first year in

orbit, is understood to have been about \$30m.

In 1994, world losses from satellite launches reached \$70m, far in excess of premiums collected.

Mr Simon Clapham, lead satellite underwriter at Lloyd's, said: "We do need to increase the rates and we will."

The latest setback does not mean 1995 will prove unprofitable.

With premium income expected to reach about \$750m, underwriters reckon they can pay claims totalling \$800m and still make significant profits, including investment income.

CHINA'S SATELLITE LAUNCH RECORD 1990-95*

Date	Type	Result
April 1990	AsiaSat Telecommunications	Successful
March 1992	Australia's Optus B Communications	Failed on launch pad at first attempt but later launched successfully
December 1992	Optus B	Lost in space after explosion on launch vehicle
April 1994	Weather satellite	Explosion on launch pad destroyed satellite and orbiter
July-Aug 1994	Optus B3 Apstar1	Successful
November 1994	Dongfanghong	Lost in space
Jan 1995	Apstar 2	Destroyed in launch vehicle explosion 45 seconds after lift-off

* China has launched nearly 50 satellites since its programme began in the 1970s. Seven of these launches have involved foreign satellites.

The Pacific Insurance Corporation has sent experts to investigate the disaster and will initiate talks with the satellite's owner, the Hong Kong-based APT satellite company.

This is the second time the company has insured a satellite launch. It provided cover last year for the successful launch of Apstar 1.

Alcatel wins \$500m US digital satellite contract

By David Buchan in Paris

Alcatel Espace, the French space telecommunications group, yesterday said it had won a \$500m (€312m) contract to supply WorldSpace of the US with three digital radio-broadcasting satellites for millions of listeners in Asia, Africa and the Caribbean.

Alcatel will lead a consortium that for the moment only includes Alenia of Italy but may be extended to its usual partners, Aérospatiale and Daimler-Benz Aerospace.

The Alcatel consortium will be responsible for building, launching and insuring the satellites for WorldSpace, a private company holding the only US licence for portable satellite service and which will be responsible for programming, marketing and regulatory issues.

In return, Alcatel said the consortium would make a "major investment" in WorldSpace.

The three "digital audio broadcast" (DAB) satellites, Caribstar, Afristar and Asiarstar, are to be in geostationary orbit over Asia, Africa and the Caribbean by 1998, beaming pro-

grammes to those regions with a new generation of radio called StarMan. These portable receivers are being developed by Motorola of the US, with a satellite antenna as small as a business card.

Alcatel, involved in the Globalstar digital telephony project, yesterday claimed the DAB service would be the most significant advance since the advent of shortwave radio.

Mr Noah Samara, WorldSpace's chief executive, said that his company was focusing on developing countries where radio rather than

television or newspapers was still the dominant medium.

In the US or Europe radio stations had an average audience of 30,000, but the average in developing countries was 2m-3m. Satellite radio could cover difficult terrain better than shortwave radio, as well as providing the quality of today's FM stereo, WorldSpace officials claimed.

However they still had to receive operating licences from the countries their service was intended to cover.

Isuzu to join rivals in Thai vehicle parts deal

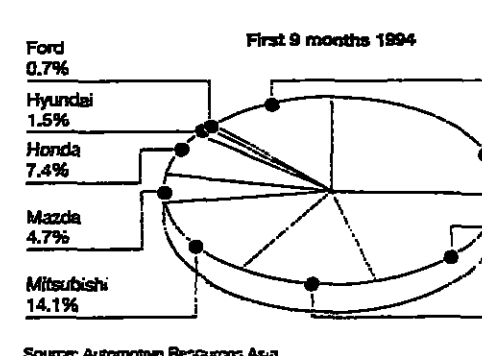
By William Barnes in Bangkok

Isuzu, the Japanese vehicle maker, will join a co-operative production arrangement with rivals Nissan and Toyota in Thailand to produce exchangeable vehicle parts to achieve economies of scale and help the three companies meet local content requirements.

Isuzu said it would invest \$160m in a new diesel engine parts factory and the expansion of its existing small truck assembly plant, underlining Thailand's development as a base for manufacture and export of Japanese pick-up trucks.

Isuzu is expected to make about 300,000 sets of connecting rods and crankshafts, Nissan is likely to produce cam-

Thai vehicle sales: market share



Source: Automotive Resources Asia

shafts and cylinder heads, while Toyota will turn out engine blocks after a combined

investment of approximately \$170m (\$280m).

This is the first time these three companies have worked

for a single pool. They are under increasing pressure to cut costs, especially after the appreciation of the yen," said Mr Michael Dunne, the president of consultants Automotive Resources Asia, in Bangkok.

Mr Hiroshi Sato, president of the Tripartite Isuzu Company, said the new factory was necessary to bring the locally manufactured content of its diesel engines up from 60 to 70 per cent by the middle of 1996 if Isuzu is to keep its Board of Investment tax privileges.

Mr Sato said that their principal partner, the Tokyo Drop Forging company, would start building the \$1.5bn facility on the eastern seaboard, even though negotiations with other

potential partners were not yet finished.

As well as expanding its pickup and truck assembly plant Isuzu will import completely-knocked-down passenger cars for the first time in 1995. Mr Dunne said the production sharing arrangement would bring down the cost of sourcing the more difficult-to-make parts locally, which have risen as the local content requirement has increased.

"The higher local content requirements are tough for existing manufacturers but there is a bonus: they are a formidable barrier to entry for new players," he said.

Although Bangkok's growing middle class craves luxury saloons, the pick-up remains

the national car because the government charges no excise tax on pick-up purchases compared to the 35 per cent tax on passenger cars.

Isuzu sold 62,155, or 31.8 per cent, of the 258,091 pick-up trucks sold in Thailand last year. Toyota sold 29.8 per cent, and Nissan sold 19.3 per cent.

The number of pick-ups sold in 1994 actually rose 15 per cent compared with a 10.6 per cent slide in passenger car sales to 156,670, according to Automotive Resources Asia.

Mr Sato said Isuzu anticipates that by the year 2000, annual total vehicle sales in Thailand will have grown from 1974's total of 485,678 to between 850,000 and 1,000,000 vehicles.

NEWS: INTERNATIONAL

Yemen claims Saudi build-up

By Mark Nicholson in Cairo

Yemen yesterday accused Saudi Arabia of renewing a military build-up on the countries' disputed border as talks continued in Riyadh aimed at defusing tensions which have flared into cross-border skirmishes in recent weeks.

An unnamed Yemeni official was quoted by Reuters saying the kingdom had been "rushing tanks, rocket launchers, armoured vehicles and infantry units towards the borders" while moving F-15 and F-16 aircraft to the Khams Mushayt airbase about 50km north of the Yemeni border.

There was no official response from Saudi Arabia to the claims, which diplomats in

Riyadh said they could not confirm. However, diplomats expressed "surprise" at the allegations given what they described as the "very positive noises" coming from Saudi and Yemeni negotiators who have been holding talks in the Saudi capital since Tuesday.

Tension on the Yemeni-Saudi border erupted into violence last month after Yemen claimed its northern neighbour had erected observation posts and built roads on disputed land. At least three clashes along the contested border have been reported in the past six weeks, leaving as many as five Yemeni soldiers dead.

Saudi officials have claimed the reported clashes all followed Yemeni incursions into

Saudi territory, while Yemen claimed its troops were responding to Saudi moves into territory claimed by Sana'a.

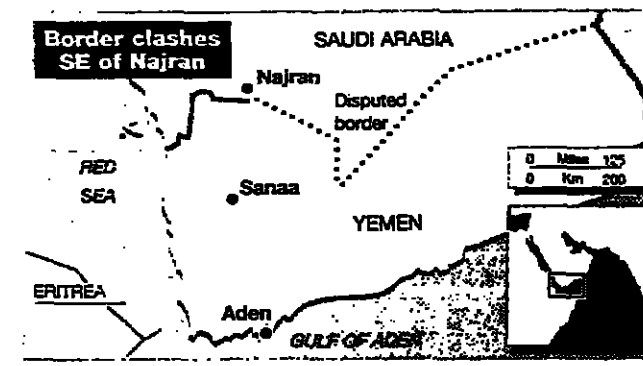
The clashes were the worst in some years along a border which has been in dispute for more than 60 years and between neighbours whose ever suspicious relations have soured considerably since the Gulf war. Saudi Arabia was angered by the pro-Iraqi attitude of President Ali Abdullah Saleh, the Yemeni leader during the Gulf conflict, and deported almost 1m Yemeni guest workers back to its more populous and poorer neighbour.

Relations worsened further during the Yemeni civil war

last year, when Riyadh's support for the secessionist southern government, believed to have included direct military aid, angered Sana'a.

The latest Yemeni accusations come as Sheikh Abdullah bin Hussein al-Ahmar heads a delegation from Sana'a which arrived in Riyadh hoping to reach sufficient agreement with the Saudis to permit an eventual summit between King Fahd, the Saudi ruler, and Mr Saleh. The Yemeni president said last week he was ready for such a meeting if it were "well prepared" and pledged that Yemen "won't go to war, even if Saudi Arabia took the initiative".

Diplomats say the talks had begun to show common



ground, with both sides for the first time indicating they might accept third-party mediation on defining the border. Yesterday, however, it was reported that a planned meeting between Sheikh al-Ahmar and Prince Sultan, the Saudi second deputy prime minister and minister of defence, was cancelled at the last minute.

Only a short stretch of the border, from the coast to Najran, has ever been formally demarcated, under a 1934 treaty which Yemen has twice renewed but never unequivocally ratified. The entire border east of Najran is disputed, ill-defined and, particularly in the area south east of Najran, reportedly the focus of the recent troop deployments from both sides.

Jordan, PLO sign accord on Jerusalem

By Julian Ozanne in Jerusalem

Jordan and the Palestine Liberation Organisation signed a wide-ranging co-operation accord yesterday designed to settle a dispute over the future status of occupied Arab East Jerusalem and economic relations.

The agreement follows months of tension between Mr Yasser Arafat, the PLO chairman, and King Hussein of Jordan sparked by the Israeli-Jordanian agreement last year which gave the Jordanian king a special custodial role over the Islamic sites in East Jerusalem which the PLO claims as the capital of a future Palestinian state.

The preamble to yesterday's pact outlines a deal whereby the PLO agrees to Jordanian custodianship over Moslem sites in the interim, while Jordan pledges to hand over control to Palestinians if they win jurisdiction over the occupied half of the city from Israel.

The agreement has seven other sections that cover monetary and financial policy, trade, postal and communication links, transportation, education, culture and information and administrative measures such as security and border co-operation.

The most important economic agreement is for the Jordanian dinar to become the legal tender in self-ruled Palestinian territories in return for Palestinians joining the Jordanian central bank.

Jordan also agreed to open up a liaison office in self-ruled

Gaza to strengthen relations.

The accord will help to boost both the Jordanian and the Palestinian economies by establishing firm relations and co-ordination and by creating a climate of stability for investors.

On the issue of Jerusalem the agreement also brings Jordan into line with other Arab states which have backed the PLO's claims to future sovereignty over the east of the city. But PLO-Jordanian reconciliation masks a dramatic downturn in Palestinian-Israeli relations and in hopes for peace between Arabs and Jews.

The PLO said Israel's decision on Wednesday to expand Jewish settlements in the occupied West Bank violated a promise made by Israeli prime minister Yitzhak Rabin to Mr Arafat last week at a summit at the Erez border crossing between Israel and Gaza.

Jewish settlers, seeking to exploit government ambiguity over settlement policy, bulldozed roads, planted trees and placed an Israeli flag on a hillside in the West Bank in an effort to expand their settlement of Kochav Yaacov, north of Jerusalem.

"The struggle today is over the land and the expansion of settlements," said Mr Aharon Domb, one of the leaders of the 140,000 West Bank settlers.

"We continue to bulldoze roads on the land destined for settlements so that when this sinister government falls there will be enough land to expand the settlements."

Pragmatism rules in Tehran over Chechnya

Mr Abbas Maleki, Iran's urban deputy foreign minister, is not a man easily embarrassed. But when a visiting Chechen academic in Tehran appealed earlier this week for a statement condemning the Russian attack on Grozny, even he was left uneasy.

"The war is tragic - it must be solved by peaceful means," Mr Maleki mumbled to the crowd of assembled diplomats - before quickly switching to a less sensitive subject.

Mr Maleki's response, at an Iranian sponsored seminar on central Asia, disappointed the Chechens. But it highlights a mood of pragmatism that is shaping Iran's relations with its northern neighbours.

In spite of western speculation that the war in Grozny will undermine Russia's standing in the Moslem world, the battle has provoked little official anti-Russian protest from

Iran is keen to maintain good relations with Russia, says Gillian Tett

Tehran. Irrespective of Iran's claims that it will uphold the cause of central Asia's Moslems, Iranian diplomats appear determined to strengthen their relations with Russia.

One reason for this shift is that Iran is facing serious domestic economic problems and it is keen to maintain trading ties with Russia, leading to a new mood of pragmatism about central Asia. In spite of initial hopes it could serve as an Islamic model for the region, Iran increasingly recognises it can do little to solve the region's economic problems on its own.

Another reason for Iran's pragmatism lies in its determination to retain a stake in the development of the rich oil and gas reserves in central Asia and the Caucasus. As Turkey, Iran and Russia continue to

wrangle over the future route of oil and gas pipelines, Iranian officials increasingly recognise that their national interests may be better served by publicly emphasising co-operation, rather than confrontation, with Russia.

"These central Asian countries are still the backyard of Russia - to imagine that these countries will separate economically from Russia is not realistic. We and the central Asian countries need to cooperate with Russia," Mr Akbar-Torkan, Iran's transport minister, declared last week.

Although the Iranian media has given extensive coverage to the bloody events, the main focus for official anger has not been Russia - but the West.

Iranian officials have condemned the US and "Zionist interests" for their failure to

criticise the Russian attack but insisted that the matter remains Russia's internal problem.

"The Chechen are Moslem, so they are our brothers. But Chechnya is part of Russia and we do not want to harm our relations with Russia," one senior foreign ministry official says.

But the real test of Russian-Iranian relations is more likely to be the region's oil and gas reserves.

Late last year, Iran achieved something of a diplomatic coup when it persuaded the Azerbaijani government to give it a 5 per cent stake in the \$7.4bn international consortium which includes BP, Russia's Lukoil and US companies, to develop its oil fields in the Caspian Sea.

The agreement created con-

sternation in the Russian foreign ministry because of fears that Iran and other states of the Caspian Sea would include a pipeline deal to carry oil through Iran and outside Russia's control. At present most of the oil from Azerbaijan and Kazakhstan is piped out through Russia, via Grozny, and Russian officials are keen to ensure that any additional route should also pass through Russia, rather than the Caucasus or Iran.

But, behind the scenes, Western and Russian diplomats increasingly acknowledge that it will be difficult to exclude Iran entirely from future oil and gas consortiums or pipeline agreements.

Iranian officials claim that the US company Chevron, which has development rights for the Tengiz oil field in Kaz-

akhstan, has recently started discussions with them about the possibility of a pipeline through Iran to the Gulf. Although Kazakhstan, Russia and Oman announced last week that they were starting to construct a pipeline to export oil from Tengiz from Russia, Chevron's involvement in the project remains uncertain. Russian oil officials are due to visit Tehran soon to discuss cooperation over the Caspian deal and other projects.

Few expect these tentative contacts to yield any concrete agreements in the short term, not least because the Iranian government is weakened by splits between different political factions.

But economic self-interest seems set to shape the crucial Iranian-Russian axis in the region - irrespective of the Moslem "jihad" Chechen fighters claim to be waging in Grozny.

World statesmen urge reform on UN and other global bodies

A sweeping reform of the United Nations and other global institutions is recommended in a report from a group of senior world statesmen published yesterday, writes Edward Mortimer.

The report, entitled "Our Global Neighbourhood", was handed to Mr Boutros Boutros Ghali, the UN secretary-general, by the co-chairmen of the commission which drafted it - Swedish prime minister Ingvar Carlsson and former Commonwealth secretary-general Sir Shridath

Rampal. Other members of the 28-strong commission include Mr Jacques Delors, Mr Barber Conable (former president of the World Bank) and Mrs Sadako Ogata, UN High Commissioner for Refugees.

Among their recommendations is establishment of an "economic security council" charged with monitoring the overall state of the world economy, providing "a long-term strategic policy framework" and securing consistency between the policy goals of big international agencies,

particularly the IMF and World Bank and the new World Trade Organisation. The council would replace the existing UN Economic and Social Council (Ecosoc), which the authors say should be wound up, along with the UN Conference on Trade and Development and the UN Industrial Development Organisation.

"The UN system must from time to time shut down institutions that can no longer be justified in objective terms," they write.

The Commission also urges a two-stage reform of the UN Security Council. In the first stage, a new class of five "standing members" would be established - two industrial countries (presumably Germany and Japan) and one from Africa, Asia and Latin America. Existing permanent members would agree not to use their veto "save in exceptional and overriding circumstances". Stage two would be a "full review of membership" and phasing out of the veto, "around 2005".

The report suggests an amendment to the UN Charter, permitting intervention in conflicts within states, but only in "cases that in the judgment of a reformed Security Council constitute a violation of the security of people so gross and extreme that it requires an international response on humanitarian grounds". Such intervention could be triggered by non-state actors exercising a "right of petition" to bring situations "massively endangering the security of people within states" to the Council's attention.

The Commission suggests the UN General Assembly should hold a "World Conference on Governance" in 1996, with decisions to be ratified and implemented by 2000; and calls on "international civil society", that is, non-governmental organisations, "the business sector, academics, the professions, and especially young people" to join in a drive for change. "Our Global Neighbourhood" published by Oxford University Press, £25.95, 953pp.

NEWS: UK

PM wins backing on Euro-strategy

The British government yesterday decided that its proposals for next year's intergovernmental conference on the future of the European Union would all have the limited aim of "improving the functioning" of the EU, Robert Peston, Political Editor, writes from Westminster.

A meeting of the cabinet committee on defence and overseas policy - which in an unusual move was attended by the entire cabinet plus Mr

David Davis, the minister for Europe - backed Mr John Major's recent commitment to veto any IGC proposals which could impinge on the sovereignty of the British parliament.

The two-hour meeting of the committee yesterday morning had been called to decide the mechanism for determining the brief for Mr Davis as the UK's representative on the EU study group, which will fix the IGC agenda.

A senior cabinet minister said there had been a lively debate, to which almost all ministers contributed.

"It was not two hours of arguments and rows," the minister stressed.

A decision was taken that the UK's detailed policy for the EU study group should be worked out by the cabinet committee's European sub-committee.

A Downing Street official said Mr Major "summed up" at the end of the meeting to give the sub-committee a "sense of direction".

In a move which reflects the sensitivity and importance of IGC policy, this sub-committee will have 18 members - compared with the seven ministers

who normally attend meetings of the full committee.

The European sub-committee will be chaired by Mr Douglas Hurd, the foreign secretary. Though Mr Major's recent statements on the EU have been interpreted as indicating an increasing sympathy with the Conservative party's Eurosceptic wing, the European sub-committee will be dominated by ministers less hostile to the EU.

Only three leading Eurosceptics are on the sub-committee: Mr Michael Portillo, the employment secretary, Mr John Redwood, Welsh secre-

tary, and Mr Michael Howard, home secretary.

The issue of European monetary union, on which the cabinet is split, was barely mentioned at yesterday's meeting, a senior Downing Street official said. Monetary union is likely to be raised by other member states at around the time of next year's IGC, but it cannot form part of the agenda of the conference itself.

The EU study group meets for the first time in June and is scheduled to table proposals for the conference to the EU Council of Ministers in December.

UK NEWS DIGEST

New code of ethics for civil service

A new code of ethics for Britain's public officials was introduced by the Conservative government yesterday as it sought to head off complaints that it has politicised the civil service during more than 15 years in office.

The code, to be issued to each of the country's 500,000 civil servants, is a bid to re-establish the civil service's traditional reputation for political neutrality. It states that officials should act with "integrity, impartiality and honesty" in their dealings with ministers.

It also binds them not to act in a way that is "illegal, improper, unethical or in breach of constitutional convention".

Publishing its second white paper on civil service reform in eight months, the government also announced the creation of an independent appeals system to investigate the case of any official claiming to have been subjected to political pressure from ministers.

The code's introduction comes months before the publication of the Scott inquiry report into the "arms-for-ira" affair, which is expected to say that civil servants misunderstood their public duties and helped ministers to break established guidelines over weapons sales. *James Blitz, Westminster*

increased production levels helped clinch Young Shin's investment.

Cleveland county council, which is hoping for substantial inward investment spin off from Samsung's electronics complex, is giving £150,000 to support the Young Shin project. The company has not sought any UK government Regional Selective Assistance.

Treasury staff opt for redundancy

At least a quarter of the UK Treasury's senior staff have applied for voluntary redundancy in a programme to streamline the structure of Whitehall's most powerful department.

Sir Terry Burns, the Treasury's permanent secretary, yesterday told his senior mandarins that there would be no need for sackings to achieve targets. Some of those departing could be in line for individual pay-offs of more than £300,000, (£477,000) reflecting their age, salary and length of service.

The redundancy programme was prompted by a "fundamental expenditure review" of the Treasury, commissioned by Mr Michael Portillo when he was chief secretary to the Treasury. It has dealt a serious blow to morale and prompted many officials to search for jobs in the City or consultancies.

The redundancies cover officials of under-secretary and assistant secretary status, earning between £37,000 and £64,000 a year. *Robert Chote, Economics Staff*

Less dissatisfaction with banks shown

Corporate dissatisfaction with banks is dropping, and fewer companies are complaining of restrictions on lending as the effects of the recession ease, according to a study of 1,500 companies with a combined turnover of £65bn.

The study, by the Bank Consultancy Group, finds that sources of strain such as lending restrictions and the level of bank fees had all eased compared with 1992 - the height of banks' efforts to increase operating profitability.

It finds that the availability and cost of finance is far less of an issue than in 1992. Only 26 per cent of companies identified it as a problem compared with 41 per cent three years ago, when a similar survey was carried out.

Banks remain less popular with companies than providers of other services. Some 36 per cent of companies rate their main bank as excellent or good, compared with a 55 per cent approval rating for accountants and merchant banks.

Banks are criticised in the study for dislocation caused by centralising services for businesses in regional offices. It says that mistakes are less frequent, but they are harder to correct because of the inaccessibility of the banker. The study says a "surprising" number of companies regard themselves as open to offers from an alternative bank, with 40 per cent regarding a change in their bank relationship over the next two years as either possible or likely.

FA charges Cantona over attack on fan

French international soccer player Eric Cantona was formally charged yesterday by the English Football Association for leaping into the stands to attack a spectator.

M. Claude Simonet, French Football Federation chief, also said he was stunned by Eric Cantona's latest flare-up and is preparing to take "draconian measures" against him.

The FA charged the 28-year-old Manchester United striker, who also could face criminal charges over the incident, with "misconduct which has brought the game into disrepute."

The incident happened during Wednesday night's game between United and Crystal Palace, at the London club's Selhurst Park ground. Cantona had been sent off the field for a foul and reacted to supporters' jeering by launching a two-footed kick at one man in the crowd. They then exchanged punches before Cantona was dragged away by team-mates.

In addition to any criminal charges that may result from the incident, the FA has the power to levy whatever fine or suspension it considers necessary, which could include a life ban. The nearest thing approaching a precedent would be the nine-match ban imposed on Arsenal midfielder Paul Davis for breaking Southampton player Glenn Cockerill's jaw some years ago. *Stephen McGough*

'Slow progress' in talks on Ulster

By David Owen and John Kampfner

Ulster Unionist party leader Mr James Molyneux last night made clear that his party remains firmly opposed to all-Ireland institutions as British and Irish ministers reported slow progress in efforts to forge a political settlement in Northern Ireland.

Sir Patrick Mayhew, Northern Ireland secretary, and Mr Dick Spring, Irish foreign minister, acknowledged after protracted talks in London that some "areas of complexity" in the joint framework document setting out the two governments' proposals had still to be resolved.

Their comments appeared to call into question the timing of the document's publication. The most optimistic assessments had suggested this might come next month at a first summit between Mr John Major and Mr John Bruton, his Irish counterpart.

Mr Molyneux, who is a pivotal figure in efforts to forge a durable settlement in the province, said it was "very difficult" to imagine a cross-border body that would be acceptable to Ulster Unionists, or be of any practical value to either state.

He said co-operation with the Irish government on matters of common interest could be undertaken "without there having to be some free-standing structure". There was a danger that such a body might "acquire a mind of its own eventually and there would be no stopping it".

But, in an interview with the FT, the Ulster Unionist leader, played down suggestions that his party might withdraw its support at Westminster for Mr John Major, saying his close personal relationship with the prime minister had not been "ruptured in any way" by the recent "bombardment of disclosures".

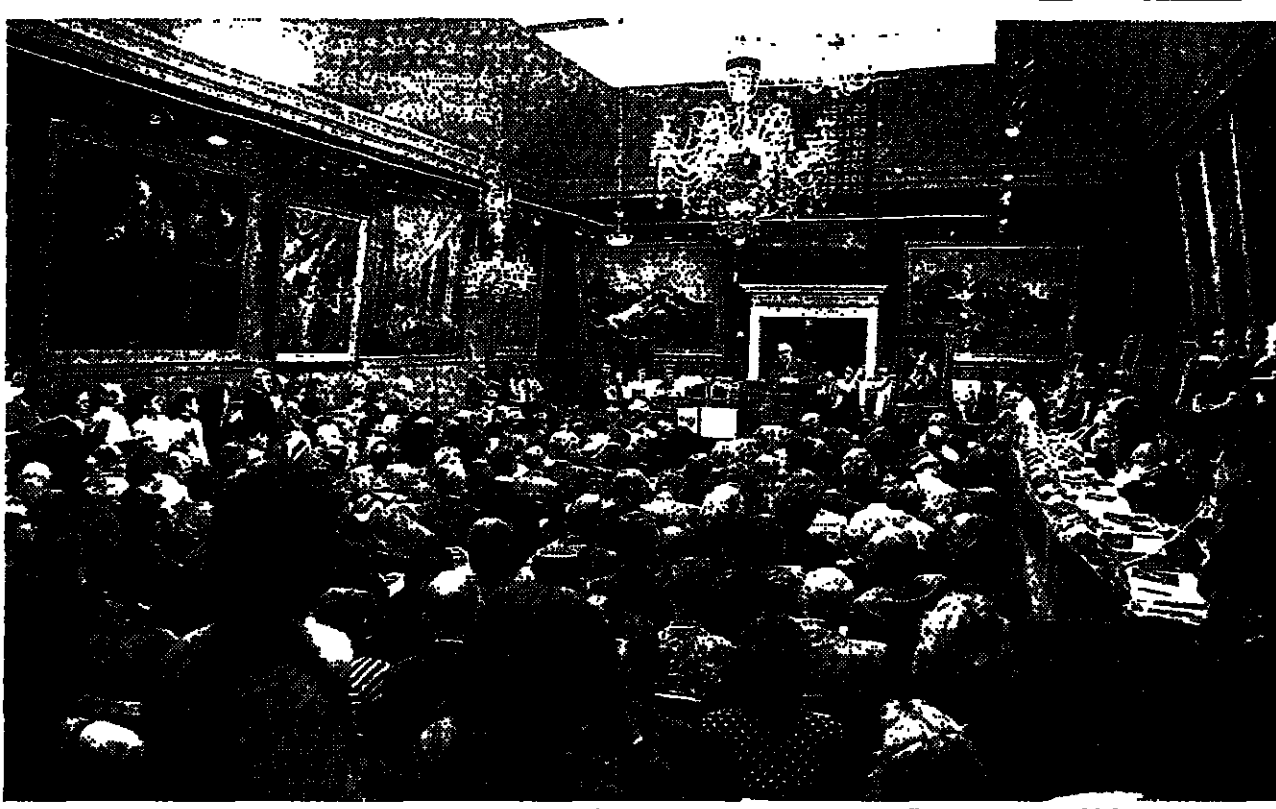
He appeared pessimistic about the prospects of the present IRA ceasefire lasting, saying he thought there was "a real possibility they might let fly again" before Easter.

Sir Patrick said he and Mr Spring had worked through the "long and balanced" 23-page draft framework document for the first time.

Officials of both sides have been asked to address the problems - believed to include the key constitutional trade-off at the heart of the document - as soon as possible, to allow Sir Patrick and Mr Spring to hold another meeting shortly.

With Mr Bruton due to hold his first formal talks with Mr Gerry Adams, the Sinn Féin president, in Dublin today, senior republicans are stepping up the pressure on the British government.

Mr Martin McGuinness, a member of Sinn Féin's ruling executive, said: "The British government's failure to engage so far in the process, five months from an IRA ceasefire, has been disgraceful."



Sotheby's saleroom in London: A surge in imported artworks helped push the non-EU trade deficit to a two-year high. *Picture: Ted Gifford*

Art imports push up trade deficit

By Robert Chote, Economics Correspondent

A £200m surge in imports of works of art and jewellery last month helped push the UK's underlying trade deficit with countries outside the European Union to a two-year high.

The non-EU trade gap more than doubled between November and December to a seasonally adjusted £1.05bn (£1.67bn). This was the biggest shortfall between imports and exports since February 1993, according to the Central Statistical Office. The yawning deficit reinforced fears among economists that the British economy is growing too quickly for comfort.

Mr Michael Heseltine, trade and industry secretary, shrugged off the figures. He said the fact that the deficit of £5.5bn in

1994 as a whole was the lowest since 1987 was "much more significant than any single month".

But Mr Brian Wilson, the opposition Labour party's trade spokesman, said the weakness in manufacturing was preventing a sustained trade improvement.

The trade gap widened by slightly more than £600m between November and December, after adjusting for seasonal influences. A third of this increase was explained by imports of works of art and jewellery, while another £100m was accounted for by imports of two Boeing aircraft.

The CBO believes the art and jewellery may be coming predominantly from the United States, perhaps to be sold at British auction houses before being re-exported. Sotheby's, the auctioneers, said

that November and December were "high season" for art sales.

The Treasury conceded that artworks and aircraft could not explain the entire deterioration in the trade gap, which runs contrary to the recent trend. Over the past year the trade position has been more favourable than most economists expected, prompting several to predict that the current account will be in the black for 1995 as a whole. The current account also includes trade in goods with the rest of the EU, as well as trade in services and flows of investment income.

Imports from outside the EU rose by 5.5 per cent in December to a record £8.34bn, reflecting a rise in prices and a jump in the quantity of goods imported. This implies domestic spending may outstrip industry's ability to meet demand.

Korean carmaker in service talks

By John Griffiths

Daewoo Cars, the UK subsidiary of Korea's second largest carmaker, is understood to be negotiating for Halfords, the motor accessories and servicing group, to provide service for its cars when they go on sale in the spring.

The negotiations are set against the background of the abrupt departure this month of Mr Leslie Woodcock, Daewoo Cars' managing director, at a crucial time in Daewoo's ambitions to create its own retailing network to sell 20,000 cars a year in the UK by 1997.

Daewoo, the world's 33rd biggest business group, sent shock waves through the motor trade last October when it announced that it would sell its cars from its own "supermarket" sites starting in March.

Daewoo said it would spend £150m on its own network, eliminating independent dealers. Instead it would use a network of 30 wholly owned "Vision 2000" superstores backed by 100 owned or leased service and used-car sales centres. However, Daewoo acknowledged yesterday that only three "supermarket" sites

had so far been fully established, only weeks before the planned launch date.

The company would neither confirm nor deny the negotiations with Halfords but acknowledged that Daewoo had been talking to a number of independent parties about the possible provision of after-sales service for the vehicles.

Halfords, which is owned by Boots, is the UK's biggest independent car parts and servicing chain with nearly 140 outlets. It also refused to comment yesterday.

Mr Sung Kee-Kim, deputy managing director, has taken

over day-to-day operations of Daewoo Cars but the company has said a new managing director will be appointed.

Exports are becoming vitally important to Korean car makers because of a slowdown in domestic sales at the same time as production capacity is being expanded rapidly. Korea plans to raise car output to 6m by the end of the decade, compared with 2.3m last year. But domestic sales rose by only 9 per cent last year.

Daewoo plans to quadruple its worldwide production capacity to around 2m cars a year by the end of the decade.

Korean plastics company sets up plant

Young Shin, a Korean supplier to Samsung, is to set up a plant on the former Haverton Hill shipyard site near Billingham, Cleveland, in northern England creating 150 jobs, it was announced yesterday.

The plant will make plastic casings for television sets made by Samsung, Korea's biggest company, at its Billingham factory. The £2m project was proposed before Samsung announced it was to develop a £250m electronics complex in Cleveland, but the prospect of

Portillo urges review of EU social directives

By Robert Taylor, Employment Editor

European employment ministers should reassess EU social directives and change them if necessary to improve the prospects for job creation in the single market, according to Mr Michael Portillo, employment secretary.

"As a matter of good house-keeping we ought to review what [social legislation] we presently have and ensure that

it is still relevant," he said in an interview. "That will be my focus for the coming EU social affairs council meetings."

Mr Portillo also made it clear that Britain will not sign up to the social chapter of the EU's Maastricht treaty whatever the pressure to do so at next year's intergovernmental conference on the EU's future.

"There has been a hankering within the European Commission and among other member states for Britain to return to

the social chapter. It will not happen," he emphasised.

Mr Portillo said he thought the Commission had slowed down introduction of new social directives in recent months in order to try to tempt Britain to reconsider its opt-out, but that this attitude might now be changing.

"There are bound to be some more directives. There are still a few from the old social action programme," said Mr Portillo. "It is clear from the tone of the

employment white paper from Pádraig Flynn, the EU social affairs commissioner, that he recognises no consensus exists for a fresh raft of legislation and he sees the limitations of that approach. But of course he would not give any guarantee there would be no more directives coming forward."

Mr Portillo accepts the UK's Maastricht social chapter opt-out cannot be completely effective in fencing Britain off from the effects of social directives

it opposes. He added that the EU works council directive was "rather exceptional. British companies which are active across the continent may in some cases be caught by it", he accepted.

However, Mr Portillo said this would not apply to the UK's opt out from the part-time workers directive nor any legislation that might emerge on posted workers.

Right path to power, Page 12

Electricity grid sale becomes a current problem

The government faces a struggle over a planned demerger, report Peggy Hollinger and Kevin Brown

The British government is bracing itself for a lively tussle with the electricity supply industry in the coming weeks as ministers search for a way of defusing the political difficulties of demerging the National Grid.

Mr Gordon Brown, shadow chancellor, has already shadowed substantial political points by demanding a windfall tax on the flotation of the electricity transmission system, which is owned by the 12 English and Welsh regional electricity companies.

Officially, the government has cold-shouldered the idea. Unofficially, ministers admit the grid was virtually handed to the regional electricity companies to ensure their successful flotation in the midst of uncertainty caused by Baroness Thatcher's resignation as prime minister.

When the companies were sold in

1990 the government valued the grid at £1.2bn (£1.90bn). Estimates now are that it will have a value of between £4bn and £5bn after flotation. Such a large potential profit is attracting the charge that taxpayers have been cheated.

The government hopes that if the flotation is structured so that the benefits are shared in a politically acceptable way between customers, shareholders and the Treasury, the controversy could be defused.

The current proposal is that shareholders of the 12 regional companies would receive shares in the National Grid Company, to be floated in May or June.

The UK electricity market is one of the first in Europe to be deregulated and Britain is unique in privatising its transmission system in this way.

The Swedish and Norwegian systems are similar, but remain largely controlled by the state.

But the flotation raises two potentially controversial issues - the level of rebate for customers and the degree to which the demerger is made tax efficient. Analysts estimate capital gains tax will amount to about £1bn if the grid is valued at £5bn. However, the cash that lands in Treasury coffers could be less than half that.

Under the legislation, certain tax-exempt investors will be able to reclaim a large part of the tax paid by the electricity companies. Such a whitening away of the net proceeds is unlikely to be acceptable to the Treasury, or to ministers already under fire over privatisation.

The tax issue also has implications

for the level of customer rebate which the regional companies are prepared to pay.

Ministers believe most regional electricity companies recognise the political difficulties surrounding the sale and are prepared to compromise. However, their room for manoeuvre is limited by the fiduciary duty of directors to shareholders.

Without flexibility on the tax to be taken out of the grid, "there is a level of customer rebate at which the deal cannot be done", one chief executive said.

The difficulty is that by squeezing too much value out of the grid, investors might actually get a lower return than they enjoy at the moment.

If they were going to lose on the transaction, the electricity companies would be better off not demerging the

grid. That, at least, is the view held by a small but significant group of them.

Yet the regional companies have a weapon which could be more tax efficient for shareholders, and is almost certain to be brandished at the government if it presses too strongly for higher rebates. Advisers to the rebs have drawn up proposals to create a secondary class of electricity share so that grid dividends can be paid directly to the regional companies' shareholders.

The government has its own weapon - the golden share. This means flotation cannot go ahead without its approval. The key will be to convince the regional companies that it is prepared to withhold that approval unless the deal can be done without too much political embarrass-

CONTRACTS & TENDERS

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For any information call:
Mr. T. Rentoumis (tel.: 01-4176.454, 4179.272).
Mr. E. Sotiropoulos (tel.: 01-4172.480).

IONIAN BANK

ARTS

Ballet in Palermo/Clement Crisp

The Leopard

Roland Petit has always shown an acute sense of place as well as of time. For the past half-century his ballets have vividly charted the concerns of our age. His earliest pieces, as I noted recently in discussing *Le Jeune Homme et la Mort*, were a reflection of the existential mood in Paris at the war's end. His multiplicity of creations since then – ballets, work in film and music-hall, even his rejuvenations of the old repertoire – have caught the moment, epitomised it. And in a couple of ballets he has also evoked the genius of a place, as with *The Phantom of the Opera*, where we sat in the Palais Garnier and were at once inside and outside the building, on its roof, in its deepest recesses, watching a stage which was the hero of the piece. It was a master's capriccio, typical of Petit's witty legerdemain.

Now Petit has pulled off a no less skilful trick by producing an evening-long contemplation on Lampedusa's Sicilian novel, *The Leopard*, and presenting it in Palermo during a visit by his Ballet National de Marseille. Lampedusa's theme was the collapse of Bourbon rule and the rise of a united Italy. His protagonist was the Sicilian prince, Don Fabrizio, incarnation of the passionate (and dancing) leopard of his family crest, who sees his world ending as the new era marked by Garibaldi's insurrection begins. Petit and his librettist, Edmonde Charles-Roux, make no attempt to re-tell Lampedusa's narrative. (It helps, indeed, to have read the novel.) Rather is the action a series of scenes – some almost static – in which central concerns of the book are shown to us. The resonances for the Palermo audience on Friday and Satur-

Petit has distilled the essence of Lampedusa's Sicilian novel

day, when I saw the production in the Teatro Politeama Garibaldi, are obvious. Here was their history and, in Luisa Spinetelli's evocative designs, their city. Outside, in the bustle of that most bustling city, were the porticoes and baroque ceilings with which Spinetelli sets the stage. And, a brief step away from monuments celebrating Garibaldi's presence, here were Petit's artists as a red-shirted populace once again proclaiming liberty.

Riche puts not a foot or a gesture wrong. His Fabrizio is Lampedusa's. He is already an exceptional artist, nobly clear in his playing as in his dancing.

Fabrizio's quest for an ideal woman is shown by Petit under the guise of the prostitute Mariannina, then as a starry spirit, finally as Death, a triple role taken with entire grace by Dominique Khaloum, whose sensibilities can encompass frank eroticism (in the finest pas de deux of the ballet) and a serene dignity as Death come to seek Fabrizio at a ball.

Cyril Pierre is an ardent Tancredi, his movement as vivid as his feelings, the delicate young Lucia Lacarra is his Angelica, innocence deliciously shaded by sensuality, her dancing pure. And we have Petit's unfailing and audacious sense of theatre, daring not to make his characters move in a scene when a dead soldier is found in Fabrizio's garden, the cast held almost immobile in grief. The ballet works notably well on such fresco terms – action bold and simple, choreographic mass to set against intricate sequences which speak of character rather than history.

For score Petit has an assemblage of Italian music from Cherubini to Puccini, whose *Crisantemi* exactly sets the mood for Fabrizio's death. And, as ever, the verve of Petit's imagination fires his dancers: Dominique Khaloum remains one of the most poetic and sympathetic of ballerinas – her dancing and playing exquisite; Nicolas LeRiche is the most richly gifted dancer the Opéra has given us in many years. Petit's Ballet National de Marseille is everywhere admirable.

The Ballet National de Marseille with Roland Petit's *The Leopard* is now touring Italy.



Talented young Nicolas LeRiche as Don Fabrizio, the aristocratic womaniser in search of his perfect woman, with Dominique Khaloum who encompasses both frank eroticism and serene dignity in her triple role

Theatre/Paul Driver

Late Strindberg

There is a sort of madness of genius, even in an outwardly sane artist, which August Strindberg certainly was not that rejoices in depicting the artist's own worst experiences, even while they are still happening, and allows him or her to devise with equal conviction and virtually at the same time opposite psychic scenarios. Such is the case with two of Strindberg's fiercely passionate later dramas, *The Dance of Death* Part 1 and *Easter*, composed in the same month in 1901.

The titles spell it out. London theatre-goers are currently able to discover for themselves the startling contrast and underlying unity of these plays, since Peter Stormare's production of the first (to which Sarah Hemming gave a qualified endorsement on this page) is running at the Almeida Theatre while Katie Mitchell's new RSC production of the second opened on Wednesday at The Pit.

Dance of Death, with its exorcising analysis of a marriage, is utterly what we expect from Strindberg, but *Easter* is something other. What it is exactly is rather hard to say: a kind of playful biblical allegory dressed up as a more or less naturalistic slice of Swedish life, which hankers to be a fully-blown expression of transcendence, late-Shakespeare-like, but reins itself in. As in Shakespeare, the theme of transcendence is symbolised by music, of which we get various specimens, including the *Mattheus Passion*, at The Pit.

The three acts, here running continuously, as if to emphasise the work's potential as a chamber play, take place respectively on Maundy Thursday, Good Friday and Easter Saturday. In a light-handed, unsacrilegious way the members of the Heyst household in provincial Lund are put through something like the resurrection drama.

Young schoolmaster Elis,

and his lyrical, biblically minded sister Eleanora, escapee from a mental asylum, suffer in atonement for the sins of their father, who is in prison for embezzlement. Embittered Elis must do battle against his own pride, as he tries to save his mother's dignity, his impending marriage, his summer holiday and what remains of the family furniture.

He nearly fails on all counts: and it is the genuineness of the deadlock costing its Strindbergian gloom over the greater part of the play, obscuring the rays of spring sunshine at the start, which makes the eventual opening out into forgiveness and renewal seem genuine in its turn.

The Heyst's main creditor, a giant of a man and physical being called Lindkvist comes at the end not to collect the furniture but as a benign Mephistopheles to reveal to Elis the depths of his own conscience. Big, white-haired great-coated Philip Locke in this role thunders on to the stage – hitherto a relatively *sotto voce* one – like a summer storm, and initially seems to be overacting, but one's doubts are dispelled by the warm rain of clemency he brings.

Adrian Rawlins gives us a nervous, volatile, plausible Elis: he looks right, too for a part that is a Strindberg self-portrait. Lucy Whybrow's white-haired Eleanora is sentimental and deranged in the right measure, while beautifully melodic, Susana Brown is a sympathetic Mrs Heyst and Daniel Betts as Elis's orphaned pupil (and indirect creditor, Benjamin an excellently bashful boy, Rosa Maggiori's subdued blue-gray set and period costumes are based on photographs by Strindberg himself. Mitchell's direction sometimes seems too static, but is abundantly lyrical.

Sponsored by Allied Domecq. The Pit Theatre, Barbican.

New venue for the RSC

The RSC is to take over the Young Vic – at least for five months this summer. It is presenting four plays there, David Edgar's *Pentecost*; a pairing of two plays that will form the RSC regional tour, *The Tempest* and Edward Bond's *Sing*; and a revival of *Peer Gynt*. The season is made possible by the sponsorship of Allied Domecq, which gives the RSC £1.1m a year.

The new Stratford on Avon season at the main theatre consists of dependable Shakespeare: *Romeo and Juliet*, *The Taming of the Shrew*, *Julius Caesar*, and *Richard II*. Only points of interest are that Peter Hall is directing his first *Julius Caesar* and the RSC's artistic director, Adrian Noble, his first *Romeo and Juliet*. Also appealing is the casting of comedienne Josie Lawrence as the Shrew, in a first RSC production from the Australian director Gale Edwards. David Troughton plays Richard III and Steven Pimlott directs.

In the two other venues at Stratford there is a spate of European plays, including *The Cherry Orchard* (also directed by Noble), both parts of *Faust*, and Calderon's *The Painter of Dishonor*. At long last Nigel

William's adaptation of *Lord of the Flies* reaches the stage. There are also two comedies at the Swan, Johnson's *The Devil is an Ass* and Vanbrugh's *The Relapse*.

The London season for 1995 at the Barbican is last year's Stratford season: all the productions are judged good enough to transfer. So the line up is *Twelfth Night*, *A Midsummer Night's Dream*, *Measure for Measure*, *Coriolanus*, and *Henry V*. The only new production at the Barbican is a revival of John Osborne's *A Patriot for Me*, which was originally banned for its homosexual theme. The Pit gets Dennis Potter's version of the Bible in *The Son of Man*, as well as a transfer of Anne Devlin's *After Easter*.

Financially the RSC is having a good 1994-95. Average attendance of 82 per cent means that it can pay off more of its overdraft which, by the end of March, should be less than £500,000 as against a peak of over £2m. Adrian Noble seems to be going for an ensemble company, and developing young actors: as last year, there are no big box office names at Stratford.

Antony Thorncroft

Theatre/Alastair Macaulay

All-male 'As You Like It'

A fresher or more refreshing production of a Shakespeare play than Cheek by Jowl's *As You Like It* I have never seen. This staging, directed by Declan Donnellan and designed by Nick Ormerod, was new in 1991; last September, partially re-cast, it returned to life for a triumphant national and international tour that finally has led it to a three-week season in the West End. It is entirely British, and yet it seems to owe nothing to any older British tradition of acting or staging Shakespeare.

First, this is an all-male *As You Like It*. The effect is neither to turn *As You Like It* into a gay text nor to give us a scholarly lesson about the boy players of Shakespeare's female roles, but instead to bring out the thrilling, perplexing ambiguities of Rosalind's disguise as Ganymede.

Though Adrian Lester plays Rosalind with all the heartcatching spontaneity that has been loved in other great Rosalinds of the past, he also gives us a Rosalind we never previously imagined: at first shy and bookish, then becoming impulsive with sexual attraction, and finally taking charming charge of matters in the forest while being agonised by his own disguise – and still as tongue-tied and hesitant as at first. The other female roles also succeed brilliantly, and each one of them has been marvellously reconceived. The whole sexual atmosphere onstage is dancier,

wit, charm, absurdity, excitement.

Second, this is a modern-dress *As You Like It* with no scenery except (well into the second half) for green streamers that, so simply, show us the trees on which Orlando pins his love-poems. These streamers are wonderful – we need no more forest than this – and yet it is a tribute to the production that they are almost a disappointment after what we have already seen achieved with no scenic help at all.

While Celia and Rosalind, still at court but preparing for exile, speak of the Forest of Arden, in rushes the banished Duke, in a circle round them and flings himself rapturously to the floor. He is bare-chested, and in seconds that simple act of running and falling has taken us into the Forest – and prepares us for the speech in its praise he is about to make. And yet Celia and Rosalind are still speaking, and we are also still at court with them. At such a moment, being in two places at once and feeling the connection and contrast between them, yet having no scenery to support us, we sense just how magical theatre can be.

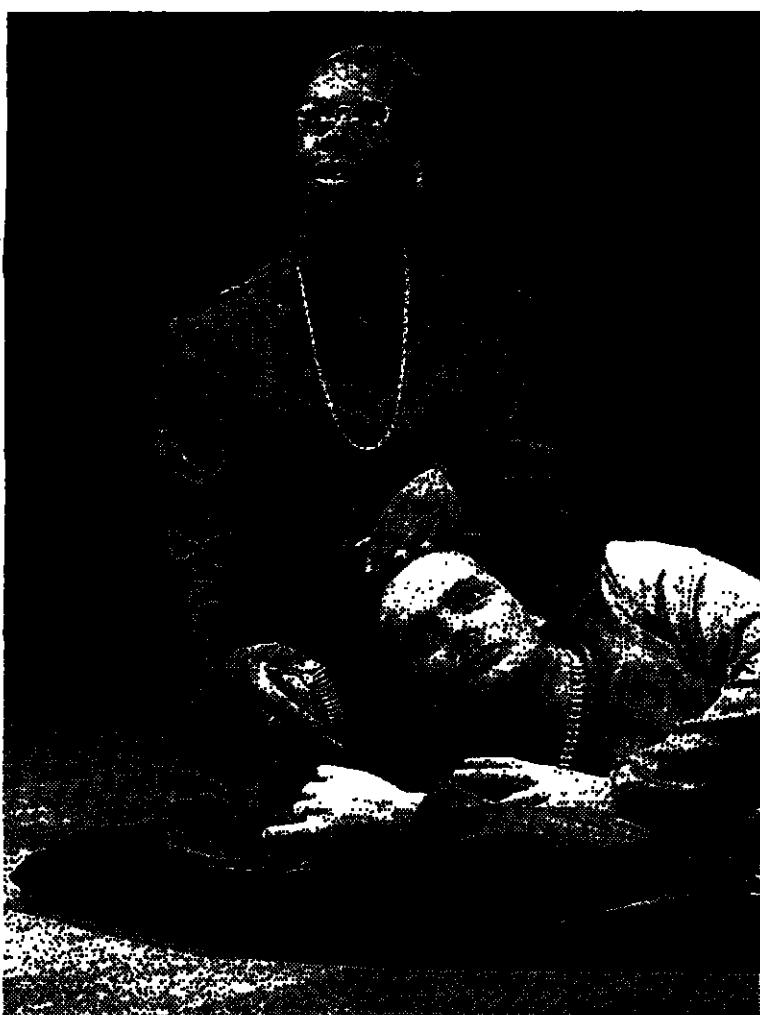
Third, and perhaps most important, the Cheek by Jowl actors speak Shakespeare with an astonishing degree of naturalness. Each year in Britain we see a good deal of lively, communicative Shakespeare, but this company knows how to peel away yet one further layer of "style" that usu-

ally hangs between Shakespeare and us. I wish I could analyse such directness of utterance, and yet I thank heaven I cannot.

Fourth, both the songs and the singing are marvellous: skilful, tuneful, poetic, charming, intoxicating. Fifth, inspired casting at every level has given us wholly original accounts of every role. I must single out a few – Richard Cant doubling as both tender old Adam and the artless, yodelling, young Audrey; David Hobbs doubling as both glacial, defensive Duke Frederick and thawing, generous Duke Senior; Wayne Cater as plump, sheep-eyed Phebe; Scott Handy as a skinny Orlando as impulsive and heart-full as his Rosalind – but the miracle of this staging is its ensemble. Sixth, at numerous points they "suit the action" to the word, the word to the action" with breathtaking results.

This is not a perfect staging. Who could believe that this Jacques could enthuse over this Touchstone? Most of the full-arm gestures are artificial and sammy. And Rosalind in particular overdoes the Wonderful Wordless Moments in mid-scene. But – like people all around me in the audience, and like others who have already seen this staging – I laughed, sighed, gasped, and cried; and I hung on its every detail as if I had never encountered the play, or its author, before.

At the Albany Theatre until February 11.



Adrian Lester as Rosalind, with Simon Coates

Alastair Mac

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERTS
Het Concertgebouw Tel: (020) 671 8345
● Samiramide: by Rossini. Ion Marin conducts the Royal Symphony Orchestra at 1 pm; Jan 28
● The Royal Concertgebouw Orchestra: Valery Gergiev conducts Bartók and Stravinsky at 8.15 pm; Jan 27

BERLIN

GALLERIES
Neue Nationalgalerie Tel: (030) 266 2653
● George Grosz, Berlin-New York: exhibition of the German Dadaist who emigrated to the US; to Apr 17
OPERA/BALLET
Deutsche Oper Tel: (030) 341 9249
● Aida: by Verdi. Conductor Stefan Soltesz, production by Götz Friedrich at 7 pm; Jan 28 (8 pm)
● Ballet Evening: conducted by Sebastian Lang-Lessing, Nacho Duato, Glen Tetley and Harris Mandafounis choreograph works by Debussy, Poulenc and Stravinsky at

7 pm; Jan 27 (7.30 pm)
● Der Fliegende Holländer: by Wagner. Conducted by Heinrich Hollreiser, production by Gustav Rudolf Selner at 7 pm; Jan 31.

FRANKFURT

CONCERTS
Alte Oper Tel: (069) 1340 400
● North West German Philharmonia: with soprano Gail Gilmore, and conducted by Michail Jurowski plays a variety of operatic pieces at 8 pm; Jan 28

LONDON

CONCERTS
Barbican Tel: (0171) 638 8891
● Pierre Boulez conducts the London Symphony Orchestra to play Debussy, Bartók and his own, *Le Visage Nuptial* as part of his 70th birthday celebrations at 7.30 pm; Jan 29
● Festival Hall Tel: (0171) 928 8800
● Handel: Messiah: Charles Francombe conducts the Royal Philharmonic Orchestra and soprano Turid Karlsen, contralto Ruby Philogene, tenor Hirohisa Tsuji and bass Hubert Clavessens at 7.30 pm; Feb 1
● Philharmonia Orchestra: conducted by Lawrence Foster plays Rossini, Paganini and Tchaikovsky at 7.30 pm; Jan 30
● Royal Philharmonic Orchestra: with pianist Eliso Virsaladze and conductor Yuri Temirkanov plays Britten, Prokofiev and Shostakovich at 7.30 pm; Jan 31
● The London Philharmonic: jazz meets the symphony, Lalo Schiffrin conducts this fusion of classical and jazz traditions at 7.30 pm; Jan 29

● Vienna Philharmonic Orchestra: Bernard Haitink conducts Bruckner's Symphony No. 8 at 7.30 pm; Feb 2
GALLERIES
Anthony d'Offay Tel: (0171) 499 4100

● Andy Warhol: early drawings by the artist; to Jan 28 (Not Sun)
Barbican Tel: (0171) 638 8891
● Impressionism in Britain: the first comprehensive survey of the development of impressionism in Britain. Over 200 works by over 100 artists including Degas, Rothstein and Whistler; to May 7
Royal Academy Tel: (0171) 439 7438

● Poussin: over 90 works by the French artist. Centrepiece of the exhibition are the two series of the 'Seven Sacraments'; to Apr 9
Serpentine Tel: (0171) 402 0343
● Man Ray: exhibition of works by the celebrated artist; to Mar 12
OPERA/BALLET
English National Opera Tel: (0171) 632 8300

● Figaro's Wedding: in house debut for conductor Derrick Inouye at 7 pm; Jan 28
● King Priam: a new production of Tippett's opera that opens the London festival – Tippett: Visions of Paradise, to celebrate the composers 90th birthday at 7.30 pm; Feb 3
● Rigoletto: Jonathan Miller's updated version of Verdi's opera where the duke is a mafia boss at 7.30 pm; Jan 27; Feb 1
Royal Opera House Tel: (0171) 340 4000

● Così Fan Tutti: by Mozart. A new production directed by Jonathan Miller. Conductor Evelino Pidó. In Italian with English surtitles at 7 pm; Jan 28, 31; Feb 3

● Giselle: music by Adolphe Adam. A Royal Ballet production choreographed by Marius Petipa after Jean Coralli and Jules Perrot and produced by Peter Wright at 7.30 pm; Jan 27

● Otello: by Verdi. Conductor Carlo Rizzi, director Elijah Moshinsky. In Italian with English surtitles at 7.30 pm; Feb 3
● Troilus and Cressida: by Walton. An Opera North production conducted by Richard Hickox and directed by Matthew Warchus at 7.30 pm; Jan 30; Feb 2
THEATRE
Barbican Tel: (0171) 638 8891

● New England: World premiere of Richard Nelson's new play. No performance 12-15th Dec., otherwise at 7.15 pm; Feb 3
National, Lyttelton Tel: (0171) 928 2252
● The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Feb 3
National, Olivier Tel: (0171) 928 2252
● The Merry Wives of Windsor: by Shakespeare. Terry Hands directs his first production at the National. With Denis Cully as Falstaff, Brenda Bruce as Mistress Quickly and Geraldine Fitzgerald as Mistress Ford at 7.15 pm; Jan 27, 28 (2 pm), 30

NEW YORK

GALLERIES
Museum of Modern Art Tel: (212) 708 9480
● Kandinsky: Compositions: exhibition featuring approximately 40 works including seven of the surviving 'Composition' paintings; to Apr 25

OPERA/BALLET

Metropolitan Tel: (212) 362 6000
● Cavalleria Rusticana / Pagliaccio: by Mascagni/Leoncavallo. Production by Franco Zeffirelli, conductor Christian Badaea at 8 pm; Feb 1

● L'Elisir d'Amore: by Donizetti. Produced by John Copely, conducted by Edoardo Müller at 8 pm; Feb 3
● Le Nozze di Figaro: by Mozart. Produced by Jean-Pierre Ponnelle, conducted by James Levine at 8 pm; Jan 28 (1.30 pm)
● Simon Boccanegra: by Verdi. A new production directed by Giancarlo del Monaco. James Levine conducts the opening night cast of Cheryl Studer, Plácido Domingo and Vladimir Chernov at 8 pm; Jan 30; Feb 2

● Turandot: by Puccini. Produced by Franco Zeffirelli, conducted by Nello Santi at 8 pm; Jan 27, 31
THEATRE
Jean Cocteau Repertory Tel: (212) 677 0060
● The Cherry Orchard: by Chekov. A new production directed by Eve Adamson at 8 pm; to Mar 3

PARIS

CONCERTS
Champs Elysées Tel: (1) 47 23 37
21/47 20 08 24
● London Symphony Orchestra: with soprano Jessye Norman. Pierre Boulez conducts Berg, Bartók and his own compositions at 8.30 pm; Feb 1, 2
● National Orchestra of France: Charles Dutoit conducts Beethoven at 8 pm; Jan 27
● Viennese Philharmonic Orchestra: Bernard Haitink conducts

Bruckner at 8.30 pm; Jan 30

WASHINGTON

CONCERTS
Kennedy Center Tel: (202) 467 4600
● Washington Chamber Symphony: Stephen Simon conducts Tower, Mozart and Mendelssohn at 7.30 pm; Feb 3

OPERA/BALLET
Washington Opera Tel: (202) 416 7800
● Semee: by Handel. Conductor Martin Pearlman. Roman Terleckyj directs a Zack Brown production at 8 pm; Feb 2

● The Bartered Bride: by Smetana. Conducted by Heinz Fricke. In English at 7 pm; Jan 30; Feb 1, 3
● Vanessa: by Samuel Barber. Director Michael Kahn, conductor Christopher Keane at 8 pm; Jan 29 (2 pm)

THEATRE
Arena Stage Kreeger Theater Tel: (202) 554 9066
● Hedda Gabler: Henrik Ibsen's drama, directed by Liviu Ciulei at 7.30 pm; from Jan 27 to Mar 19 (Not Mon)

Arena Stage, Fichandler Theater Tel: (202) 488 3300
● Long Day's Journey into Night: Eugene O'Neill's classic American drama, directed by Douglas Wager at 7 pm; to Feb 5 (Not Mon)
Kennedy Center Tel: (202) 467 4600

● How to Succeed in Business Without Really Trying: co-production with the Kennedy Center. Directed by Des McAnuff and starring Matthew Broderick as J. Pierrepont Finch, the little window-washer with big corporate dreams at 8 pm; from Jan 29 to Feb 26 (Not Mon)

WORLD SERVICE

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Financial Times Business Tonight

As French companies prepare their 1994 results, the powerful impact of the current crisis in France's commercial property market is becoming ever more apparent.

While most leading European capitals have experienced recessions in their commercial property markets since 1990, observers have been surprised by the length and depth of the malaise in the French market.

Last week, Groupe des Assurances Nationales (GAN), the state-controlled insurance company, announced that it would need a substantial recapitalisation from the government to cover losses of FF3.3bn (£582m) for 1994, almost entirely attributed to problems at a property financing subsidiary it owns.

This week, shares dropped sharply at Suez, the financial services and investment group, after Mr Gérard Worms, its chairman, warned that provisions against property losses of FF2.5bn-FF3bn would be needed for the year. "The [property] market, alas, has not recovered," he said.

Since 1991, office rentals in Paris have fallen by more than a third, according to figures compiled by Knight Frank & Rutley, the chartered surveyors. Annual office rental values in Paris peaked at FF4,500 per square metre in 1991, and have since fallen to FF3,000.

"We have now perhaps reached the bottom, but the market is not beginning to recover yet," says Mr François Boutet, the firm's managing partner in Paris. "If you want a 500 square metre office at a good address for a reasonable rent, you have a choice of 700 possibilities at present. It's a tenant's market."

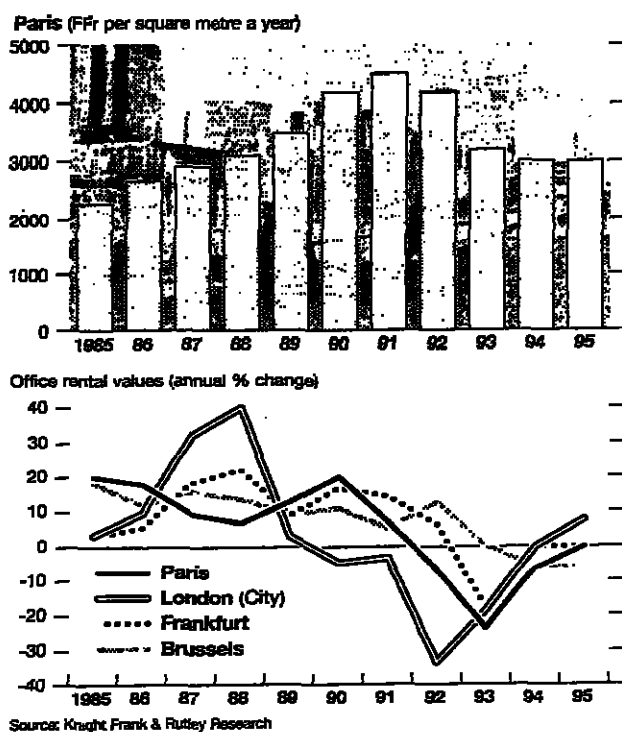
The company that appears to be hardest hit is Crédit Lyonnais, the state-owned bank that reported losses of FF6.9bn in 1993, and a further FF4.5bn for the first half of last year. Much attention has focused on fraud allegations in some subsidiaries, and loans to controversial individuals including Mr Bernard Tapie, the colourful businessman and politician. In fact, the main cause of its losses - which have already needed one government-backed rescue package - have been property investments.

The bank has real estate assets - including property loans, shares in property companies and direct ownership of buildings - on its balance sheet of FF105bn. Of this total, some FF51bn has been classified as non-performing or doubtful, meaning interest payments have stopped and it is unlikely to receive back the value of the assets it pledged.

Veil lifted on French losses

Andrew Jack on the impact of the commercial property crisis

Office rental values in key European centres



Source: Knight Frank & Rutley Research

The scale of these property losses is unique to Crédit Lyonnais, but the proportion of bad or doubtful debts to total loans is far from exceptional. For example, Mr Worms at Suez said recently that of the group's FF30bn property portfolio, FF15bn may eventually be written off.

Even banks such as Banque Nationale de Paris and Société Générale which so far claim more prudent lending records have had to make modest provisions in their accounts. Analysts think these banks may yet have to allow more against further losses.

One of the earliest signs of the extent of the property collapse came at Comptoir des Entrepreneurs, the state-controlled property company, which was provided with FF5.5bn in financial guarantees by the French government in late 1993. Last December, it was forced to announce a second round of restructuring measures with guarantees for another FF7bn.

Like Crédit Lyonnais and GAN, Comptoir has created a

special "defence" structure that rings-fences the troubled property loans, refinances them through specially created companies, and reduces their impact in calculations of the parent company's liabilities.

The crisis shows little sign of easing, and is spreading beyond the banks and insurers to other sectors. Earlier this month, for example, Générale des Eaux, the water, construction and communications group, announced that there would be losses of FF1.7bn for 1994 in its Compagnie Immobilière Phénix property subsidiary, against losses of just FF150m in 1993.

Much of the explanation for the collapse lies in investment by banks and developers during the late 1980s and early 1990s based on assumptions of escalating property prices that seem, with retrospect, hopelessly unrealistic. "The fees paid on property deals were very much higher than for corporate finance - maybe the margins were 10 times as high," says one banker. "Peo-

ple only looked at the margins and accepted too much risk. Prices were increasing for many years and nobody saw the arrival of the crisis."

The impact has been felt widely, because property has traditionally been seen as a far more attractive investment option than equities. At the same time, the recession has been much deeper than is usual in a country where the property market has generally been protected - partly through state intervention - from the extreme peaks and troughs seen elsewhere.

The market decline has taken a long time to be reflected in companies' results. However, a wave of senior management changes in the businesses most affected has helped bring losses into the open. The new managers have made a clean sweep of doubtful debts which their predecessors may have been reluctant to expose.

For example, Générale des Eaux appointed Mr Jean-Marie Messier, a former partner with bankers Lazard Frères as managing director and heir-apparent last year. Mr Jean-Jacques Bonnaud was appointed chairman of GAN last summer with a remit to prepare the company for privatisation.

Some companies appear to have believed that they could ride out the property crisis without having to take big provisions, says Mr Graham Warren, an insurance analyst with Goldman Sachs. "They wanted to fudge the losses by smoothing them over several years while waiting for prices to recover," he says. "But there has been no improvement and if anything a further deterioration."

Their hands have been forced by banking regulators and auditors, who seem to have started taking a tougher line on making provisions in the accounts for losses, despite historically weak rules defining when provisions need to be taken. Once a few large companies break ranks and take large provisions, it becomes more difficult for their peers to resist doing the same.

Ms Sheila Garrard, a banking analyst with Lehman Brothers, predicts that many French banks may still have to increase the proportion of doubtful property loans against which they have made provisions as high as 75 per cent.

The question now is whether the companies most affected are sufficiently covered to sit out the property crisis. They may have to hold their breath for some time to come.

Europa: Michael Stürmer

An open relationship



The special relationship that exists between Germany and France has earned the respect but also the occasional irritation of other European countries. The ties will remain even though, since the fall of the Berlin Wall, they have become less exclusive. One thing is certain: if Europe is to be more than simply a *de facto* free trade zone, the Franco-German relationship - special or not - will be essential to the continent's future.

France may work hard to preserve its role as *chevalier seul* in international affairs. The paradox is that this role can be upheld only through close economic and monetary co-operation with Germany.

On the wider European stage, Mr Jacques Santer, Mr Delors' successor, faces a balancing act. The Commission's jurisdiction is growing, yet in tomorrow's Europe the nation state will certainly not be reduced to a shadow. Mr Santer's Luxembourg heritage - above all, that small country's skill in dealing with the "elephants" it has for neighbours - will be an asset.

As for Germany, Chancellor Kohl is still in power, but his country remains a reluctant leader. The biggest economic player in Europe would like a permanent seat on the UN Security Council, yet it has still to find a role in the management of world affairs.

The psychology of the Franco-German relationship is beset by an intriguing asymmetry. In France, expressing basic doubts about Germany is recognised as a potential source of votes. This was evident in the Maastricht referendum in France in September 1992, when both the *Oui* and the *Non* campaigns relied on arguments which were less than friendly to Germans.

In Germany, by contrast, anti-French language, either on stage or off, is viewed not only as politically incorrect but also as extremely foolish.

Over the last year or so, there have been clear divergences between France and Germany. The Germans view co-opting the countries of central and eastern Europe into

the EU as being in their national interest as well as a wider European concern. France, on the other hand, is more worried about trouble in the Mediterranean basin, from Casablanca to Amman.

At a practical level, both countries believe in operating a "core group" for European integration, but on wider questions their philosophies tend to differ. The Germans still see Nato as the hub of European security, while the French are more ambivalent towards the alliance. While the Bonn government is slow to accept that the Europe of the future will consist of nation states, the French have never had doubts on this.

People in the UK, however, out to capitalise on these disagreements, should not expect too much. Despite the changes wrought by unification, the Franco-German bedrock, toughened by 40 years of co-operation, remains strong.

France was persuaded by the US after the second world war that European security depended on West German entry to the club. The neighbours on the other side of the Rhine, for their part, obliged the French by becoming the sort of Germans the French had always wanted: divided, integrated into Europe, without nuclear weapons or an army general staff.

No longer down and out, Germany became well-intentioned, well-behaved and, along the way, regained its economic strength. France, for its part, nursed its nightmares over Anglo-Saxon power but suffered from imperial overstretch while its economy was outperformed along the Rhine and the Ruhr.

The Elysée treaty of 1963 on

Franco-German co-operation was an attempt by two old men, Charles de Gaulle and Konrad Adenauer, to salvage their dreams. Adenauer wanted to bind his successors to western Europe and to prevent the two nations from competing for favours at the Kremlin's door. De Gaulle wanted to harness Germany's industrial muscle to aid France's oversized defence effort. Above all, he wanted a companion in the revolt against America - a sad misunderstanding of the needs of divided Germany's strategic position.

How would Adenauer and de Gaulle have reacted to the present state of affairs? They would have accepted that both France and Germany are incapable subject to the changing strategic configuration in a post-cold war world. That is why, in defence, the Franco-German relationship is being complemented by a Franco-British one. This is a development Germany should support, since the sun is setting on the *par amérique*. A *managed* *divers* of Germany, France and Britain is needed if a meaningful common foreign and security policy is to be agreed.

Signs of European divergence are not hard to find: the rifts over whether Europe should tilt to the east or to the south, the clash of interests between free-traders and protectionists, and the differences over whether Europe should look to its own defence or depend mainly on Nato.

But against this background, strong ties between France and Germany can improve the climate for co-operation across Europe. As long as the Franco-German relationship is not an exclusive one, it deserves another look.

The author is director of Staff, Washington and Paris, at the German Foreign Office and a former policy analyst.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5555 (please use the "fax" line). Foundation may be available for letters written in the main international languages.

Leading economist ideal candidate to head World Trade Organisation

From Professor T.N. Srinivasan and others.

Sir: You have repeatedly called for a wider search for a distinguished candidate to head the new World Trade Organisation. The reported statements among the existing candidates tends your views a fresh urgency.

As economists who have long supported the success of multilateralism and the Uruguay Round, we would like to affirm the need for a fresh search. The WTO is at a stage parallel to the design of the Bretton Woods institutions at the end of the second world war. Its leadership requires men and women of outstanding distinction, intellect, vision and commitment. The task requires capacity for architecture, not just political savvy.

In seeking fresh faces, we urge that the net be cast well beyond politicians and trade negotiators. Among the possible candidates, we would recommend particularly Professor Jagdish Bhagwati.

He is one of the leading economists today and has been described in your columns as "the doyen of economists working on international trade". Aside from scientific distinction, he has also had remarkable impact on policy.

The Indian economic reforms favouring liberalisation of trade and investment today can be traced back to his bold writings since the 1960s, while he also served as an adviser to India's finance minister last year on the direction and pace

of the ongoing reforms. His research on trade policy of the developing countries, more generally in the 1960s and 1970s, is also recognised to have been among the most influential in exposing the problems with import substitution and autarkic policies at a time when the orthodoxy in favour of them held economists and policymakers alike in its iron grip.

Similarly, when it was fashionable to denounce the General Agreement on Tariffs and Trade as dead, Bhagwati held the ground with forceful arguments, leading Mr Arthur Dunkel, former director-general of Gatt, to describe him as "a rising star in that small constellation of economic thinkers and opinion makers that continues to make original and creative contributions towards the defence of the open multilateral trading system".

Mr Dunkel even created a new position at the Gatt to bring in Bhagwati as economic policy adviser to the director-general. Bhagwati held this position during 1991-93, giving him the necessary knowledge and experience of Gatt issues at a critical stage of the Uruguay Round.

Bhagwati's commitment to multilateralism, his sensitivity to threats to it, and the ability to provide forceful leadership on it, are also evident from his early fight against aggressive unilateralism. He also provided intellectual leadership in arguing the case against imposing import targets on Japan and

threatening trade retaliation if such targets were not fulfilled. His ideas again proved influential and these approaches have now been abandoned, with evidently beneficial effects for both bilateral US-Japan trade relations and the multilateral trading system.

On more recent WTO issues, such as the incorporation of environmental and labour standards as preconditions for WTO-guaranteed market access, Bhagwati has played a leading role in analysing them and raising the level of the debate on them. His 1994 Wincott Lecture in London is a forceful and clear analysis of these and other issues which the next director-general of the WTO must address.

Bhagwati has uniquely combined great distinction in the academic and the policy worlds, straddling the developing and the developed countries (Bhagwati comes from India and is now a citizen of the US) and has a lifetime of success in spotting important policy issues ahead of their time. He has helped to address them skilfully through private advising of governments and public advocacy in the form of witty and accessible articles in leading newspapers and magazines such as *The New York Times*, *The Financial Times*, *The Wall Street Journal* and *The Economist*. In so doing, Bhagwati has clearly demonstrated the credibility of his candidacy for the post of the director-general of the WTO.

We would urge, therefore,

that a mechanism be found for ensuring that, since governments must nominate and back "candidates", Bhagwati would appear to be a suitable co-sponsor. We hope they will.

Professor Robert E. Baldwin, University of Wisconsin-Madison, Professor Michael Boskin, Stanford University, Professor Martin Branson, Stockholm School of Economics, Professor Robert C. Feenstra, University of California, Davis, Professor Gene M. Grossman, Stanford University, Professor Koushik Hamada, Yale University, Professor Maurice Hurn, Centre for International Trade, Gatt University, Professor Lawrence R. Klein, Nobel Laureate, University of Pennsylvania, Professor Charles P. Kindleberger, former president of the American Economic Association, Professor Assen Lindbeck, Institute for International Economic Studies, Stockholm University, Professor Robert L. Lippsey, City University of New York, Professor Ian Little, Suffolk College, Oxford, Professor Robert A. Mundell, Columbia University, Professor Michael Olson, University of Maryland, Professor Gustav Ranis, Yale University, Professor Paul Samuelson, Nobel Laureate, Massachusetts Institute of Technology, Professor Alan S. Sandilands, Free University of Brussels, Professor T.N. Srinivasan, Yale University, Professor P. K. Tharakan, University of Toronto, Professor James Tobin, Nobel Laureate, Free University of Brussels, Professor Jean Weidmann, Free University of Brussels, As for Economic Growth Centre, Yale University, 27 Hillhouse Avenue, New Haven CT 06520-3228, US.

THE FT INTERVIEW: Michael Portillo



Unlike many of his UK cabinet colleagues, Mr Michael Portillo gives the impression of feeling rather pleased with himself these days. Not without reason.

On a great number of issues, the government now appears to be humming if not singing along to the ideological tune of the employment secretary, its most prominent rightwinger. The Tory party faithful have hailed him as their new conference idol, and he is frequently talked of as a future leader.

Moreover, Mr Portillo, at 41, has time to think, and talk, about the Britain of the next millennium. As he makes clear during a rare interview in his pine-clad office, "Planet Portillo" is a more exciting, and still less secure, place than Britain seems today.

"I want to see the British people emerge into the 21st century, into a world in which I think there will be work and plenty of it, but in which work patterns will be quite different. Jobs for life will be rare. People will change jobs, re-skill, re-learn. Provided they develop that habit early enough, that need not be a frightening prospect."

Mr Portillo's bracing message will not necessarily soothe the voters of Middle England. But it reflects his belief that the state should play a strictly limited role in the economy.

"Throughout this century the state has been getting bigger, and I don't believe this is sustainable or desirable in the future," he says. "That doesn't mean that I want to abolish the state; it simply means that I want to influence the direction in which it is travelling."

At Employment, to which he was promoted from the Treasury last summer, Mr Portillo wants to hone the government's interventions in the labour market. "I think governments are better at destroying jobs than creating them... We intervene where we think there is a market failure."

The symptoms of failure that most preoccupy him are the long-term unemployed, and the large number of young people with little education and no motivation to work. "We must enthuse and inspire them at a younger age to recognise they are not predestined [to fail], and that there are choices they can make, and that the

Right path to power



Michael Portillo, UK employment secretary: "I don't feel isolated"

government is there to help them make those choices.

So how does this translate into departmental action? Given his rhetoric, Mr Portillo is surprisingly cautious about meddling with the mix of training and work incentive programmes he inherited.

He supports the private sector-led Training and Enterprise Councils, set up five years ago - though feels they should do more to stress the "enterprise" in their title. He is keen on developing further measures to encourage the unemployed back into work, such as the job seeker's allowance that will replace unemployment benefit next year.

Mr Portillo is also anxious to compare notes on tackling unemployment with his European counterparts, with whom he is frequently at odds thanks to his strident championing of Britain's opt-out from the Maastricht treaty's social chapter. "Social affairs ministers should spend less time legislating and more time sharing experiences. I have no feeling at all that we have a monopoly

of knowledge or understanding in this country."

The employment secretary is predictably unrepentant about his isolation in Europe. "In a broader sense I don't feel at all isolated. Around the world, the language is of deregulation, free markets, free trade, privatisation, fiscal rectitude and tight monetary control." He cites a recent encounter with Brazil's labour minister: "He sounded more like a British employment minister than a continental one."

Does Mr Portillo, then, believe there is anything worthwhile about British membership of the European Union? Here he measures his words with particular care.

"I think there is every point in our being part of it. The strong arguments are that it is a large free-trading area with a highly developed market; it is an important economic bloc which can make its clout felt in the world. Beyond that, it offers structures in which we can co-operate to the extent we

feel is sensible with our near neighbours on foreign and defence policy and the fight against terrorism, crime and drugs."

It is a minimalist vision, which most of Britain's partners would scarcely recognise. And Mr Portillo is adamant that the government should take a similarly uncompromising stance at next year's inter-governmental conference on the EU's future.

He is worried, for example, about the legal basis of a growing number of EU directives. He also wants to re-examine the powers of the European Court of Justice, whose "decisions have taken Community law in directions and to positions that we could not have predicted they would reach."

Judging by recent noises even from the government's more pro-European figures, Mr Portillo's views are gaining ground. He feels his position is the only basis on which the Tory party can unite on Europe. "That is what we have been about in the early days of this year: establishing a position of unity on the European question, which is really the only area on which the Conservative party has been split."

Mr Portillo believes the government will recover its electoral deficit in opinion polls. He recognises that sound economic management is a "necessary but not sufficient" condition for a fresh Tory victory.

"Beyond that, we need to prove to people that our health and education reforms have been a good thing. We will need to represent the sensible majority view about the future of the United Kingdom - both about its integrity against devolution to a Scottish parliament and regional assemblies, and against encroachment on our sovereignty by the EU."

And if all that does not work? Mr Portillo is clearly thinking beyond the next election. He talks in semi-messianic tones of "building the confidence of the British people", and of pride in Britain's achievements and position in the world. "I think people's natural horizon is further away than the next election, so a party that has an idea of the future and is preparing people for it is well placed to give people confidence, even in the short term."

Andrew Gowers and Robert Taylor

Multi-speed shopping

From Mr Malcolm Hurston.

Sir, It is interesting to see the debate on shopping hours warming up in Germany ("Germans reopen door on shop hours debate", January 18). As was the case in the UK, retailers are split, with the do-it-yourself sector and many consumers taking the lead in advocating complete liberalisation (not yet on offer) and the small shops in the opposite camp.

Liberalisation in the German context makes no mention of

Sundays, merely modest opening in the evening and on Saturday afternoons. With Spain debating the merits of its liberal regime on Sunday opening and the English debate fading in the memory, perhaps all this is demonstrating that a multi-speed Europe has merit where cultural and commercial priorities intersect.

Malcolm Hurston, Ebury, 2 Ridgmont Street, London WC1E 7AA, UK

Only a social connection

From Mr Rubens Antonio Barbosa.

Sir, Your article "Brown attacked over dealings" (January 25) says that Mr José Amaro Pinto Ramos is an adviser of the Brazilian President Fernando Henrique Cardoso.

I must clarify that President

Cardoso is only socially acquainted with Mr Ramos and has no professional political connections whatsoever with him.

Rubens Antonio Barbosa, Ambassador of Brazil, Brazilian Embassy, 32 Green Street, London W1Y 4AT, UK

Some water company directors' salaries should not attract criticism

From Mr Michael Swallow.

Sir, In view of the recent criticism of executive salary levels in the water industry reported in your paper I thought I should write to you and point out that the criticism is certainly not justified in the case of this association's member companies.

The Water Companies' Association represents at national level the interests of 20 water supply companies in England and Wales which collectively supply water to 25 per cent of the population.

Our members have always been in the private sector - some of them go back a century and more. As such they were not privatised in 1989, although the regulatory framework they operated under was changed to coincide with that

established for the newly created water and sewerage companies.

Our companies vary greatly in size - the largest serving a population of 2.5m people (it is the seventh largest water supplier in the country) and the smallest a population of about 90,000.

Many of the chairman of our companies are non-executives. None is paid more than £40,000 a year. The top executive pay is something above £150,000. Chairmen and executives of the smaller companies are paid considerably less than these figures.

Michael Swallow, director, The Water Companies' Association, 1 Queen Anne's Gate, London SW1W 9BT

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FINANCIAL TIMES

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Friday January 27 1995

Mexico's new responsibility

The \$40bn package of US loan guarantees unveiled on January 12 was meant to inject confidence into Mexico's economy. So far, however, it has delivered nothing but more instability. The delay can be blamed on the US Congress. The fact that investors in Mexico are looking outside the country for reassurance cannot.

President Ernesto Zedillo is under pressure on both sides of the US-Mexican border. Outrageous demands from "nationalist" or isolationist US politicians have provoked an equally nationalistic response in Mexico. Understandably, many Mexicans recoil at the idea of being held hostage to US requests for stricter immigration controls or a re-appraisal of parts of the North American Free Trade Agreement.

As Federal Reserve chairman Mr Alan Greenspan forcefully argued in the Senate yesterday, restoring confidence to the Mexican regime is in US interests. If it is passed in next week's House and Senate votes, the \$40bn will help solve the Mexican government's most immediate problem: the roughly \$25bn in dollar-denominated government debt maturing in coming months. A failure to cross that first hurdle would be cataclysmic for Mexico's chances of getting on to a stable growth path. But two more obstacles remain: the credibility of the government's new macroeconomic strategy and, closely related to this, the solvency of its domestic banking system.

Investor rebellion

The scale of the flight out of Mexico has doubtless been excessive. But it is becoming increasingly clear that the Mexican government courted the investor rebellion that began in December, not merely by bungling the devaluation. As the Harvard economist, Professor Jeffrey Sachs, has pointed out, the Mexican government adhered too long to an overvalued exchange rate peg for fear of losing foreign investors' trust. At the same time, it appears to have decided the domestic consequences of defending the peg, higher interest rates, by sporadic and unsustainable expansion of domestic credit.

This casts doubt on the independent central bank's capacity to stick to the monetary target at the

heart of the new economic strategy unveiled at the end of last year. As long as the government's new regime lacks credibility, interest rates will remain punishingly high and the quality of bank assets will deteriorate further. A nominal anchor for the domestic price level which won the trust of both foreign investors and domestic price and wage-setters would be very helpful. But it is not clear whether such an anchor is available.

Currency board

In the wake of last year's debacle, re-pegging the exchange rate would not inspire much confidence. Some argue that a currency board - along the lines of the Argentinian and Estonian systems - would be a sufficiently dramatic break with the past to make investors feel more secure. Pledging that all of the domestic monetary base would henceforth be backed by dollar reserves, at a fixed rate of exchange, might indeed deliver price stability in the medium term. But it would bring high costs.

The long-term casualty would be the government's ability to respond to external shocks: conceivably a bearable loss for an economy increasingly integrated with its giant northern neighbour. But the short and medium term costs of a currency board would also be substantial, perhaps even prohibitive. Even if one were to assume, bravely, that multilateral donors would back the new system, a majority of Mexicans would not. Ceding monetary sovereignty, in effect, to the US Federal Reserve would incur far greater nationalist stirrings than the recent weeks' debates in Washington. If the currency board arrangement were not to instil confidence, the country might experience a depression caused by the collapse of the banking system following a headlong flight from the peso.

There is no magic bullet to solve Mexico's current problems. All it can do is try to persuade investors that it will pursue sound domestic policies in the wake of the crisis. With the US package in place, it might also be able to announce a somewhat more credible exchange rate policy than a pure float. Market confidence will return in time. The cost of this crisis is that words alone will not achieve it.

Cashing in connections

Lord Wakeham, the former UK energy secretary, who was responsible for the 1990 privatisation of regional electricity companies, has been appointed adviser to NM Rothschild, the merchant bank which acted for those companies. No doubt his first piece of advice was to warn Rothschild that his appointment could be controversial. Unsurprisingly, Labour has used his action to launch a fierce attack on the propriety of former ministers cashing in their contacts in the corridors of power for seats at boardroom tables.

That attack has widespread public support, partly because Lord Wakeham is just the latest in a long line of Conservative ministers to privatise their careers, often by moving to privatised utilities. Lord Tebbit, a former trade and industry secretary, joined the board of British Telecom; Lord Walker, a former energy secretary, became a director of British Gas; Lord Young, another former trade and industry secretary, joined Cable & Wireless; Sir Norman Fowler, a former transport secretary, became a director of National Freight.

Public anger has been greatest where ministers, such as Lord Wakeham, have joined companies which owe much to decisions taken while the minister was in office. Privatisation has been a fruitful source of such cases because the value of political contacts to businesses is greatest when the relationship between state and industry is undergoing radical change.

What should be done? Two decades ago, Lord Wilson, the former Labour prime minister, argued that these questions were "better left to the discretion and good sense of the individual concerned". That answer is no longer acceptable, standards demanded of public servants have risen.

Damaging approach

A complete ban on movement between political and commercial worlds would be a damaging approach. Arguably, there is too little interchange, particularly between the civil service and business, although more frequent exchanges will raise other tricky questions, as yesterday's consultation paper on a civil servants' code of conduct observes. White-

hall's political neutrality has traditionally been underpinned by its employees' view that they have a "career for life", and years of training in its ethical code.

As the links between public and private sectors multiply, and as scrutiny of public life grows, the UK must dispel the air of clubbiness from government relations with the private sector. First, it needs rules on a "cooling off" period for ministers. At present there are no such rules, beyond an admonition to "avoid any course which would reflect adversely on their or the government's reputation for integrity". It may also need to toughen the approach to civil servants' subsequent appointments; at present, they may face a two-year wait before accepting business posts, but there is room for much discretion in interpreting the rules.

Clear rules

In contrast, in the US, there are clear rules on the work which those leaving political posts may take up, and whom in government they may visit to lobby. On those terms, commuting between public and private sectors is uncontroversial, indeed so common it is dubbed the "revolving door". Second, it would help to dispel any suggestions of impropriety if UK procedures for awarding government contracts were more transparent. Third, there is a case for paying politicians more; a few, at least, have a plausible case that they need a stint in the private sector to compensate for years on an MP's paltry salary.

The UK is not alone in beginning to grapple with these questions. In France, rules on civil servants entering the private sector were tightened last year, although ministers still face few restrictions. Some other European countries have blurred the boundaries between public and private sectors to an even greater degree.

By those standards, and even compared with UK examples from the 1980s, Lord Wakeham's new appointment is unremarkable. But given growing public scepticism about the benefits of privatisation, the boundaries between what is and is not acceptable must be clarified. Public servants need to demonstrate that they put the public interest before their own.

The announcement yesterday that UK, French and Italian companies were launching a new venture to build regional aircraft carrying between 30 and 115 passengers was hailed by British Aerospace as "a great day for the European aerospace industry".

However, officials of British Aerospace, which is teaming up with ATR, jointly owned by Aerospatiale of France and Alenia of Italy, were far less ebullient in elaborating on why it was a great day.

"There won't be a miracle overnight," said Mr Mike Turner, chairman of commercial aerospace at BAe. "Regional aircraft won't start making money suddenly."

BAe's own regional aircraft operation has been a persistent money-loser. Fierce competition has depressed prices to the point where BAe is losing money on its Jetstream 41 30-seat turboprop in spite of having two years' orders.

The financial state of the regional aircraft operations of BAe's two state-owned continental European partners is less clear. It is highly unlikely, however, that they are finding the market any easier.

Mr Louis Galliois, president of Aerospatiale, said the joint venture, which has yet to be named, "is a new decisive step towards the highly-needed consolidation of the commuter aircraft industry in Europe".

Daimler-Benz Aerospace, the German group which was not part of the new grouping, indicated yesterday that it regarded talk of European consolidation as parochial.

Mr Manfred Bischoff, its chairman-designate, said: "All-European solutions are no longer sufficient to safeguard the future. Daimler-Benz thinks it necessary to pass European borders and extend these activities to the Asian continent, the most rapidly growing economic region worldwide."

Mr Dick Evans, BAe's chief executive, said that he, too, saw the need to include Asian companies in the long term. Yesterday's announcement should be seen as no more than a first step in reducing the number of competitors in a market one of his colleagues calls "crazy".

This persistent description of the regional aircraft industry as impossibly difficult is, at first sight, puzzling, since the business appears to be one where the best days are yet to come.

Small regional airlines are winning passengers at a far quicker rate than their larger rivals. Ms Deborah McElroy, vice-president of the Regional Airline Association of the US, estimates that her members' traffic rose by about 10 per cent last year. This compares with the Air Transport Association's figure of 5.3 per cent growth in large airline passenger traffic on flights within the US.

The European Regional Airlines Association says its members enjoyed a 14.2 per cent average growth in passenger numbers in 1993 and a 14.6 per cent rise in the

first nine months of 1994. Mr Martin Craig, president of Saab Aircraft International, the Swedish manufacturer, speaks of Asia, too, as being a glittering prospect for small aircraft. He says: "There's a massive untapped market that will come on stream in the next century. Europe's only option at the time of its economic revolution was surface transport. Asia's economic revolution will build commercial bridges in the air."

Mr Craig concedes that making progress in the Asia-Pacific area has been difficult, accounting for fewer than 6 per cent of orders for 30 to 70 seat aircraft. He believes that orders will increase, however, as Asian air passengers demand greater convenience in reaching their destinations. Almost all air

passengers in south-east Asia travel via capital city hubs. Mr Craig argues that the congestion and inconvenience will lead to demand for smaller aircraft which can carry passengers between provincial cities and towns.

One shadow cast over the growth in regional flights is the spate of recent fatal accidents in the US that has raised questions about the safety of smaller aircraft.

Last year, an ATR turboprop crashed while waiting to land at Chicago, killing all 68 passengers. Two months later, a BAe Jetstream Super 31 turboprop crashed during its final approach into Raleigh-Durham International Airport, killing 15 of the 30 passengers.

One industry insider concedes that, as most accidents occur on

take-off or landing, smaller aircraft are likely to be involved in more crashes than larger ones; making shorter journeys, he says, they make more take-offs and landings per mile travelled than larger ones.

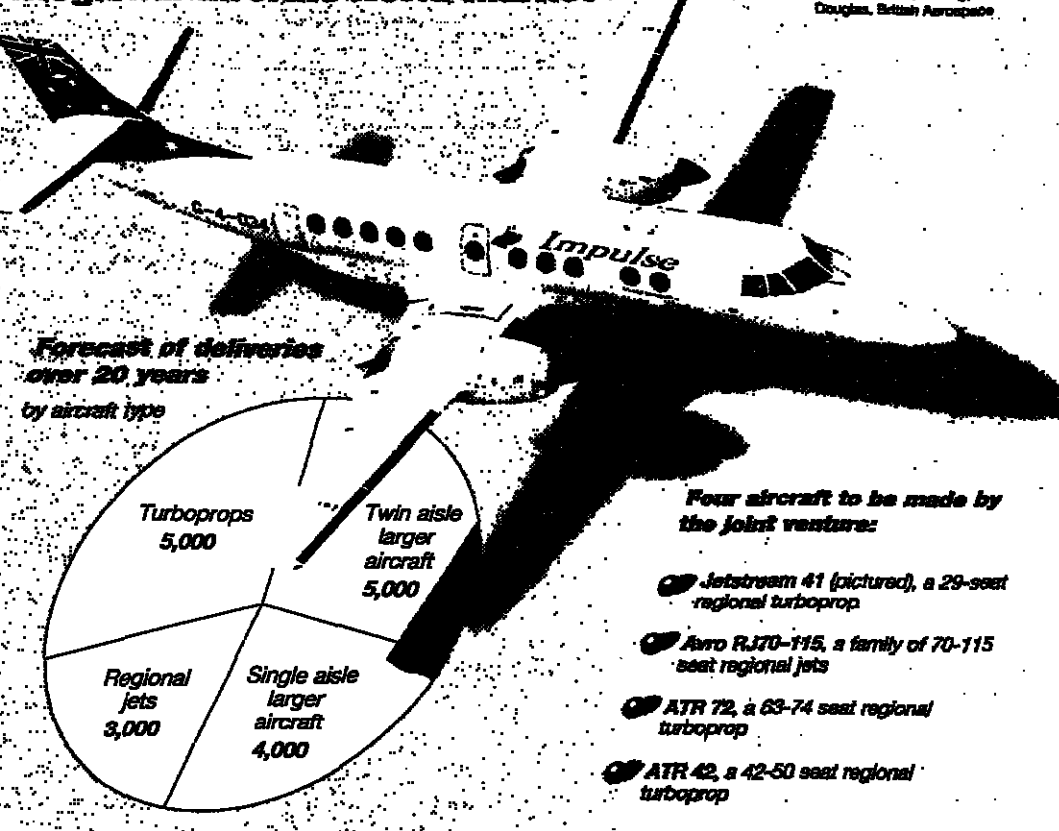
Mr McElroy says of the accidents: "I think it would be a bit naive to say they haven't had an impact." She argues, however, that travel on small aircraft is still very safe. Regional airlines made 4.3m flights last year in the US excluding Alaska, which she said accounts for only 2 per cent of regional traffic. Eleven of those resulted in accidents, of which three were fatal.

Few in the industry worry that safety concerns will significantly affect their market in the future. Yet there remains scepticism over the potential for making money out

A joint venture to build regional aircraft in Europe is a step towards consolidation in a crowded market, says Michael Skapinker

High hopes for formation flying

Regional aircraft world market



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Rocket explosion blow to China's satellite plans

By Tony Walker in Beijing and Krishna Guha in London

The explosion yesterday of a Chinese rocket carrying a telecommunications satellite has dealt a serious blow to China's satellite launch programme and the aspirations of international broadcasters in Asia and north Africa.

Witnesses said the Chinese-designed Long March 2E rocket appeared to explode, rather than the \$160m Apstar 2 satellite built by Hughes Aircraft. A Hughes spokesman said an investigation would be undertaken.

Among the subscribers to the satellite were Turner Broadcasting, Reuters Television, Television Broadcasters of Hong Kong and sports channel ESPN.

Insurance losses from satellite launches in 1994, including two in China, reached \$770m, outstripping the premiums collected and prompting a satellite underwriter at Lloyd's to warn that rates would increase.

China's satellite programme is a source of national pride and the launch was broadcast live on Chinese television. But the signal was cut off before the blast with no explanation. Less than a minute

after a smooth lift-off, there was an explosion, apparently during separation of the boosters.

Last month China also lost the East-Is-Red 3 orbiter, designed and built in China, soon after launch. In December 1992 an attempt to launch a satellite for Australia's Optus network suffered a similar fate when the orbiter was lost in space.

Beijing is keen to win a substantial share of the global launch market by undercutting the prices of its European and US rivals by as much as 50 per cent. China had planned to launch 30 satellites by 2000, but further disasters may dampen its ambitions and the enthusiasm of subscribers.

The Apstar 2 satellite was to provide television, telephone and digital communications to Asia, eastern Europe, North Africa and Australia. It was capable of carrying 100 digitally compressed television channels and would have enabled broadcasters to reach about two-thirds of the world's population with programming tailored to local cultural and political sensitivities.

In Beijing, the representative of a US company with space on Apstar 2, described the disaster

as a "huge setback for all of us".

It is understood that the loss of the satellite will hamper the expansion of Reuters Television in Asia. Apstar 2's broad "footprint" cover, extending from Japan to northern Australia, and the advantages of compression technology offered an ideal vehicle for Reuters' expansion. The company had booked a 24-hour slot on the satellite.

Reuters is in contingency discussions with APT Satellite, a Hong Kong-based owner of the Apstar satellites. The launch of Reuters Financial Television in Japan, scheduled for May, should not be affected.

A spokesman for Discovery, one of the US broadcasters with a slot on the Apstar 2 satellite, said: "It is unfortunate, particularly for the Chinese and their efforts to break into the commercial satellite business. For us it is a bump along the road."

The launch involved the Long March 2E rocket which is capable of carrying the largest payload among China's Long March generation of launch vehicles.

Insurance implications, Page 8; Alcatel Espace wins satellite contract, Page 8

Germany announces DM3bn plan to boost jobs

By Judy Dempsey in Bonn

The German government yesterday unveiled a DM3bn (\$1.96bn) wage subsidies programme aimed at creating jobs for the long-term unemployed.

The programme, which followed the first round of special round-table talks this week between Chancellor Helmut Kohl, ministers, employers and trade union officials, involves a DM3bn package spread over four years. According to Mr Friedrich Bohl, the chancellor's minister, about 160,000 jobs will be created during this period.

The agreement, which had not been anticipated by the unions, coincides with a new round of wage negotiations across most sectors of the economy.

Mr Bohl also said the government would revive a separate and smaller job-creation programme scrapped last year. The programme will now be extended until 1999.

The DM3bn package will involve employers setting up new retraining programmes and job creation schemes. They will be granted wage subsidies as high as 50 per cent of pay for training people who have been out of work for more than three years.

Some 32 per cent of the country's unemployed, or 757,600 people, have been unemployed for more than one year, many of them following redundancies in the steel and car industries and manufacturing sector in west Germany. More than 2.5m, or 5.2 per cent of the region's workforce, are unemployed. In the five eastern states the figure is more than 1m, or 13.5 per cent of the labour force.

Mr Bohl said the DM3bn package would not be financed through the budget. He said much of the funding would come from the federal labour office and the labour ministry budget.

The measures were immediately welcomed by employers and unions. The German Federation of Trade Unions (DGB), said: "All participants agreed that economic recovery must not pass the unemployed by. We must do everything to bring down the level of unemployment and ensure that people who have been pushed to the fringe of the labour market are given the prospect of a job."

According to government officials, the job-creation measures are intended to pave the way for agreement on moderate wage settlements and acceptance by the unions of a four-day week, linked to the phasing in of Saturday work.

Last year, IG Metall, the steel and engineering union, agreed to a 2 per cent pay increase and 36-hour week. The union this year wants a 6 per cent increase, but appears willing to focus more on creating extra jobs.

THE LEX COLUMN

Elf's self-help

Elf's FF£3.7bn (\$1.66bn) provisions show that the new management is determined to clean up the errors of the past. As such, yesterday's 5 per cent jump in its share price is deserved. Asset write-downs, which account for the bulk of the provisions, indicate Elf's willingness to sell non-core businesses and so cut its debt - even if that means incurring losses. Elf generated FF£9bn from asset sales last year net of acquisitions and is promising a further FF£5bn this year, mainly from disposing of Texasgulf's phosphate business. The group is also showing the benefits of cost-cutting, which is why earnings before provisions were up in 1994 despite low oil prices and narrow refining margins.

Elf's shares clearly have scope for a re-rating of the sort enjoyed by BP since it began to cut costs. But first Elf must prove its willingness to push through to the next, more difficult stage of restructuring. More costs need to be cut, but they are mostly in France and Germany where job shedding is expensive and hard. It is mildly disappointing that, of yesterday's provisions, only FF£700m and FF£500m relate to refining and marketing in France and Germany respectively.

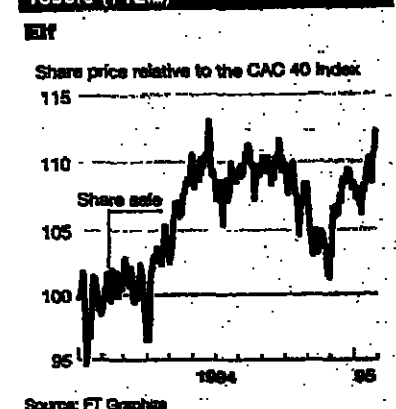
Similarly, root-and-branch restructuring would involve selling Elf Sanofi, its healthcare subsidiary. Given the wave of mergers in the world drug industry, Elf should obtain a good price. Until the management takes appropriate action in these areas, further increases in the share price are hard to justify.

Glaxo

It is hardly surprising that the board of Wellcome should reject Glaxo's takeover bid, despite the aggressor's support from the Wellcome Trust. Wellcome's directors are clearly reeling from their betrayal by their 40 per cent shareholder, and attempts at talks with the Trust have been rebuffed. In the circumstances, their only sensible option is to do their utmost to bring in a white knight.

The stakes are high for Glaxo. Profits from Zantac, its largest source of earnings, are faltering, in marked contrast with analysts' projections. Its argument for consolidation within the pharmaceutical industry is compelling. And despite the slide in Glaxo's post-bid share price, the takeover would be well worthwhile if it achieved the suggested £1bn (\$1.56bn) of cost cuts. The Affymax acquisition looks sensible, but pales beside the

FT-SE Eurotrack 200:
1365.9 (+12.2)



Source: FT Graphics

significance of a Wellcome deal. There is every expectation that Glaxo would trump any counter-bid.

Robert Fleming, the Trust's adviser, is therefore left in a slightly awkward position. Little has happened to make Fleming reverse a recommendation that the Trust signs an irrevocable commitment today. Nonetheless, Glaxo will have to continue its bid regardless, so the Trust has nothing to lose in not signing, apart from delayed receipt of its £3.5bn proceeds. There still seems to be only an outside chance of a counter-bid, given the size of the price tag and the 1997 expiry of the US patent on Wellcome's core product, Zovirax. But the Trust can only gain from creating a more open contest for potential white knights.

C&W/Veba

The speed with which Cable & Wireless shareholders rushed to sell their paper to Germany's Veba is an indictment of the financial logic of the tie-up between the two groups. C&W has given its blessing to Veba's taking a 10.5 per cent stake in the group without paying any premium. The company may argue that Veba could not be charged a premium since it was buying shares in the market. But Veba has gained influence through its board seat - something it could not buy in the market. And C&W's protestations that the seat has nothing to do with the stake are hard to credit. Otherwise Lord Young, C&W's chairman, would be sitting on Veba's board too.

The industrial logic of the partnership is mixed. Veba should help open doors in Germany, though it still has to win a telecoms licence. In the rest

of Europe, the partnership looks weak. The most that can be said is that the groups' stakes in personal communications licences in the UK, France and Germany may at some stage be linked.

The Veba/C&W deal is the third big German telecoms alliance in recent weeks, following the Viag/BT and Thyssen/BellSouth link-ups. The speculation is that RWE will now team up with AT&T. With such industrial might preparing for battle, competition will be intense when the market is fully open in 1998. Given Deutsche Telekom's high prices, new entrants should find it easy to win business. Unless Telekom shows determination to sharpen up its act, the government may not obtain a good price in next year's privatisation.

Inchcape

Inchcape's second trading shock in less than a year says more about its business than its management. The group has had a long and fruitful relationship with Toyota. But Japanese car manufacturers lost 6 per cent of their European market share last year as the strong Yen eroded competitiveness. At the same time, Toyota has been over-exposed to the luxury end of the car market, and has missed out on the key area of UK sales growth, mass fleet purchases. Retail sales in the UK, excluding fleet purchases, fell by 11 per cent in the last three months of 1994. The result is shrinking margins in a low margin business. And with no substantial change in Toyota's vehicle range until late 1995, sales will remain under pressure.

Yesterday's 21 per cent share price fall, however, came more from the performance in Hong Kong. The colony's car dealers took a hit from increased import duties last August. However, luxury purchases in Hong Kong tend to be correlated with local investor confidence. Falling property and stock prices had been matched by declining profits in one of Inchcape's most important markets. And the outlook remains highly uncertain.

Add in loss of earnings from the discontinuation of its Toyota China business and a \$5m loss on currency translation, and 1994 looks rather gloomy. This serves to emphasise that Inchcape is exposed to substantial trading risks that are hard to predict and outside its control. In the circumstances, its fall to a market discount rating seems deserved.

Additional Lex Comment, Page 19

London exchange to halt trades in sensitive shares

By Norma Cohen, Investments Correspondent

The London Stock Exchange will from today order a halt to dealings in the stocks of companies when it believes that trading has been stimulated by leaks of price sensitive information.

The move, which it is empowered to make under its rules, brings it into line with exchanges in other financial centres in the US and Europe.

The exchange also said it would increase the use of its powers to declare share prices "indicative". This means market makers will not be obliged to buy and sell shares at prices they display electronically, protecting them from potential losses.

A recent upsurge in bid activity has highlighted several instances where target companies' share prices have risen sharply in advance of a public

announcement. An exchange official said yesterday the new rules were intended to ensure that London kept its pre-eminent position as the centre for international share dealing. Unless investors could feel confident that trading was fair and conducted in an orderly fashion, they would be reluctant to transact business.

However, the exchange added that the power to order trading halts would be limited to a 24-hour period and would be used only when there was unusual volatility in the price and volume of trading which was not apparent among other stocks in the same sector.

At present, trading in a company's shares may be suspended, but only at its own request. They may remain suspended for months, leaving investors unable to sell their stakes. Institutional investors regard this system as

unsatisfactory because it does not address situations where frantic trading takes place immediately prior to price-sensitive announcements. Investors who buy or sell in that period may be harmed if they trade without benefit of the inside information.

The exchange rejected an option to exercise the power to unwind trades it believed had been conducted with the benefit of inside information. In the US, self-regulatory bodies have these powers which rely on civil, rather than criminal proceedings. The exchange said there were legal obstacles to this.

Mr Michael Lawrence, chief executive at the exchange for the past year, has made the improvement of the exchange's regulatory powers a priority. A document published last October identified 7,000 instances where a stock price had behaved in an unusual fashion.

BAe to put Jetstream into joint venture

Continued from Page 1

phase is successful.

BAe is writing off £250m as a result of the Jetstream closure.

At the same time the company announced its profits for 1994 would be £185m before the one-off charge, and that it would raise its dividend by 20 per cent.

Mr Mike Turner, chairman of BAe's civil aerospace division said: "This creates a logical place where the future of the

regional aircraft business can be decided." Mr Louis Gallois, president of Aérospatiale, said: "It is a decisive step towards the much-needed consolidation of the commuter aircraft industry."

However, a spokesman for the Dutch regional aircraft maker Fokker, which is controlled by Daimler Benz Aerospace, was sceptical about the deal. "This alliance is no solution to the overcapacity in the regional aircraft market, because there is lit-

tle overlap between the two groups' products," he said.

The new venture will have a range of four aircraft, the 30-seat Jetstream 41 made by BAe, the 40-seat ATR42 and 70-seat ATR 72 and the 70-115 seat RJ family of jet aircraft.

Mr Turner said that with the changes, and improvements in productivity, the RJ family should break even by 1997, but that the Jetstream 41 would probably remain in loss.

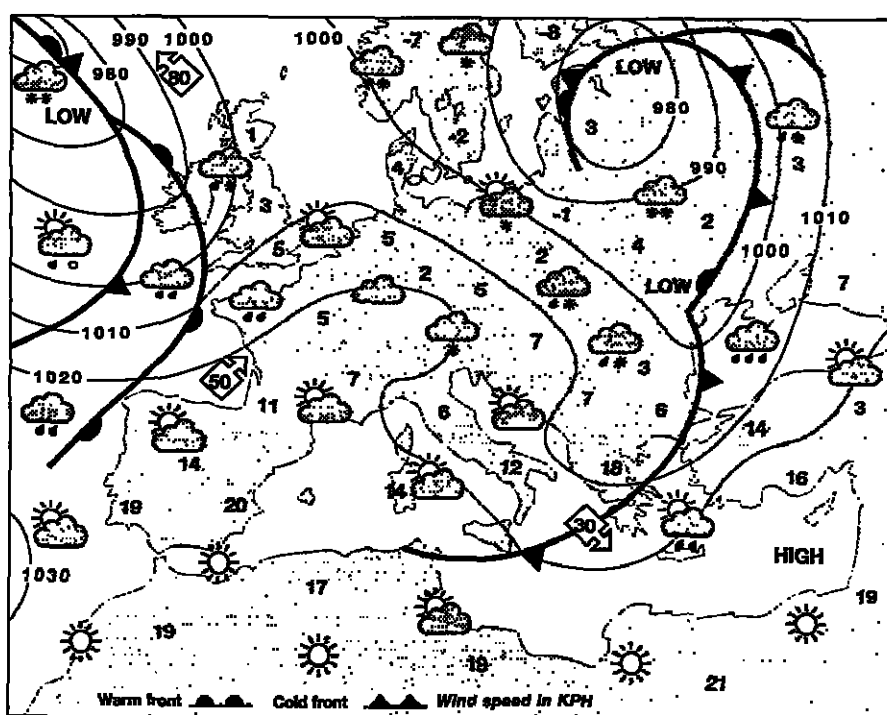
FT WEATHER GUIDE

Europe today

An active disturbance over the Atlantic will bring cloud and rain into the British Isles, western France and north-western Spain. Sections of Scotland will even have some snow which will change to rain, combined with strong gales from the south-east. A mixture of cloud and sun is expected over central and eastern Europe with scattered showers of rain or snow. High pressure will dominate eastern and southern Spain and Italy causing rather sunny conditions with temperatures reaching 20C in southern Spain. Meanwhile, a front will move across the Balkans bringing rain to Romania, Greece and western Turkey.

Five-day forecast

Active disturbances will continue to move across the British Isles into the North Sea and on towards southern Scandinavia. These areas will have plenty of rain with only a few sunny spells. Rain is expected in central Europe too, with unseasonably high temperatures. Southern Spain and southern Italy will be very sunny but unsettled. A mixture of sun, cloud and showers is expected over Greece and Turkey.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

	Maximum	Minimum
Abu Dhabi	sun 23	sun 23
Accra	sun 32	sun 32
Algiers	sun 19	sun 19
Amsterdam	show 18	show 18
Athens	sun 18	sun 18
Atlanta	cloudy 18	cloudy 18
B. Aires	sun 30	sun 30
Bham	rain 3	rain 3
Bangkok	sun 33	sun 33
Barcelona	sun 14	sun 14
Beijing	sun 3	sun 3
Belfast	rain 5	rain 5
Bogota	show 22	show 22
Bombay	hazy 31	hazy 31
Buenos Aires	sun 24	sun 24
Budapest	sun 7	sun 7
Calcutta	sun 29	sun 29
Cairo	sun 19	sun 19
Cape Town	sun 25	sun 25
Cardiff	rain 5	rain 5
Casablanca	sun 17	sun 17
Cebu	sun 31	sun 31
Colon	sun 3	sun 3
Dakar	sun 26	sun 26
Dallas	show 18	show 18
Darwin	sun 29	sun 29
Dubai	sun 24	sun 24
Dublin	rain 10	rain 10
Durban	sun 12	sun 12
Edinburgh	sun 2	sun 2
Faro	sun 16	sun 16
Frankfurt	show 16	show 16
Geneva	sun 16	sun 16
Glasgow	sun 16	sun 16
Hamburg	show 16	show 16
Helsinki	show 16	show 16
Hong Kong	sun 24	sun 24
Honolulu	sun 28	sun 28
Istanbul	sun 13	sun 13
Jakarta	show 30	show 30
Jersey	sun 11	sun 11
Khartoum	sun 26	sun 26
Kuala Lumpur	sun 17	sun 17
Laos	sun 19	sun 19
Las Palmas	sun 21	sun 21
Lima	sun 16	sun 16
Lisbon	sun 16	sun 16
London	rain 6	rain 6
Luxembourg	cloudy 3	cloudy 3
Lyons	sun 8	sun 8
Madrid	sun 19	sun 19
Manila	sun 28	sun 28
Maracaibo	sun 28	sun 28
Mexico City	sun 24	sun 24
Miami	sun 24	sun 24
Manila	sun 28	sun 28
Montreal	sun 13	sun 13
Moscow	sun 11	sun 11
Murcia	sun 16	sun 16
Nairobi	sun 26	sun 26
Nagasaki	sun 14	sun 14
Nassau	sun 26	sun 26
New York	sun 14	sun 14
Nice	sun 16	sun 16
Nicosia	sun 16	sun 16
Oso	sun 2	sun 2
Paris	sun 8	sun 8
Perth	sun 25	sun 25
Prague	show 3	show 3
Rangoon	sun 29	sun 29
Rayonville	cloudy -3	cloudy -3
Rio	sun 32	sun 32
Rome	sun 14	sun 14
S. Francisco	sun 13	sun 13
Seoul	sun 0	sun 0
Singapore	show 31	show 31
Stockholm	sun -3	sun -3
Strasbourg	show 22	show 22
Sydney	show 22	show 22
Taipei	sun 17	sun 17
Tokyo	sun 17	sun 17
Toronto	sun -1	sun -1
Vancouver	show 9	show 9
Venice	sun 12	sun 12
Vienna	sun 7	sun 7
Warsaw	show 4	show 4
Washington	sun 6	sun 6
Wellington	rain 19	rain 19
Winnipeg	sun -8	sun -8
Zurich	show 3	show 3

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EQUITY AND CAPITAL MARKETS ADVISORY

Iberian High Power NV

advice on financing the acquisition of the hydroelectric assets of
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in Spain

Repsol

advice on
DNH
on the secondary offering of
part of its shareholding in
Repsol S.A.

Hidro Holding

advice on raising
11 year non-recourse
project loan

MERGERS AND ACQUISITIONS

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San Miguel S.A.

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advice on the
merger of
Cementos Hontoria S.A.
with
Cementos Portland
Valderrivas S.A.

Pearson

advice on
The Tussauds Group
on the acquisition
of a stake in
Port Aventura S.A.

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advice on the sale of
34 per cent of its equity to
Mission Energy

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INTERNATIONAL COMPANIES AND FINANCE

Hochtief to challenge cartel office

By Judy Dempsey in Frankfurt

Hochtief, one of Germany's largest construction companies, yesterday vowed to challenge a ruling by the country's competition watchdog. On Wednesday, the Bundeskartellamt blocked Hochtief's plan to increase its stake in Philipp Holzmann, its main domestic competitor, on the grounds that it would lift the companies' dominant position.

Hochtief, which wants to increase its stake in Holzmann to more than 30 per cent from 20 per cent, said it would appeal to the courts for a reversal of the decision on the grounds that the Bundes-

kartellamt's reasons were questionable.

The decision was made after the authorities had examined contracts worth over DM50m (\$33.3m) or more. It found that between 1990 and October 1994, Hochtief and Holzmann had 30 per cent of the 580 contracts of this size or over.

Hochtief said the office's definition of the market was "mistaken," and said the joint market share would have been closer to 20 per cent of the market, which includes large contracts ranging from building roads to constructing airports.

"We are determined to press ahead with our objections,"

Hochtief said. "And we are sure we can win, otherwise we would not persist with this."

Hochtief, a 100 per cent subsidiary of RWE, the country's largest utility, will be fully backed by its mother company.

Hochtief is anxious to exploit the gradual rise in investment in the western German construction sector which has remained sluggish over the past few years. It is expected to increase 2 per cent this year with 15 per cent growth expected in eastern Germany.

Hochtief had intended to increase its 20 per cent holding in Holzmann to 30 per cent through acquiring a 10 per cent stake owned by BfG, a subsid-

iary of Credit Lyonnais, the French bank. BfG acquired that stake last year.

The Cartel office said they would abide by their ruling, saying this was a test case for planned mergers. For its part, Holzmann, in which Deutsche Bank remains the largest shareholder with a 25.9 per cent stake, said the ruling was a "decisive precondition for our independence," adding that it had no worries about the court case.

Hochtief has four weeks to present its objections to the court. "It could take a year before a decision will be made, but we are prepared to sit this one out," Hochtief said.

Samsung poised to buy Rollei for DM57m

By Andrew Fisher in Frankfurt and John Burton in Seoul

Ownership of Rollei, one of the best known names in German camera making, is set to pass to South Korea with yesterday's announcement by Samsung that it planned to purchase the company.

Samsung said it had agreed to purchase Rollei, which celebrates its 75th anniversary this year, for DM57.5m (\$38.3m). It said the ownership would be split between Samsung Electronics with 80 per cent and Samsung Aerospace and the Samsung trading house with 10 per cent each.

However, Rollei Fototechnik - owned by Mr Heinrich Mandermann, who has interests in lens manufacture and east German camera making - said negotiations were still in progress.

Samsung executives have been in Germany to conclude the acquisition.

Samsung, which controls about half of the Korean camera market, is keen on Rollei because it wants to secure advanced optical technology for the camera operations of Samsung Aerospace. Samsung and Japanese companies manufacture compact autofocus cameras for Rollei, which produces expensive small and medium format cameras for the professional and advanced amateur markets, as well as projectors and measurement cameras.

Mr Mandermann bought Rollei, which has a turnover of DM50m and employs 240 people, from United Scientific Holdings of the UK in 1987.

After its heyday as one of the most successful names in the camera world, it suffered from Japanese competition after the 1960s and an ill-fated production venture in Singapore in the early 1970s.

After being rescued by Norddeutsche Landesbank, the regional bank based in Hanover, the company continued to run up heavy debts. It went through various stages of financial difficulty and ownership before being sold by the bank to United Scientific in 1981. Rollei is back in profit.

Turnround at Neste gives lift to privatisation plans

By Christopher Brown-Humes in Stockholm

Plans to privatise Neste were lifted yesterday when the Finnish oil and petrochemicals group reported a FM1.2bn (\$254m) profit for 1994. This compared with losses of FM1.53bn a year earlier.

The company was lifted by a restructuring which brought asset sales, cuts in investments and personnel, and an increased focus on energy and oil.

Neste expects to issue up to 15m shares this year, cutting the state's 97 per cent stake by about 20 per cent.

Estimates suggest the group is worth about FM10bn, which

would make the sell-off the biggest in Finland's privatisation programme.

Neste has said the issue will not take place until after Finland's general elections in March.

The group's 1994 figures were inflated by FM500m in profits from asset sales.

The disposals included a 24 per cent stake in Sweden's OK Petroleum, several ships and some North Sea gas interests.

Underlying operations improved from 1993, when they were hit by low oil prices, high interest costs and a weak Finnish economy.

The transfer of Neste's petrochemicals and polyolefins

operations into its Borealis joint venture with Statoil of Norway helped to cut sales to FM48bn from FM53bn, although oil trading volumes were also lower.

Neste said it had agreed in principle to sell its oil assets in the UK sector of the North Sea, only four years after its bid for Sovereign Oil & Gas, a UK oil independent. Analysts said it might create a new small exploration and production company, which would have interests in the Brae, Claymore, Nelson and Ninian fields.

The Finnish group promised a detailed breakdown of divisional sales and operating profits in March.

Suard confirms plan for control of Framatome

By John Riddling in Paris

Mr Pierre Suard, chairman of Alcatel Alsthom, yesterday reaffirmed his intention to take majority control of Framatome, the nuclear power plant maker.

The head of the French transport, telecommunications, and engineering group said it was inevitable that Alcatel would lift its stake to more than 50 per cent from 44 per cent.

Last year, Mr Suard's company was thwarted in its bid to regain control of Framatome, which it controlled prior to 1980, following failure to agree terms with the government.

He also responded to allegations of corruption at the company, denying any wrongdoing. The company has been involved in an inquiry into alleged overcharging of France Telecom, while Mr Suard and other Alcatel executives have been investigated for alleged abuse of company funds. The Alcatel head said no evidence had been found to support any of the claims.

Mr Suard indicated that he had no intention of relinquishing control of the group. "I am 60 years old and, according to the regulations of the company, the age limit for the president is 68. Unless the board feels I have failed in my mission I should have, therefore, five or eight years ahead of me," he said.

Further backing for Rolo bid

By Andrew Hill in Milan

Credito Italiano's increased bid for Credito Romagnolo (Rolo), the Bolognese bank, gained further support from Rolo shareholders yesterday as directors of the target bank discussed what attitude to take to the L3,770bn (\$2.38bn) offer.

Since Tuesday, when Credito Italiano (Credito) published the prospectus of its L22,000-a-share offer for 78.36 per cent of the bank, the new bid has attracted a steady trickle of support from Rolo shareholders, including Cir, the holding company controlled by the De Benedetti family, and Fiat, the automotive and industrial group.

Italian news agencies reported last night that more than 15 per cent of Rolo shares were now committed to the Credit bid, excluding shares already held, against 6.45 per cent to the L21,500-a-share bid from a consortium led by Cariplo, the Milan savings bank.

A ruling at the weekend by Italian takeover authorities seems to prevent the consortium from relaunching its counterbid, although Cariplo and its allies have yet to concede defeat.

As they entered yesterday's board meeting, some Rolo directors allied with Cariplo said they expected the consortium to appeal against the regulatory decision.

Until now, Rolo's board has been clearly more receptive to the Cariplo consortium's bid for a 70 per cent stake. Directors dismissed Credit's informal approach in October as hostile, and were merely lukewarm about the bank's opening bid of L20,000 a share.

But with its latest offer, Credit has beaten the Cariplo consortium on price and quantity of shares, and matched its rivals' guarantees on the autonomy, dividend policy and regional identity of the Bolognese bank.

Cariplo is allied with IMI, the recently privatised Italian banking group, Reale Muria, the Italian insurer, and Carisbo, another Bolognese bank.

Telefónica surpasses expectations

By Tom Burns in Madrid

Telefónica, the Spanish national telecommunications company that is controlled by the government, lifted 1994 pre-tax profits 2.1 per cent against 1993 to Pta109.6bn (\$824.7m), according to provisional results.

The company, which is more than 20 per cent owned by foreign institutions, said its net profit rose 7.9 per cent to Pta91.6bn and it would increase its interim dividend to Pta27 per share from Pta25. The company's results benefited from improved fiscal treatment of investments.

In advance of Telefónica's consolidated results, which will be released next month, analysts at Madrid brokers FC said the provisional figures were slightly better than expected.

Operating revenues rose 5.2 per cent to Pta1,280bn, cash flow grew 13.6 per cent to Pta559bn and the average number of lines in service increased 3.2 per cent.

The company said the number of mobile phone subscribers, using the existing analog system which is operated by Telefónica, increased 53 per cent last year to 412,000 from 266,000.

This increase suggests a

large potential market for the GSM (global system of mobile communications) digital system in Spain following the deregulation of the cellular telephony sector at the end of last year.

Last month, Telefónica responded to the award of a second GSM licence to a consortium that includes US cellular operator AirTouch - a development that represents the first meaningful private-sector incursion into the company's hitherto tightly controlled domestic market - by announcing widespread organisational changes that were aimed to meet the liberalisation challenge.

Domestic side holds back Bosch

By Christopher Parkes in Frankfurt

Robert Bosch, the electronics and electrical goods group, is to continue cutting its domestic workforce in spite of a recovery in sales and a return to operating profits last year.

Although sales rose 5 per cent to DM54.4bn (\$22.9m) last year, Mr Hermann Scholl, chairman, said yesterday that overall results were far from satisfactory. The group returned an operating loss last year for the first time since the second world war.

Mr Scholl said he expected turnover to rise 5 per cent in the current year, with a small improvement in Germany although the domestic eco-

nomics recovery had not consolidated.

The company would reduce its domestic workforce by about 4,000 people this year, and add about 1,000 to its overseas payroll, he added. Last year, Bosch reduced its German payroll by 6,100 people and took on 2,000 employees abroad.

In a preliminary review of last year's results, the privately-owned group said turnover increased in all divisions except telecommunications which recorded a 9 per cent decline because of weak capital investment and price competition.

Sales in Germany stagnated, while foreign business - accounting for 54 per cent of

revenues, compared with 49 per cent in 1993 - generated the entire turnover increase.

Double-digit improvements were recorded in Brazil and North America. Western European sales, excluding Germany, climbed 13 per cent, while turnover from automotive components rose 11 per cent. Consumer products, including power tools and the group's 50 per cent stake in Bosch-Siemens appliances, showed a 9 per cent improvement.

Increased business confidence showed up in the first increase in sales of capital goods for three years.

Turnover from packing machinery and hydraulics rose 3 per cent.

Chemicals side boosts Shell Oil

By Richard Waters in New York

Shell Oil, the US arm of the Royal Dutch/Shell group, reported a 38 per cent jump in net income in the final quarter of 1994, due in part to a sharp rise in earnings from chemicals operations.

Shell's chemicals business reported fourth-quarter operating profits of \$179m (\$131m after charges), up from \$53m a year before. The chemical

industry's rebound led to full-year earnings of \$426m (before special charges), compared with \$187m in 1993.

Profits from oil and gas exploration collapsed in the more recent period, due to write-offs and higher costs of unsuccessful drilling. Operating income fell to \$5m, from \$115m the year before. Higher sales of refined products and lower costs were behind a \$73m rise in operating income from oil products, to \$106m.

Fourth-quarter net income was \$211m, up from \$152m. This was struck after provisions of \$250m to meet possible environmental remediation and litigation liabilities, offset in part by \$113m of favourable tax and other items.

Full-year net income was \$508m, after \$810m of one-off charges, compared with \$781m on charges of \$51m the year before.

Shell Canada result, Page 18

At home in Emerging Markets and Capital Markets.

DNP BANQUE NATIONALE DE PARIS NLG 150,000,000 7% Bonds 1994 due 1997 Lead Manager ING BANK ING BANK	PERBA BANK Rp. 50,000,000,000 Multicurrency Commercial Paper Programme Arranger and Agent ING BANK JAKARTA ING BANK	Banco Votorantim US\$ 50,000,000 10% Notes due 1997 Lead Manager ING BANK ING BANK	SINCE DE SINGAPORE POWER PLANT CO. LTD. US\$ 168,000,000 Project Financing Facility Co-Arranger ING BANK HONG KONG ING BANK	U CZK 900,000,000 Commercial Paper Programme Dealer and Agent ING BANK PRAGUE ING BANK	FINAT PLZ 400,000,000,000 Commercial Paper Programme Arranger and Agent ING BANK WARSAW ING BANK	DEPECO PLZ 550,000,000,000 Commercial Paper Programme Arranger and Agent ING BANK WARSAW ING BANK	U PLZ 400,000,000,000 Commercial Paper Programme Arranger and Dealer ING BANK WARSAW ING BANK
BANQUE MICHON NLG 150,000,000 8% Bonds 1994 due 1999 Lead Manager ING BANK ING BANK	ASSOCIATION OF CRUDE OIL AND OIL PRODUCTS STOCKHOLDING HUF 4,800,000,000 Revolving Credit Facility Agent and Lead Manager ING BANK HUNGARY ING BANK	KNP BT 59,340,152 Bearer Depositary Receipts Issue and Admission Arranger ING BANK ING BANK	MIC US\$ 75,000,000 Revolving Credit Facility Co-Lead Manager and Arranger ING BANK ING BANK	U NLG 400,000,000 6% Bonds 1994 due 2001 Lead Manager ING BANK ING BANK	Ballant Nodden Admission to listing on the Amsterdam Stock Exchange of 4,130,000 participating cumulative preference shares Arranger ING BANK ING BANK	Casimiro NLG 150,000,000 6% Bonds 1994 due 1999 Lead Manager ING BANK ING BANK	DEPECO PLZ 100,000,000,000 Private Placement of Fixed-Rate Bonds due 1997 Arranger and Agent ING BANK WARSAW ING BANK
U US\$ 100,000,000 Deposit Note Programme Arranger and Dealer ING BANK ING BANK	Investel HUF 1,500,000,000 Notes due September 1995 Dealer ING BANK HUNGARY ING BANK	NWB NLG 300,000,000 5% Bonds 1994 due 2001 Lead Manager ING BANK ING BANK	U For the final price of US\$ 598,517,673.32 for the week of 29/8/94 of total capital Advisor ING BANK ING BANK	U NLG 500,000,000 5% Bonds 1994 due 2000 Lead Manager ING BANK ING BANK	Interstate-Miller Private Placement of 2,400,000 Ordinary Shares Lead Manager ING BANK ING BANK	U US\$ 75,000,000 Credit Agreement Lead Manager and Arranger ING BANK WARSAW ING BANK	ASS CZK 200,000,000 Revolving Credit Facility Arranger ING BANK PRAGUE ING BANK

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ING BANK

INTERNATIONAL COMPANIES AND FINANCE

Sara Lee rises as sales improve across divisions

By Maggie Urry
in New York

Sara Lee, the cakes-to-cosmetics group, announced record earnings in the second quarter of its 1994-95 financial year, which ends in June. Net income was 6.9 per cent ahead of \$252m with earnings per share up 6.3 per cent to 51 cents.

That left the first half of the year showing a 6.7 per cent gain in net income to \$417m with earnings up 6.3 per cent to 84 cents a share.

Mr John Bryan, chairman and chief executive, said all four divisions achieved double-digit sales growth. How-

ever, net income growth was held back by higher interest charges, up to \$46m from \$33m in the second quarter, and a slightly higher tax rate.

Strongest profit growth was recorded in the coffee and grocery division, which includes the Douwe Egberts coffee brand. Second quarter operating profits rose 30 per cent to \$103m as coffee prices rose and profits made outside the US were translated into a weaker dollar.

Packaged meats and bakery, with brands like Hillshire Farms and Sara Lee itself, increased second-quarter operating profits by 12.2 per cent to \$117m, with volumes of both

meat and bakery up 4 per cent in the quarter before acquisitions.

Personal products, including hosiery and Playtex underwear, recorded a 11.2 per cent increase in operating profits to \$199m in the quarter. Sheer hosiery volumes fell 7 per cent but margins rose as promotional costs were reduced. However sock sales volumes rose 12 per cent. Foundation garment unit sales rose 14 per cent with double-digit rises in both North America and Europe.

Household and personal care products such as Kiwi shoe polish increased operating profits by 13.7 per cent to \$47m in the second quarter.

Overseas expansion helps lift Coca-Cola

By Richard Tomkins

Strong growth in its expanding overseas markets helped Coca-Cola, the US soft drinks company, produce a 22 per cent increase in net income to \$677m in its fourth quarter to December, from \$466m in the same period a year ago.

The volume of drinks sold worldwide rose by 12 per cent and total sales revenues rose 18 per cent to \$4bn. Earnings per share rose 22 per cent to 44 cents.

The period ended a year that Mr Robert Goetz, chairman and chief executive, described as the best in the company's recent history.

Full-year net income rose by 17 per cent to \$2.55bn and earnings per share rose 18 per cent to \$1.96.

Mr Goetz said growth was accelerating as the company went into 1995, "which signals that this momentum isn't letting up at all; it's just getting started". The shares were up 5% at \$51 in early trading.

In the latest quarter, the company increased volumes by 8 per cent in the US. This was in spite of competition from private label products and the increasing popularity of non-cola soft drinks such as Dr Pepper.

Part of the increase came from growing sales of the company's own non-cola beverage brands: Fruitopia, PowerAde and Minute Maid.

International soft drink volume rose by 13 per cent, with Latin America ahead 14 per cent, north-east Europe/Middle East ahead 31 per cent, the European Community ahead 9 per cent, Africa ahead 6 per cent, and the Pacific and Canada ahead 12 per cent.

MCI registers 23% increase for full year

By Tony Jackson in New York

MCI, the second largest US long-distance phone company, produced a 23 per cent rise in fourth-quarter net earnings to \$243m before exceptional items. But an increase in shares issued held growth in earnings per share to 3 per cent, at 35 cents.

For the full year, sales grew 12 per cent to \$13.3bn and earnings before exceptional items by 23 per cent to \$877m. Chairman Mr Bert Roberts described this as a good year, in which MCI had increased profitability while moving into new, high-margin sectors such as software, electronic information and local services.

MCI said it had increased its share of the business market in 800 (toll-free) calls and in international, data and carrier markets. Responding to the sharp increase in competition in the domestic long-distance consumer market, MCI introduced its "Friends and Family Connections" service. This "re-established MCI's savings position" in the market.

During the year, MCI completed its alliance with British Telecom, leading to BT taking a 20 per cent stake for \$4.3bn. It also launched a joint venture to provide long-distance services in Mexico. In the US local phone market, the company said it planned to spend \$500m this year on MCI Metro, its local access unit.

United Technologies shrugs off weakness in aerospace business

By Richard Waters
in New York

United Technologies, the diversified US manufacturing group, recorded a 20 per cent jump in net income last year, in spite of continuing shrinkage in its aerospace business.

Sales in the flight systems division, which includes Sikorsky helicopters and the Hamilton electronic controls business, fell by 23 per cent in the final quarter from a year before, to \$79m. This pushed

operating income in the division down to \$79m, from \$113m.

However, Pratt & Whitney, the aircraft engine maker, achieved a 62 per cent increase in earnings in the latest quarter, in spite of flat sales of \$1.6bn, due to cost-cutting.

Sales at Otis, the elevator company, climbed 14 per cent to nearly \$1.3bn; at Carrier, which makes air conditioners, they rose 3 per cent to \$1.2bn; and in the automotive division were up 19 per cent, to \$76m.

Net income for the quarter rose 21 per cent to \$185m, or \$1.26 a share, and for the year as a whole, to \$685m, or \$4.40, up from \$487m, or \$3.30, the year before.

The latest figures were struck after an accounting change to the company's employee stock ownership plan.

Before the impact of this change, fourth quarter earnings were \$172m, or \$1.21 a share, while full-year profits were \$644m, or 45 cents.

Record fourth term at Gillette

By Maggie Urry

Gillette, the razors, toothbrushes and pens group, reported record fourth-quarter and annual profits with net income ahead 18 per cent in both the final quarter and the year.

Mr Al Zeien, chairman and chief executive, said: "All key elements of our business made significant progress."

In the last quarter net income was \$200m, up from \$169m in 1993, with earnings per share also 18 per cent

ahead at 90 cents, from 76 cents. For the year net income was \$698m, up from \$591m, and earnings per share were \$3.14 against \$2.66.

Sales in the final quarter rose 11 per cent to \$1.6bn and for the year were up 12 per cent to \$6.07bn.

Mr Zeien said double-digit sales growth in each quarter reflected Gillette's plan to "accelerate the rate of top-line growth". Although interest costs were higher, net income benefited from lower exchange losses and a reduced tax rate.

Profits rose in four of five divisions: blade and razor products, Braun products, toiletries and cosmetics and stationery products. The fifth, Oral-B dental care products, suffered a "significant" decline in profits in spite of a sharp sales rise, due to the costs of introducing new products.

The figures are stated before one-off reorganisation costs of \$164m after tax, or 74 cents a share, in the final quarter of 1993 and a \$139m, or 63 cents a share, charge for accounting changes, also in 1993.

Clark plans to spin off VME stake

By Andrew Baxter

Clark Equipment plans to spin off its 50 per cent stake in VME Group, the Brussels-based construction equipment joint venture with Volvo, in an initial public offering that could raise up to \$475m for the US company.

The deal will end 10 years of joint ownership by Clark and Volvo of VME, best known for its Volvo BM, Michigan and Euclid construction equipment. It also produces Zetel-meyer loaders and Akerman excavators.

VME's creation in 1985 was one of the most important cross-border joint ventures in the construction equipment industry. The Brussels company had sales last year of \$1.6bn.

Mr Leo McKernan, Clark chairman and chief executive, said: "The time is now right for Clark and VME to proceed as independent businesses, and for Clark to pursue new opportunities to build value for our shareholders."

Volvo's stake in VME is unaffected by the public offering, which will involve 35m shares priced at an estimated \$20 apiece.

Clark will sell 31.5m VME shares, while the remainder can be purchased by the underwriter to cover any over-allotments.

Clark will use the proceeds to buy "profitable businesses with distinct market advantages to which we can add value", said Mr McKernan.

The company also plans to repurchase up to 3m of its own shares on the open market. That would cost \$160m-\$170m at current prices.

'Outstanding' year as GTE posts 8% rise

By Tony Jackson

GTE Corp, the largest regional phone company in the US, increased net earnings in the final quarter to \$693m, or 72 cents a share, compared with a loss of \$466m the previous year. Excluding one-off items, per-share earnings rose 8 per cent to a record 97 cents.

In the full year, net income was \$2.45bn against \$900m. Again, this represented a rise of 8 per cent in underlying terms. Sales for the year were \$19.9bn, an underlying increase of 3 per cent.

Chairman Mr Charles Lee

said the year had been "outstanding", based on the performance in both wireline and wireless telephony.

Access lines installed in the US rose 4.9 per cent to 17.4m, and by 4.8 per cent abroad to 5.4m. The total of cellular phone subscribers rose 48 per cent to 2.5m.

GTE is the second-largest mobile phone company in the US after AT&T/McCaw. Outside the US, where GTE operates mobile networks in Canada, the Dominican Republic, Venezuela and China, the customer base rose 58 per cent to 321,000.

Owens-Corning sales surge

Owens-Corning, the US glass fibre manufacturer, raised fourth-quarter earnings by 30 per cent to \$43m or \$0.91 a share, and by 35 per cent in the year to \$159m, writes Tony Jackson. Sales for the year were up 14 per cent to \$3.4bn, the largest increase since 1979.

Mr Glen Hiner, chairman, said sales should grow by at least 10 per cent in the current year. He added he was "comfortable" with earnings projections in the \$4.15-\$4.25 per share range this year, compared with last year's \$3.35 returns.

This would also be in line with the company's target of increasing earnings twice as fast as sales, he said. Owens-Corning's shares were unchanged at \$31.75.

Dow Chemical shows strong growth

By Tony Jackson

Dow Chemical produced a 100 per cent rise in operating profits to \$657m for the final quarter, or 22 per cent at \$5.5m. Net earnings after various exceptional charges were \$222m or 80 cents a share, compared with a loss of \$48m or 18 cents in 1993's fourth quarter.

Special items in the quarter included a 25 cents a share

write-down on litigation over breast implants at Dow Corning, a 46 cents a share charge on the impending sale of the personal care business, and a 20 cents gain from the sale of Dow's stake in Magna Power, which is the subject of a takeover bid.

Full-year sales were up 11 per cent at \$20bn and earnings up 46 per cent at \$931m or \$3.37 a share. The biggest improve-

ment came in the plastics division, where volume and price increases in thermoplastics contributed to a 16 per cent rise in sales and an almost 300 per cent rise in operating income.

Chairman Mr Frank Popoff said the company's international presence, rising productivity and price increases made him optimistic about continued earnings growth in 1995.

Delta Air cuts second-quarter loss

By Richard Tomkins
in New York

Delta Air Lines, the third-biggest US carrier, yesterday followed United, Western and American Airlines, the biggest and second biggest, in reporting a sharp improvement in results for the quarter to December.

Two smaller US carriers, however - Continental Airlines and Southwest Airlines - suffered severe downturns in their financial performance, in line with the warnings

they delivered last month.

Delta ended its second quarter to December with a net loss of \$12m and losses per share of 79 cents. In the comparable period it made net losses of \$71m, or \$1.97, excluding a \$112m pre-tax restructuring charge.

Like the other big carriers, Delta has improved its performance mainly by cutting costs. Revenues were down by 1 per cent at \$2.9bn because an increase in passenger numbers failed to offset the continuing pressure on fares, but Delta

reduced costs by 4 per cent, largely through lay-offs and lower fuel prices.

Under its "Leadership 7.5" programme, Delta is fighting to become one of the lowest cost operators in the US by getting its operating costs per available seat mile down to 7.5 cents. In the last quarter, they were 8.94 cents.

Continental Airlines, hit by the over-ambitious expansion of its low-cost CALite shuttle services, saw its losses worsen from \$26.5m to \$41.5m in its fourth quarter to December. It

also warned that this was a preliminary result: it expected to add a so-far uncalculated charge of about \$400m to cover the cost of eliminating loss-making operations.

Southwest Airlines, until recently the most consistently profitable of all US carriers, suffered a big downturn in fourth-quarter net profits to \$20.3m from \$38.4m.

Already the lowest-cost US carrier, it has been hit by increasing competition as other airlines get their costs down and fight back.

JP Morgan cost-cutting plan may lead to loss of 1,700 jobs

By Richard Waters
in New York

J.P. Morgan, the New York-based bank, is planning to cut 10 per cent from its costs in a move which could lead to about 1,700 job losses around the world.

The news signals one of the biggest rounds of cost-cutting yet in the face of the downturn in conditions in international financial markets.

Mr Douglas Warner, the bank's new chairman, warned staff in an internal memorandum earlier this week that the bank's profit decline last year

and "difficult markets around the world" had forced it to review its cost base.

Mr Warner told staff the bank had not set a target for job losses. However, a bank official indicated separately that the number was likely to reach about one in ten of the total headcount, which stood at 17,055 at the end of 1994.

Morgan has shed large numbers of staff before in response to weak markets. In 1990, the bank's headcount fell by more than 1,200, or 9 per cent. Since then, though, numbers have climbed 32 per cent as the bank has expanded into new

areas of investment banking and trading.

Morgan had become one of the most active traders in the emerging markets, all of which have suffered in the wake of the collapse of the Mexican peso late last year. Trading and underwriting activity in the emerging markets is expected to fall off sharply this year from 1994, leading to big job losses across the industry.

Most banks, though, continue to expect the derivatives markets to bounce back from 1994, when a bond market collapse and adverse publicity stemmed demand from users.

Whirlpool up 17% at \$332m

By Tony Jackson in New York
and Andrew Baxter in London

Whirlpool, the world's biggest maker of white goods, produced a 17 per cent rise in earnings last year, before non-recurring items, to \$332m, or \$4.40 a share. Sales rose 8 per cent to \$3.1bn.

Sales volume in North America showed a double-digit rise, the company said, but it cautioned that this would slow to around 3 per cent this year.

Operating profits in Europe were up 17 per cent, reflecting strong volume growth and pro-

ductivity improvements. The last big step in turning Whirlpool Europe into a pan-European home appliance business, a restructuring that will reduce the workforce by about 2,000, was announced in November.

Profits from Latin America rose by 80 per cent, as the company realised "operating and competitive advantages" from its continued integration of companies in the region.

Sales volume in Asia rose by around a third, but losses continued due to the level of investment. The company said

it had shipped around 700,000 appliances in Asia in the year.

Fourth-quarter net earnings were \$66m before restructuring charges of \$187m, an underlying increase of 15 per cent. Sales were up 10 per cent at \$2.1bn.

Mr David Whitman, chairman and chief executive, said that in 1995, Whirlpool would add significantly to its presence in Asia, intended to improve productivity further in all its regional operations and would introduce more new product models worldwide than at any time in its history.

Cemex overcomes currency losses

By Leslie Crawford
in Mexico City

Cemex of Mexico, the world's fourth-largest cement company, announced a 7 per cent increase in net profits to 1.9bn pesos (\$334m) in 1994, in spite of heavy foreign exchange losses incurred as a result of the devaluation of the Mexican peso last month.

Cemex said its foreign

exchange losses resulting from the 63 per cent devaluation of the peso in 1994 amounted to 727m pesos.

Part of the impact of the Mexican devaluation was cushioned by revenues from Cemex's foreign subsidiaries, which accounted for 42 per cent of the company's 10.6bn peso revenue last year.

The anticipated economic recession in Mexico in 1995 will increase

the importance of Cemex's foreign operations. The company forecasts 50 per cent of its sales in 1995 will be generated by its foreign subsidiaries in the US, Spain, Venezuela, Panama and the Caribbean.

Projected revenues from Cemex's foreign subsidiaries are forecast to reach \$1.5bn in 1995, which will help cover interest payments on the company's \$3.2bn external debt.

Weak stock markets hit PaineWebber

By Maggie Urry

PaineWebber was the latest US securities firm to show the damage to profits from last year's poor stock markets, announcing a drop in net earnings for the final quarter of 1994 to \$16.3m from \$56.9m. Earnings per share were down from 72 cents to 18 cents.

For the full year net income was \$105m compared to \$346m with earnings per share at \$1.27, down from \$2.95.

The results exclude the one-off after-tax cost of \$36m for PaineWebber's acquisition of much of Kidder Peabody towards the end of the year.

Mr Donald Marron, chairman and chief executive, said the securities industry suffered the most difficult conditions for decades, especially in fixed income. He said the fixed income division made losses in the fourth quarter but all the other core businesses were profitable.

The Kidder Peabody acquisition "has been smoother than anyone could have expected", he said. Earlier this week the firm dropped a \$10m law suit against Donaldson, Lufkin & Jenrette, which it had accused of poaching Kidder Peabody staff.

Mead boosts net income

Mead, the US forest products group which last year sold its Mead Data Central electronic information business for \$1.5bn, reported fourth-quarter earnings per share from its continuing businesses of 70 cents, up from 21 cents, when one-off charges are excluded, writes Maggie Urry. Earnings per share for the year were \$2.90 up from \$2.08.

For the year, including the \$629m after tax gain on the Mead Data sale, net income was \$966m, up from \$124m.

SAINT-GOBAIN

SAINT-GOBAIN IN 1994 NET INCOME OF 3.6 BILLION FRENCH FRANCS

Consolidated net income for the Saint-Gobain Group amounts to 3,620 million French Francs in 1994 compared to 1,314 million French Francs in 1993. This improvement is due to the turnaround in sales volumes, the impact of the reorganisation measures taken in prior years and the disposal of the Paper-Wood Division in the course of the year.

Based on current estimates presented to the Board of Directors on January 19th, 1995, the key consolidated figures are as follows:

IN MILLIONS OF FRENCH FRANCS	1994 estimates	1993
• Sales	74,430	71,539
• Operating income	7,280	4,978
Financial charges, net	(1,290)	(1,519)
Reorganisation and other costs	(1,140)	(2,182)
• Income before tax and before results of sales of non-current assets	5,280	1,713
Results of sales of non-current assets	1,940	813
Income taxes	(2,060)	(773)
• Net income before minority interests	4,740	1,284
• Net income	3,620	1,314
• Net income excluding net results of sales of non-current assets	2,700	840
• Resources from operations (cash flow)	8,120	6,359
• Capital expenditure on plant and equipment	2,900	4,216
• Acquisition of investments	2,700	2,618
• Net indebtedness	2,450	15,056

Group sales are up by 4% in real terms, despite the disposal of the water meters activity in the second half of 1993 and that of the Paper-Wood Division as at November 1, 1994. On a comparable structure basis in French Francs, they show an increase of 7%.

Sales are split: France, domestic market 23%, exports from France 12%, other European countries 37%, countries outside Europe 28%.

The recovery in sales volumes was tangible in almost all business sectors of the Group, in Europe as well as in the countries of the American continent. Operating income is up 46%, after overheads which were reduced by 3% and depreciation charges and provisions down 10%. It represents 9.8% of sales, against 7% in 1993.

Income before tax and before results of sales of non-current assets increased by 3,570 million French Francs and represents three times that of 1993. Dividends from non-consolidated subsidiaries are stable, while net interest expense fell by 15% and reorganisation and other charges were decreased by 1 billion French Francs.

Results of sales of non-current assets, of approximately 2 billion French Francs, show a sharp progression, due to the gross capital gain recorded on the disposal of the Paper-Wood Division.

The higher income tax charge reflects the increase in profits, while minority interests reach 1,120 million French Francs, because of the turn around in the results of subsidiaries and the capital gain on the disposal of the Paper-Wood Division.

Net income amounts to 3,620 million French Francs and excluding the net results of sales of non-current assets, to 2,700 million French Francs (against 680 million French Francs in 1993). The net impact (before minority interests) of the disposal of the Paper-Wood activities to Smurfit Group reaches 960 MF.

Earnings per share based on the number of shares issued at December 31, 1994 (81,192,658 shares) are FF 44.6 against FF 18.1 at December 31, 1993 (72,569,807 shares).

Cash flow amounts to 8,120 million French Francs. It represents 11% of sales and largely covers both capital expenditure and investment acquisitions. The Group's net indebtedness fell by 12.6 billion French Francs, because of the cash flow, the rights issue in March 1994 and the disposal of the Paper-Wood Division. Reduced to 2,450 million French Francs, it represents 5.6% of shareholders' equity, including non-voting participating securities.

The review by business activity shows that the improvement in profits is particularly significant in Flat Glass, Containers and Fibre Reinforcements. The Paper-Wood Division still has a negative effect due to its results, excluding net results of sales of non-current assets, at the end of October.

All geographical areas have also improved appreciably. The strongest improvement is in European countries other than France, and in the United States.

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£150,000,000
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Due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 26th January 1995 to (but excluding) 26th April 1995 the Notes will carry a rate of interest of 6.925 per cent per annum. The final interest payment date will be 26th April 1995. The coupon amount per £25,000 will be £82.23 and per £100,000 will be £328.95 payable against surrender of Coupon No. 30.

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£150,000,000
Floating Rate Notes
Due 1996

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 26th January 1995 to (but excluding) 26th April 1995 the Notes will carry a rate of interest of 6.85 per cent per annum. The relevant interest payment date will be 26th April 1995. The coupon amount per £25,000 will be £82.23 and per £100,000 will be £328.95 payable against surrender of Coupon No. 34.

Hambros Bank Limited
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Republic of Austria

U.S. \$300,000,000
Floating Rate Notes due 2003

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 26th July, 1995 has been fixed at 6.50% per annum. The interest accruing for such six month period will be U.S. \$32.48 per U.S. \$100,000 Bearer Note, and U.S. \$326.81 per U.S. \$1,000,000 Bearer Note and U.S. \$3,268.06 per U.S. \$100,000 Bearer Note on 26th July, 1995 against presentation of Coupon No. 5.

Union Bank of Switzerland
London Branch Agent Bank
24th January, 1995

COMPANY NEWS: UK

Motor distribution hit by poor Hong Kong market and rise in yen

Inchcape warns of 10% fall

By David Wighton

Inchcape shares plunged by more than 20 per cent yesterday, by 82p to \$11p, as the international marketing and services group warned of a 10 per cent fall in profits for 1994.

The shares have now underperformed the market by more than a third in the past year.

Inchcape said its motor distribution businesses had been hit by weak markets in the UK and Hong Kong and by the rise in the yen. The downturn in motors had been only partly offset by a strong recovery from its marketing companies and continued growth from its services division.

Mr Charles Mackay, chief executive, said that because of weak car markets the company had been unable to raise prices to compensate for the increased costs of Japanese-

manufactured vehicles.

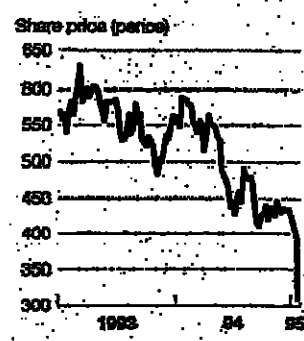
"Not only have we been unable to move prices up we had to put in additional incentives such as the £1000 cash-back scheme on Toyotas in the UK."

Mr Mackay pointed out that its Japanese marques - Toyota, Mazda and Daihatsu - sell mainly to private buyers rather than to the stronger fleet market.

Inchcape has also suffered from a sharp downturn in car sales in Hong Kong, where it has more than 40 per cent of the market.

Mr Mackay blamed the fall in share prices and property values which has undermined consumer confidence. "They are not buying flats or cars, though they are still buying cookers," he said, alluding to Inchcape's other marketing businesses in the colony.

Inchcape



Source: FT Graphix

Mr Mackay said Hong Kong car sales had slumped by 19 per cent in the fourth quarter and played down hopes of an early recovery.

Analysts said UK Toyota sales were unlikely to show much recovery this year either

and downgraded their forecasts. S.G. Warburg cut its 1995 prediction from £275m to £245m while James Capel downgraded by 20 per cent to £235m.

Inchcape said that pre-tax profits from continued activities in 1994 will fall by about 10 per cent against £362.4m in 1993. This excludes the £33.5m contribution from the dissolved joint venture exporting Toyotas to China. Of the 10 per cent fall, two percentage points were due to the impact of exchange rate movements on overseas profits translated into sterling.

The motor businesses outside Europe and Hong Kong continued to perform well. It also saw a strong recovery from its marketing operations, particularly in consumer products in Japan.

Lex, Page 14

Cantona anger hits Man Utd shares

By Gary Evans

Eric Cantona's angry response to an opposition supporter's taunts also provoked a reaction in the share price of his club Manchester United, which saw £3m wiped off its value as the shares were marked down 5p to 128p yesterday.

The Premiership champions are aiming to retain their title for a record-equalling third time in a row, but the market saw the potential loss of Cantona, who faces a Football Association ban as well as possible criminal charges, as a major blow to the club's championship aspirations.

Cantona was sent off on Wednesday night for the fifth time in his United career during the game with Crystal Palace. As he left the field, the temperamental French striker lost his temper with a Palace supporter and threatened to physically assault the fan.

It is believed to be the first time in more than 100 years of professional football in England that a player has attacked a member of the public.

Last night, the FA formally charged Cantona, who captains the French national team, with misconduct and bringing the game into disrepute. He will be given 14 days in which to respond to the charge before an FA Commission considers the case.

Manchester United is Britain's most profitable football club. It is currently second in the league and two weeks ago broke the domestic transfer record with the £7m purchase of striker Andy Cole from Newcastle United.

LEX COMMENT

Cadbury/Dr Pepper

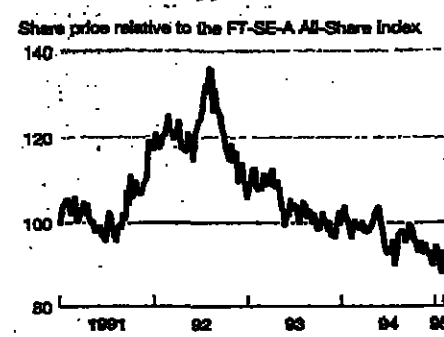
Cadbury Schweppes' acquisition of Dr Pepper has generated a new financial instrument: the so-called Underwritten Enhanced Scrip Dividend Alternative (Uesda). Instead of launching a \$500m rights issue now, Cadbury is asking shareholders for £395m with the rest filled by the Uesda. When the company comes to paying its next dividend, shareholders will be offered the chance of taking an enhanced scrip worth roughly 1.5 times as much as the cash alternative. Cadbury gets the proceeds from the Uesda now, because the whole deal is underwritten.

What value, one might ask, does this financial engineering add for shareholders? The answer lies in the complexities of Advance Corporation Tax. Following the Dr Pepper acquisition, Cadbury's profits earned outside the UK will reach nearly 70 per cent - meaning it will probably not earn enough profits in the UK against which to offset ACT payments.

If the Uesda is taken up in full, Cadbury will save itself £23m in ACT.

However, near the financial engineering, it is of marginal importance in the context of the Dr Pepper deal as a whole. Worries about a rights issue to finance the acquisition have been one of the factors behind the sharp fall in

Cadbury Schweppes



Source: FT Graphix

the group's share price over the past year. Though Cadbury's management may feel pleased with the structure and terms of the fundraising, shareholders should not forget how much the share price has fallen since September 1993 when Cadbury last bought a soft drinks company in the US. The rights issue to acquire A & W Brands was at 400p a share; the Dr Pepper issue is at 340p.

Tokyo listing for Unitech subsidiary

By Tim Burt

Unitech, the international electronic components and controls group, has announced plans to seek a full listing on the Tokyo Stock Exchange for Nemio-Lambda, its jointly owned Japanese subsidiary, following a sharp increase in first-half profits. The UK group, which derived 57 per cent of its profits from Nemio-Lambda, said the move would allow it to raise fresh capital to invest in its rapidly expanding components business.

Contributions from the 50.6 per cent-owned Japanese components manufacturer - currently traded over-the-counter - helped pre-tax profits more than double

from £7.36m to £15.8m (£24.6m) in the six months to November 30. Of that total, the Japanese operations accounted for £13.4m (£134m), against £746m. The improvement prompted a sharp rise in the share price which closed 26p up at 391p.

Growing international demand from telecommunications and data processing manufacturers lifted underlying sales by 15 per cent with turnover reaching £166.9m (£144.5m), including £5.5m from Advanced Analog, its new US subsidiary. The business, acquired for £2.5m cash last summer, also contributed £1.2m to operating profits of £18.1m (£9.83m).

Mr Peter Curry, chairman and founder, said further acquisitions and organic

growth should enable the group to capture more than 10 per cent of the £12m (£7.6m) world market for specialist electrical components. "We could finance that expansion by coming to the market or selling off part of Nemio-Lambda," he added. The Japanese subsidiary's improved performance underpinned increased profits of £14.2m (£7.4m) in the power supplies division, the group's largest.

Mr Curry also welcomed a turnaround in the connectors division, which reported profits of £974,000 against losses of £887,000. The connectors products business, however, saw profits decline 10 per cent to £2.45m (£2.77m) as sales of air conditioning components faltered.

Smurfit Corporation at \$45.5m

Jefferson Smurfit Corporation, reported pre-tax profits of \$45.4m for the three months to December 31 and \$28.7m for 1994.

For the corresponding periods there were losses of \$42.5m and \$57.5m. Net income, after tax and extraordinary items, was \$22.9m (\$27.8m loss) for the quarter with losses of \$43.1m (\$22.9m) for the year. Losses per share for 1994 were cut to 43 cents, compared with 89 cents.

Hidong Est ahead

Hidong Estate, the Malaysian based but London listed plantation company reported pre-tax profits of M\$251,465 in the six months to the end of September, against losses of M\$96,273.

Higher prices for both rubber and oil palm fruit helped turnover rise from M\$574,298 to M\$910,632 despite lower crops. Earnings per share were M\$0.1468, against losses of M\$0.052.

Allied Domecq sale

Allied Domecq has sold Allied Breweries Nederland, brewer of Oranjeboom, to Intervest, the Belgian brewery group, for a cash consideration not material to its net assets.

Allied is concentrating on spirits and wines. The loss relating to the disposal will be offset against profits on other disposals.

Goodhead down

Goodhead, the printing and publishing group, reported pre-tax profits down from \$303,000 to \$76,000 (\$120,000) in the six months to November 30. Turnover was \$13.5m, against \$15.7m, including \$2.29m from discontinued operations.

The result included investment income of \$101,000, representing its share of profits of Southwestern Ontario Printing and Publishing and preference share dividends from Totem Group.

SGI seeks £30m for expansion

By Andrew Baxter

SG Industries, one of the largest UK manufacturers of steel products, is planning to come to the market this spring in a deal expected to raise about £30m.

The flotation is likely to value the company, to be renamed SGI, at about £45m. The Carrington Wire unit supplies wire and wire products for a number of niche markets. The company also makes reinforced steel bar (rebar) for the construction industry through Square Grip in the UK and Raymond Houseman in North America.

Mr Eddie Boss, chairman and chief executive, said the company wanted to cut gearing, and lift working capital. With borrowing reduced, it would be able to exploit expansion opportunities as the industry consolidated.

SGI was formed in 1989 through a buy-in supported by venture capital investors. Profits for last year have not yet been disclosed, but are believed to have risen significantly. A further rise is expected this year.

Continental push hits Marks and Spencer

A strong December helped Marks and Spencer, the food and clothing retailer, hit UK third-quarter sales by 6.7 per cent against the comparable period, writes Peter Pearce.

The group also reported that in continental Europe, the better values campaign launched in September had lifted sales and volumes, but at the expense of margins. The higher cost of expansion and infrastructure systems affected profitability in the quarter.

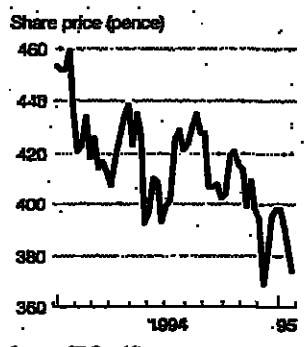
M&S remained confident of its long-term future on the continent.

However, Brooks Brothers, the US mens wear group, had performed poorly.

Trading conditions in the UK for retailers remained "extremely competitive". Reflecting the trend in Christmas trading statements to concentrate on margins rather than sales, the retailer said it had traded "at the same margin as last year, with minimal price inflation."

However, the M&S statement revealed little that had not been expected. Analysts are not changing their pre-tax profits forecasts for the year

Marks and Spencer



Source: FT Graphix

from the £945m to £965m range.

The shares eased 3/4p to 374 1/2p.

December's performance rescued the quarter from sluggish sales in October and November, when the weather was unseasonably warm.

The group said tight controls on its clothing stocks meant that the cost of reductions in the after-Christmas sales would be similar to last time.

In the five weeks to December 31, UK sales rose by 10.3 per cent.

US union lobbies Tate & Lyle

By James Whittington

Tate & Lyle's 96th annual meeting was disrupted for the third successive year in London yesterday, as US trade union officials dominated shareholders' question time by demanding an end to the lock-out of 762 workers by AE Staley, its Illinois subsidiary.

Officials from the United Paperworkers International Union, holding proxy votes, organised a vocal lobby of union members and sympathisers to fire questions at Sir Neil Shaw, the chairman of the sugars and sweeteners group, and his board.

The mood was polite but persistent as the lobbyists man-

aged to put forward eight out of twelve shareholders who addressed the meeting. However, frustration among both board members and UK shareholders became apparent as the volume of groans grew each time the Staley subject was broached.

The conflict began in late 1992 when Staley introduced sub-contracting work and 12-hour rotating shifts. The workers refused to sign individual contracts and were locked out in June 1993.

Mr David Watts, local spokesman for the aggrieved workers, accused Tate of foul play and union-busting tactics. He challenged the group's allegations that the workers had

sabotaged equipment. Among the lobbyists was a Roman Catholic priest from Decatur, Fr Martin Mangan, who, as a shareholder made an impassioned plea to Sir Neil to intervene and help "this broken community".

He read out a petition signed by 400 religious leaders which called upon Tate to live up to its moral and ethical responsibilities.

Sir Neil said he was not willing to interfere personally in the dispute but hoped a "fair agreement with the workforce" would eventually be reached.

In a trading statement, Tate & Lyle said sales were up by almost 10 per cent in the first quarter and profit before tax was showing good progress.

Funding for Dr Pepper buy to come in part from £395m rights issue

Cadbury defends the bid price

By Roderick Oram, Consumer Industries Editor

"Clearly these are pretty high numbers," Mr David Kappler, Cadbury Schweppes' finance director, said yesterday of the price the UK group is paying for Dr Pepper/7-Up, the US soft drinks maker.

The all-in cost is about 25 times Dr Pepper's estimated 1994 earnings and about 21 times this year's forecast profits. But Cadbury could justify the price given the strategic fit and growth potential of the purchase, Mr Kappler said.

The earnings multiple is higher than Cadbury paid in 1993 for A&W, a smaller US soft drinks maker, but Dr Pepper has a much stronger market position, according to Mr

Tim Potter, an analyst with Smith New Court. He added that the exit multiple was in line with international food and drink deals.

"The numbers are daunting in the short-term but it will be seen as a logical and sensible move in the long-term," Mr Potter said.

Cadbury sought to reassure shareholders yesterday it could afford the deal, stressing the combined group's interest cover of more than 4.5 times in the current year and strong cash flow.

It also sought to enlist their support not only for the 1-for-2, two-part rights issue but also for an innovative underwritten enhanced scrip dividend. The first tranche of the rights will raise £115m (£172m) regardless

of the deal going through and the second an additional £280m if it is completed.

The scrip dividend will improve cash flow by up to £11m in first half of 1995 as Cadbury saves on cash dividends and unrelieved advance corporation tax. "This buys us time to manage our way through the long-term ACT problem," Mr Kappler said.

For the second interim dividend, shareholders can choose either a net 11p cash payment per share or 0.0439432 of a new Cadbury share, worth about 16.5p. The enhanced scrip also carries a cash alternative of not less than 14.7p underwritten by Kleinwort Benson.

Cadbury forecast yesterday that its pre-tax profits last year would be not less than £476m

and earnings per share 31.3p, against £416.3m and 30.59p a year earlier. With the second interim dividend instead of a final, the payout for the year will be 15.6p net, up 8.3 per cent. All the figures were close to analysts' forecasts.

The pre-tax profits would be struck after a £23m provision for reducing the scope of Cadbury's Spanish soft drinks business.

Dr Pepper made an estimated trading profit of £211m on sales of £766m, according to Donaldson, Lufkin and Jenrette forecasts quoted by Cadbury. If Dr Pepper had been included in Cadbury's 1993 figures, turnover would have risen from £373.3m to £423m and operating profit from £449m to £566m, Cadbury said.

By John Murray Brown in Dublin

CRH, the international building materials company, has acquired the remaining 50 per cent of Superlite Block, its joint venture with Arizona Block, for £14.8m (£23.1m).

The cash deal, made through Oldcastle, its US holding company, is the latest in a string of foreign purchases as CRH moves to become less dependent on the Irish market, improve its product balance and sustain sales growth.

CRH, Ireland's fourth largest

company with turnover of

£12.5m in 1993, is to retain the existing Superlite management. Superlite is one of the largest concrete masonry manufacturers in the US and the market leader in Arizona, operating three plants with annual production of 80m units sup-

plying the construction and DIY markets.

In 1994, CRH made about 14 acquisitions in Europe and the US and its first deal in South America, worth a total of £160m. It is now the seventh largest building materials group in the US.

Two communicate across Europe

Alan Cane looks at the alliance formed between Cable & Wireless and Veba

European alliance

Vebacom
Veba 55%
Cable & Wireless 45%

Cable & Wireless Europe
Cable & Wireless 50%
Veba 50%

Other Cable & Wireless
European operators

Source: Cable & Wireless



Lord Young, Cable and Wireless' affable chairman, a few moments to remember why he had not been offered a reciprocal invitation to join the board of Veba, C&W's partner and shareholder in an alliance aimed at the European telecommunications market. He does not speak German.

Mr Ulrich Hartmann, Veba's chief executive, on the other hand, will make his contributions to C&W's board meetings in fluent English. The two companies are clearly hoping that this slight cultural imbalance is not an omen for their ability to co-operate smoothly.

Lord Young does not expect quick returns: "We are talking about markets where the greater part of the growth is yet to come. Our aim is 10 per cent of the German market by 2003".

The strategic alliance announced yesterday - which involves the formation of two joint ventures, one, Vebacom, aimed at the German market, the other at other markets in continental Europe will go some way towards resolving questions over C&W's strategy towards Europe.

The company will be hoping that it will also help to persuade the City that it is regaining its confidence, shaken by poor results at its subsidiary Mercury in the UK and some nervousness in Hong Kong.

C&W owns a majority stake in Hong Kong Telecom, which provides the bulk of its profits.

He said that C&W had been

waiting, like most other large telecom operators, for the regulatory environment to change in Europe. In the past two years the EU has agreed that monopolies on both telecoms services and telecoms infrastructure must be disbanded after January 1, 1998.

A primary aim of the alliance will be to secure a licence in Germany to provide voice services over the public network. The two companies said, however, that it was not critical to their business plans.

There have been suggestion that intense activity in the German telecoms market. The question remains: what can the alliance of C&W and Veba provide for their customers that other joint ventures and partnerships cannot? A

somehow cynical argument is that in most of Europe's markets and especially in Germany, telecoms prices are so high because of the monopoly that it would not be difficult to provide equivalent or better services at lower cost.

The two groups also intend to exploit Veba's activities in cable. Its cable television operations have about 1m subscribers and its cables pass by almost 2m homes.

The City reacted questioningly to the deal. After Veba bought 5 per cent of C&W at 385p a share, the price slid back to 378p, unchanged on the day. "There are still considerable doubts about the ability of C&W's strategy to generate long-term earnings growth," said one analyst.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends	Corresponding dividend	Total for year	Total last year
Great Packaging	6 mths to Oct 29	21.6 (21.6)	1.54 (2.43)	3.5 (3.6)	1.375	Mar 23	-	-	2.75
Freemove Leisure	23 mths to Dec 31	1.01 (-)	0.11 (-)	0.98 (-)	-	-	-	-	0.05
Goodhead	6 mths to Nov 30	13.5 (13.7)	0.076 (0.3)	0.11 (0.4)	-	-	-	-	4.75
Grovesend	6 mths to Nov 28	7.01 (5.7)	0.72 (0.36)	3.94 (2.89)	2.5	Mar 17	2.25	-	0.08
Hidong Estate SG	6 mths to Sept 30	0.81 (0.57)	0.25 (0.11)	14.86 (5.82)	-	-	-	-	-
Manitex-Sunla	6 mths to Oct 31	41.1 (33.8)	5.17 (4.11)	6.9 (5.8)	1.8	Apr 6	1.3	-	4.2
Milne	6 mths to Nov 30	13.9 (42.1)	11.2 (8.01)	16.2 (14)	3.497	Apr 5	1.9	-	8.06
Price	6 mths to Oct 31	12.7 (12.7)	1.41 (1.22)	8.3 (7.1)	2.1	Apr 26	1.3	-	4.3
Price	6 mths to Sept 30	1.82 (6.8)	0.4 (2.02)	0.14 (1.38)	0.05	Mar 6	-	-	-
Stewart Zigmund	6 mths to Sept 30	0.35 (0.34)	0.047 (0.038)	11.872 (8.488)	-	-	-	-	8.415
Unilever	6 mths to Oct 31	7.8 (10.8)	0.15 (0.27)	0.47 (0.89)	-	-	-	-	-
Unit 5	6 mths to Sept 30	8.5 (8.5)	0.12 (0.61)	1.1 (11.1)	-	-	-	-	-
Warror Estate	6 mths to Nov 30	17.7 (14.5)	15.5 (7.36)	11 (4)	2.57	Apr 3	2.24	-	6.56
Wood (John D) S	6 mths to Oct 31	19.9 (11)	7.24 (7.3)	10.93 (11)	7.5	Apr 7	7.35	11.35	11
Wood (John D) S	6 mths to Oct 31	3.89 (3.22)	0.301 (0.369)	2.3 (2.9)	0.75	Mar 8	0.75	-	2
WVH	6 mths to Oct 31	4.52 (5.51)	1.23 (1.19)	9.28 (8.18)	-	-	-	-	-
Investment Trusts	NAV (p)	Net earnings (£m)	EPS (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last year	
GLM Insurance Fund	59 mths to Dec 31	90.82 (-)	1.02 (-)	2.44 (-)	2.4	Feb 28	-	3.85	-
First Philadelphia	6 mths to Oct 31	119.3 (91.6)	0.371 (0.06)	0.74 (-)	0.11	-	0.2	-	0.2
Lazard High Income	6 mths to Dec 31	91.28 (105.39)	0.71 (0.73)	3.1 (3.19)	1.64	-	1.6	-	6.4
Warrants and Value	6 mths to Dec 31	34.47 (32.97)	0.011 (0.034)	0.01 (-0.04)	-	-	-	-	-
WVH	6 mths to Dec 31	250.5 (271.7)	23.3 (22.5)	6.2 (6.1)	3.4	Mar 17	3.1	6.1	5.8

Dividends shown net. Figures in brackets are for corresponding period. (10) increased capital. \$USM stock. *Annualised equivalent 2.08p. Veba shows the net costs of £224,000. †Includes £2.05m release of bank indebtedness. SG Malaysian dollars. ‡For five months. †Second interim making 2.133 so far. *Paid on Jan 15.

RECRUITMENT

World-wide unemployment has reached its highest level since the depression of the 1930s, with more than an estimated 800m people either without work or under-employed.

Yet we may only be at the beginning of a revolution in the global labour market that could decimate the employed population, according to a new book that is arousing enormous interest in the US. With an apocalyptic title - *The End of Work* - it takes an exceedingly gloomy view about the future of global employment. The author is Jeremy Rifkin, president of a Washington-based think tank, The Foundation on Economic Trends.

In a luridly readable style, he predicts catastrophe lies ahead for millions of workers across the world as they are swept away by the "information age".

"After years of wishful forecasts and false starts, the new computer and communications technologies are finally making their long-anticipated impact on the workplace and the economy, throwing the world community into the grip of a third great industrial revolution," he writes.

Rifkin warns that in the coming years "new more sophisticated software technologies are going to bring civilisation ever closer to the near-workerless world. In the agricultural, manufacturing and service sectors, machines are quickly replac-

JOBS: Robert Taylor looks at a new book that forecasts another industrial revolution Apocalyptic vision of a near-workerless world

ing human labour and promise an economy of near automated production by the mid-decades of the 21st century.

"The wholesale substitution of machines for workers is going to force every nation to rethink the role of human beings in the social process. Redefining opportunities and responsibilities for millions of people in a society absent of mass formal employment is likely to be the single most pressing social issue of the coming century."

In Rifkin's opinion, new employment opportunities are only likely in the "knowledge-based sector" made up of a small elite of entrepreneurs, scientists, technicians, computer programmers, professionals, educators and consultants. But technology will absorb only a fraction of the hundreds of millions of workers who face being "eliminated" in the wake of revolutionary advances in the information and communication sciences.

As a result, Rifkin predicts the global labour market will polarise into "two irreconcilable and potentially warring forces": a new cosmopolitan elite of "symbolic analysts" who control the technologies and

the forces of production and the growing numbers of permanently displaced workers who have little hope and even fewer prospects for meaningful employment in the new high-tech global economy.

"By the mid-decades of the coming century, the blue-collar worker will have passed from history, a casualty of the Third Industrial Revolution and the relentless march forward toward ever greater technological efficiency," he writes. Rifkin is not the first to write alarmingly about the death of employment. What distinguishes his scenario from most of his predecessors lies not in a leap into utopian socialism but his belief that there is a plausible way to avoid a "death sentence for civilisation".

The author writes about the emergence of what he calls "the third sector" of social community employment. Rifkin believes the demand for such work will grow with an eventual "globalising of the social economy". He sees hope for future job prospects in the expansion of voluntary non-governmental organisations that will bring about "a rebirth of the human spirit". It is possible Rifkin exaggerates

the negative impact of technology on future employment patterns as others before him have done. Those who predicted the end of paper with the arrival of computers were proven wrong. Thirty years ago it was almost conventional wisdom that Soviet planning was superior to the free market. But his book is timely as many Americans worry about the kind of insecure, low paid jobs that are on offer in an economy where real wages have been squeezed for more than 20 years. And as they worry today, so does the rest of the world tomorrow.

The End of Work: The Decline of the Global Labor Force and the Dawn of the Post-Market Era by Jeremy Rifkin. G.P. Putnam's Sons, New York. \$24.95.

funded programme for the unemployed.

With graduate unemployment at around 43 per cent, a number of Training and Enterprise Councils, which administer the scheme on behalf of the department of employment throughout England and Wales, are organising schemes tailor-made for unemployed graduates.

One such programme, called Graduates into Management, is sponsored by Axtex, the tea which covers Kingston, Merton and Wandsworth in south London. Open to participants throughout the London area, the project is run by the Enterprise Partnership, a south London training organisation which specialises in working with small to medium-sized businesses.

Graduates, who have to be unemployed for six months to be eligible, receive four weeks of training. They then spend nine weeks working on a project within a company, for which they get a government training allowance plus their unemployment benefits.

One trainee, Spencer Reynolds, who graduated last year with a chemical engineering degree, was fairly cynical when his university

careers' office suggested he joined the programme. "All those ideas have been dispelled," he says. "We won't just be placed with a company, we have choices and we will be building on skills we gained at university."

His placement will involve writing manuals for a computer software company. While this is not directly related to his degree, he says he wants to broaden his skills and experience.

The programme at the Enterprise Partnership is new and so has no track record for placing participants into full-time jobs. But, a similar programme run by the company for unemployed managers has a success rate of nearly 60 per cent.

"Of course there is no guarantee of a job," says Sanora Prabhjeet, who graduated in the summer with a social sciences degree. "But, at the least one gains experience and the opportunity to show initiative. All the jobs in the job centres, be they skilled or unskilled, require experience."

Ms Prabhjeet, like all the other nine participants on the course, says that students at universities tend to think of big companies

as the potential employers. "One is simply not aware that the majority of companies in this country are small to medium-sized," she says. "But, then it is difficult finding out about them. This programme puts us in touch."

Part of the course work is teaching the trainees about the differences between large and smaller businesses with a need in the latter to be flexible. "The small company offers a totally different working environment," says Peter Wilson, director of the Enterprise Partnership.

"The graduate gets an all round view of the company, whereas in the large company one is a specialist in a small area. Because of the lack of a hierarchy in a small company there is access to the boss, the key decision maker, and there is more scope to get the hang of decision-making early on in one's managerial career."

Wilson's management team personally visits all the small companies that the trainees will be working in, and placements are regularly visited.

As present Wilson has more companies offering places than trainees. One problem is that he thinks job centres are more inclined to send the long-term unemployed on non-training options. "I also think they are not aware of the training and placement opportunities that are available for graduates," he says.

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Our client is a Triple A International bank, one of the world's 100 largest, located in southern Germany. The bank plans to expand its activities in the field of medium term notes, issuing and

trading activities. Therefore the organisation is now looking for someone, male or female, to fill the following position

MTN and EUROBOND DEALER

to place the bank's own MTNs and to deal in Euro-bonds. The successful candidate will be experienced in the issuing of MTNs including trading asset swaps. He/She will have an international client base and will be expected to build upon this.

Good banking qualifications and experience in trading of syndicated securities with international investment clients is required, in addition to an appreciation of financial risks and an ability to

find market niches. Excellent communication skills and an ability to work well within a team are also prerequisites. Fluent German is not necessary but a basic knowledge would be an advantage.

Interested? Please send your C.V. - in English or German - including your earliest starting date and your current salary, under reference number 1148 to Mr. Immanuel Guth, personnel consultant. All applications will be handled in strict confidence.

Immanuel Guth
Gerhard-H. Koch
Dr. Peter Welsch
Unternehmensberater
Humboldtstraße 28
70771 Lahnfelden
Echterdingen
07 11 847780

Dr. Welsch · Koch · Partner

Executive - Corporate Finance Media and Telecommunications

London

Competitive package

As one of the leading UK merchant banks advising many UK and international groups on a full range of corporate finance transactions, we are seeking an exceptional senior executive to join a successful, specialist team involved with an existing base of prestigious clients in the media and telecommunications sectors.

Key responsibilities include providing advice and creative solutions for existing clients, developing our portfolio of clients through research, ideas and presentations and assisting in the implementation of transactions.

A graduate, with a professional qualification in accounting, or an MBA, you will have three years' experience of corporate finance transactions.

including substantial exposure to the media sector: publishing, TV or advertising. This may have been gained in the corporate strategy department of a major corporation, an advisory unit within a professional firm, within a merchant bank or from a media consultancy. Your knowledge of this sector will be thorough, your analytical and presentation skills excellent and you will have a strong desire to transact business. Fluency in a European language would be useful.

To apply, please write enclosing a CV and details of your current remuneration package, to: Mrs C M Lambert, Assistant Director, Hambros Bank Limited, 41 Tower Hill, London EC3N 4HA. Tel: 071-480 5000

HAMBROS BANK LIMITED

TOP OPPORTUNITIES

SENIOR POSITIONS IN GENERAL MANAGEMENT

Managing Director - Healthcare Sector Czech Republic

This leading German healthcare group, with a turnover in excess of DM 5 billion, was established over 130 years ago and now employs 20,000 staff worldwide in more than 100 countries. Having enjoyed an indirect presence in the Czech marketplace for 25 years, the company is now establishing a wholly-owned local subsidiary in Brno, which will be operational by mid-1995.

An experienced Managing Director of exceptional calibre is sought to drive this new venture. Reporting to the German-based General Manager, Middle & East Europe, the appointee will hold full responsibility for the sales, profitability, international reporting and financial management of the company, as well as overseeing implementation of an EDP system and managing the human resource function.

Ideally aged in their mid 30s, candidates will be graduates with a financial background combined with a proven track record of successful man management.

Previous experience within a multi-national environment would be an advantage. Candidates should have a good command of Czech and must be fluent in either English (preferred) or German. Personal qualities will include integrity, loyalty, excellent interpersonal skills and an outgoing personality.

This is an exceptional opportunity to play a key role in the further development of this highly successful company and offers excellent career development prospects.

Please send a full CV in English, quoting reference number 24.537 and including details of current remuneration, to Claudia Daeubner, c/o H. Neumann International, Guenthergasse 3, A-1090 Vienna, Austria. (Fax: +43-1-4014077).



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The Top Opportunities Section
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Joanne Gerrard
+44 71 873 4153

Andrew Skarzynski
+44 71 873 4054

Karl Loynton
+44 71 873 3351

EASD

EUROPEAN ASSOCIATION OF SECURITIES DEALERS

In November 1994, the European Association of Securities Dealers (EASD) was launched by 30 Founder Members. The mission of EASD is to promote and develop the European securities markets for growing and smaller companies in Europe. Within this mission, the EASD will give leading input into the creation of EASDAQ, a new pan-European stock market (EASD Automated Quotation) dedicated to growing enterprises, to be launched by the end of 1995. By this time, the EASD membership will grow to include 100 leading capital market participants supportive to the EASD mission and objectives.

To achieve the objectives, the EASD is seeking to recruit a (m/f)

Secretary General

who will head up the day-to-day operations based in Brussels.

You will co-ordinate the workings of the EASD Board, Executive Committee, General Assembly of Members and several Working Committees. You will lobby policy makers, regulators and stock exchanges on the national and international level, handle press and public relations and generally represent the EASD to the wider public and develop the EASD into a leading body in Europe's capital markets.

You are minimum 35 years old and have a business related university level degree. You can show several years experience in dealing with senior executives and policy makers on an international level, and have a thorough understanding of the international securities market. You are fluent in English and proficient in a number of other languages. You have outstanding communication skills and a solid work capacity.



Please write with full career and salary details to our consultants, MSL International, for the attention of Mr. Jan Adins, Stationsstraat 24/12, B-1930 Zaventem, Belgium.

MANAGING DIRECTOR/CHIEF EXECUTIVE

Required for a new Commercial Bank in Zambia. A first class experienced person is required to take charge and be responsible for handling all operations for both corporate and private accounts.

Replies in writing to: Box A5033, Financial Times, One Southwark Bridge, London SE1 9HL

BANKING FINANCE & GENERAL APPOINTMENTS

Corporate Finance - Telecommunications

UBS is seeking candidates with experience in telecommunications for a position in corporate finance. The successful candidates will have:

- Four years or more of investment banking experience, primarily with European clients.
- A knowledge of the telecommunications industry.
- Experience in privatisations and equity market transactions.
- Fluency in one or more European languages.
- Strong academic qualifications; preferably including an MBA.

The position will include involvement in a wide range of equity and advisory projects, and will involve both business development and transaction execution.

Highly competitive compensation.

Interested candidates should send a curriculum vitae in confidence to:

Michael Lehmann, Managing Director
Corporate Finance Department
UBS Limited
100 Liverpool Street
London EC2M 2RH



The Royal Bank of Scotland's wholesale banking business - Corporate and Institutional Banking Division -

meets the needs of large sophisticated corporates and major financial institutions. The activities of the business include Corporate Banking, Treasury and Capital Markets, Securities Services and Structured Finance. We are already a key player in the market and still growing fast.

We are now looking for a Market Analysis Manager who, working in a small central marketing department, will make an important strategic contribution to the business's planning process. Specifically, you will develop and manage databases of existing customers and of the market as a whole, contribute towards the development and management of risk adjusted systems of measuring customer profitability and on the basis of internal and external data, make recommendations on business development strategies, pricing and resource allocation.

**MARKET
ANALYSIS
MANAGER**
£23,000 PLUS CAR
AND BANKING BENEFITS
LONDON

A graduate with a financially orientated degree and a minimum of six years' work experience, you will probably be educated to MBA level or equivalent. You will be a confident, pragmatic team player, strong both strategically and analytically. Experience of the financial services industry (ideally in the large corporate market) and of business to business sales and marketing would be an advantage. Excellent PC skills, including proficiency in the use of spreadsheet packages, are essential.

Against a background of continuing growth and innovation, there is excellent scope for personal and professional development.

To apply, please forward your CV to Helen Pile, The Royal Bank of Scotland plc, Waterhouse Square, 138-142 Holborn, London EC1N 2TH.

Committed to Equal Opportunities



The Royal Bank of Scotland
WHERE PEOPLE MATTER

Advent International

CORPORATE VENTURE CAPITAL ANALYST/ASSOCIATE

Advent International is seeking an analyst/associate to work in its Corporate and Financial Services Group. The primary roles of the position are:

- Support and manage client relationships with major multinational corporations.
- Create strategic alliances and carry out technology-oriented mergers and acquisitions mandates.
- Work on venture capital transactions.

Advent International is one of the world's largest venture capital organisations, with over \$1 billion under management, 200 portfolio companies, 6 offices across the globe, and affiliated venture capital firms operating in over 30 countries. Advent International is the leader in providing dedicated venture capital funds to major corporations using venture capital as a tool for business development. Advent International manages fourteen dedicated funds for clients from Europe, North America, Japan and Australia.

Candidates will be top graduates with a minimum of two years of full time experience at a leading consulting firm or merchant bank. Skills or interests required are:

- Client management service
- Strong analytical ability
- Interest in/affinity for technology
- Organisational skills, ability to prioritise
- Independent and self directed work style
- Excellent communications and presentation skills
- European languages and continental European experience.

Package to £40,000 depending on experience.

Candidates should send a letter and resume to:

Advent International plc, 39 Victoria Street, London SW1H 0BE
MEMBER OF IMRO

FP CONSULT - PARIS

EMERGING MARKETS EQUITY FUND MANAGER

Our firm, a French leading specialist in Emerging Markets Fund Management, is looking now to recruit an additional Emerging markets equities Fund Manager.

Reporting to the Equities Investment Manager, the successful candidate will operate as a member of a highly focused team with specific responsibilities for selected countries.

He or she will be expected to be a graduate with minimum two years experience in international equity management or possibly in a trading and analysis research role.

Good communication skills, fluency in French and English, knowledge of software are required.

Please apply in writing with full details of career to COR'EX, Dominique POTIRON, 11, avenue Myron T. Herrick - 75008 PARIS FRANCE - Tel. (33-1) 42.56.29.57.



MOODY'S INVESTORS SERVICE LTD

Moody's Investors Service, the US international credit rating agency, has built a worldwide reputation for its credit analysis. The agency provides investors with rating opinions on the relative creditworthiness of banks, governments, corporates, and other entities. Its Financial Institutions Group analyses the creditworthiness of banks, bank financing and deposit obligations, and currently rates 600 banks worldwide.

ASSOCIATE ANALYST

Moody's London Financial Institutions Group is now looking to recruit an individual who will undertake in-depth bank credit research and quantitative analysis. We are seeking a numerate Masters graduate with at least 4-6 years relevant analytical/bank credit experience. Some knowledge of Middle Eastern banking would also be an advantage since this would enhance our skill base in London.

PC skills, including knowledge of spreadsheets and databases is essential. Fluency in English is also a requirement, as are strong written and presentation skills.

Please reply to: Sara Lord/Human Resources Administrator - Europe, Moody's Investors Service Ltd, 51 Eastcheap, London EC3M 1LB



ASIAN EQUITIES

International Investment Management

WorldInvest Limited is an independent, employee owned investment management company managing assets in excess of \$6 billion, with some \$2 billion invested in the Far East.

The growth of funds has resulted in the need to appoint an additional fund manager to join our existing team of three Far East specialists.

We wish to recruit an analyst/fund manager, probably aged around 30 and educated to degree level, with 3/5 years experience of Asian markets. Experience investing in Korea/Taiwan/Thailand/Indonesia or the Philippines would be an advantage. Emphasis will be placed on company and market knowledge and an ability to generate successful stock selection ideas.

An attractive salary, generous bonus scheme and benefits package will be awarded.

If you would welcome the opportunity to work with a considerable degree of discretion within a small progressive team, please write with your C.V., to:

Miss V Judge
Personnel Department
WorldInvest Limited
55 Russell Square
London, WC1B 4HP

Wir sind ein Börsenmaklerbüro an der Rheinisch-Westfälischen Börse zu Düsseldorf, welches sich hauptsächlich mit der Vermittlung von festverzinslichen Wertpapieren zwischen Banken beschäftigt. Für unser expandierendes Maklerbüro suchen wir

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ZINSSWAPS

Sie sollten zwischen 23 und 30 Jahren alt sein und über sehr gute Deutsch- und Englischkenntnisse verfügen. Es erwartet Sie ein junges Team, in welchem Sie gute Entwicklungschancen haben. Wenn Sie erfahren sind im Handel mit Wertpapieren oder Derivaten, senden Sie bitte Ihre Bewerbungsunterlagen mit Lichtbild an:

Gerhard Spitz - Hans Joachim Heper
Wertpapierhandel GmbH
Pflüger Str. 11
40213 Düsseldorf (Germany)
Tel: +49 - 211 - 86000



Madrid Representative

The Bank of New York has an outstanding opportunity in Madrid to manage its Representative Office. The selected individual will be responsible for expanding existing relationships and developing new business opportunities with Spanish and Portuguese financial institutions.

Candidates must have a college degree and at least 8 years of successful sales experience in a U.S. or Western European bank or in the finance department of a multinational corporation. Product knowledge in U.S. dollar clearing, trade services, and securities processing is very important and fluency in Spanish and English is required. Fluency in Portuguese would be a plus.

We offer a competitive salary and benefits package. Please send your resume to: The Bank of New York, Personnel/LR, One Wall Street, 13th Floor, NY, NY USA 10286, or fax to LR at (212) 635-7445.

EQUAL OPPORTUNITY EMPLOYER

RELATIONSHIP MANAGER

INSURANCE SECTOR - INTERNATIONAL BANKING GROUP

CITY

c.£65,000 + BONUS + BENEFITS

● Success of the UK Corporate Banking division of this Pacific Rim Banking Group has led to the establishment of a non-banking financial institutions team and this significant opportunity.

● Clearly focused Banking Group following substantial realignment of the core businesses over the past two years. Highly profitable, strongly capitalised, and intent on maximising competitive advantage.

● Reporting to the European Head of Corporate Banking and Financial Institutions. Focus is on relationship building within the Insurance Sector which is seen as a major growth area. Key role with responsibility for managing existing clients, and developing new opportunities.

● Probably aged 20s to mid 30s and degree calibre. Three to five years experience in relationship management with specific insurance sector exposure.

● Strong credit training and analytical skills combined with in-depth industry knowledge and sound understanding of the structuring of on and off balance sheet products within the insurance sector.

● Highly motivated, determined business developer. Established, credible performer in the sector. Good presence with excellent interpersonal skills. Able to establish strong and lasting relationships at senior levels. Strong team player with potential for further development within a business in the midst of significant transformation.

Please apply in writing quoting reference 658 with full career and salary details to:
Paul Bainsbridge
Whitehead Selection Limited
43 Welbeck Street, London W1M 7BP
Tel: 071 637 8736

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SELECTION

A Whitehead Group PLC company

Head of Custody & Settlements

Excellent Package

London or Edinburgh

Superb opportunity to lead successful securities services operation within prestigious, blue chip financial institution.

THE COMPANY

- ◆ Major player in the UK securities market providing trustee and custodian services.
- ◆ High profile operation with major ambitions. Sound structure and systems in place.
- ◆ Dedicated to expanding the business in UK and increasing profitability.

THE POSITION

- ◆ Enhance company's profile as a leader in the market. Grow the business through strong marketing strategy.
- ◆ Lead an expanding operation and ensure highest standards of quality. Flexibility over job location.

◆ Develop and maintain client relationships. Manage an experienced team and work closely with colleagues throughout the Group.

QUALIFICATIONS

- ◆ Wide knowledge of trustee and securities custodian services. Seasoned business developer in financial services industry.
- ◆ Leader with presence and flair to drive business forward and enhance services.
- ◆ At least 10 years' senior management experience. Self-starter with vision and excellent communication skills. Mature, enthusiastic team player.

Please send full cv, stating salary, ref CP0346, to NBS, 10 Arthur Street, London EC4R 9AY



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Manchester 0161 539933 • Slough 01753 819227

CORPORATE DISTRESSED DEBT ANALYST

Salary : Excellent

Bonus/Banking Benefits

Our client, a major bank, invests and trades in distressed and non-performing corporate debt. Due to expansion in this area an opportunity has arisen for, an experienced analyst to analyse and recommend debt trading opportunities. The position entails investigating opportunities, information gathering, cash-flow projections and evaluation of debt/assets.

The successful applicant will be a graduate and trained analyst. Proven financial analysis and excellent PC (spreadsheet) skills are a must, but experience with insolvency, bond and equity markets would be helpful.

For further information, please write in confidence to Ron Bradley at the address below (E50011)

Jonathan Wren & Co. Limited, Financial Recruitment Consultants
No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

JONATHAN WREN EXECUTIVE

CHIEF ACCOUNTANT

c £60,000 plus Banking Benefits

Our client, a leading European Bank, is seeking to strengthen their senior management team by the recruitment of an experienced bank accountant. It is intended that the individual will develop and run the accountancy function within the bank, and there will also be an emphasis on systems.

Applications are sought from graduate chartered accountants with at least 5 years experience of leading a finance function within a commercial bank. Candidates must be able to demonstrate excellent written and spoken communication skills, as well as a proven track record within banking. Familiarity with mainframe systems would be an advantage.

Interested applicants should send their cvs to Helen Hight, Executive Consultant, quoting the reference (E50015). Covering letters should include full salary details:

Jonathan Wren & Co. Limited, Financial Recruitment Consultants
No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

JONATHAN WREN EXECUTIVE

COMPLIANCE & INTERNAL AUDIT

c £40,000 plus Banking Benefits

Our client, the London branch of a major international bank has an excellent opportunity for an experienced bank auditor. The role will be a broad ranging one designed to evaluate the adequacy of internal control in all areas of operations, administration and finance.

Candidates must have several years experience of audit within the banking environment, and must be able to demonstrate knowledge of treasury and capital markets products. In addition, candidates should have current knowledge of SFA regulations and experience of the SFA review process. Applicants should also demonstrate strong analytical communication and presentation skills.

Interested candidates should send their cvs to Helen Hight, Executive Consultant, quoting the reference (E50016)

Jonathan Wren & Co. Limited, Financial Recruitment Consultants
No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

JONATHAN WREN EXECUTIVE

Two attractive Investment Management opportunities....

FRENCH & GERMAN EQUITIES

Our client is a major European investment house with some \$12 billion under management on behalf of global institutional clients. The successful winning of new business in 1994 and the further planned growth in the future has resulted in the need to strengthen the European Equity team.

A need has thus arisen to appoint two specialist Fund Managers to take full responsibility for all investment in French and German Equities respectively. The individuals will be required to carry out all fundamental, economic, market and company research and to contribute to asset allocation discussions within European markets. They may have experience in one other European market.

The successful candidates, probably aged 28/32 and educated to degree level, must have 3/5 years' in-depth experience of their respective markets with a proven record as a stock picker. They must be self motivated and be keen to bring original thought to a dynamic and progressive investment team.

A competitive salary, plus an attractive bonus and benefits scheme, will be available.

Please write in strict confidence, with your c.v. and performance record, to Martin Symon (ref E50004) at the address below.

Jonathan Wren & Co. Limited, Financial Recruitment Consultants
No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

JONATHAN WREN EXECUTIVE



European Bank
for Reconstruction and Development

For the Bank's London based Credit & Commercial Co-Financing Department in the Finance Vice Presidency, we seek a:

Credit Portfolio Manager

Reporting to the Head of Portfolio Management.

Responsibilities: □ supervise a significant proportion of the EBRD's loans and investments; □ review and assess credit ratings of projects; □ make recommendations to management for provisions; □ assist with upgrading and redesigning the reporting and monitoring system.

The position will focus on investments in the Bank's countries of operation. The incumbent must establish, quickly, credibility with the bankers in the institution and monitor the expansion of a rapidly growing portfolio.

Requirements: □ 15 years experience in a major bank with a large credit portfolio; □ US bank training; □ extensive marketing experience with major clients; □ wide ranging knowledge of the credit structure of different industries; □ strong communication skills. □ Knowledge of the financial institution sector would be an advantage.

To apply, please write in English quoting reference number FT0195 to: Mr Ernst Mahel, Principal Manager, Human Resources, European Bank for Reconstruction and Development, One Exchange Square, London EC2A 2EH.

All applications will be acknowledged.

Please help by not telephoning.

The European Bank has a unique challenge to assist the countries of central and eastern Europe and the former USSR in their transition to market economies. The European Bank supports projects through lending, making equity investments and providing technical assistance. Along with a competitive compensation and relocation package, we offer action and achievement in a truly historical enterprise.

Fixed-Interest Fund Management

THE CITY

FP Asset Management Group manages investments on behalf of Friends Provident Life Office and a wide range of domestic and international clients. Funds under management are currently around £14 billion, of which over £3 billion is invested in UK fixed-interest, index-linked gilts, overseas bonds, sterling and foreign currency deposits. We are currently undergoing considerable expansion of our activities and are seeking to increase significantly funds under management from both retail and institutional sources.

As a consequence of this growth, we now need a highly skilled and motivated individual to join our fixed-interest team, based in The City, which enjoys an established performance record. You will be involved in the management of our gilt and overseas bond portfolios with emphasis placed on close team work.

You should have a good degree, preferably in economics or mathematics, strong analytical skills and a few years' experience in fixed-interest fund management. More experienced candidates with proven track records will also be considered. Much of your success will depend on your independence of mind, commitment and your desire to excel both personally and as part of a team.

We offer an excellent remuneration package including competitive salary, bonus scheme, non-contributory pension, mortgage subsidy after qualifying period and free staff restaurant.

If you would like to take up this challenging opportunity to become a key member of an ambitious and successful fund management team, please write with your full cv to Mr H Carter, Director, FP Asset Management Group, 15 Old Bailey, London EC4M 7AP.

FP ASSET MANAGEMENT GROUP

STOCKBROKING

The London Office of an Australian Stockbroker wishes to expand its Equity Sales Desk.

Interested individuals should have a minimum of two to three years broking experience preferably in Australian Equities. We would also be interested in hearing from other market professionals currently selling equity products to institutions. Those who have European language skills and are marketing to Continental Europe would be of particular interest.

The compensation package is negotiable, based on experience and relevant attributes.

Applicants who would like to pursue this opportunity should forward full details of their qualifications and experience to:

James Neill,
Personnel Manager,
ANZ McCaughan Securities Limited,
3 Finsbury Square, London EC2A 1AD.

A Member of the ANZ Banking Group.

مكتبة من الكتب

TRAINING OFFICER - CITY

N M Rothschild & Sons Limited is looking for a high-calibre, self-motivated individual who will make a significant contribution to its training operations. There is strong commitment to training throughout the Group, and this role is important to the function's continuing development.

You will help business areas to identify training needs, develop training plans for individual business units, and assist in the design, delivery and evaluation of training programmes. Your responsibilities will also include researching courses and suppliers, updating training materials, maintaining course records and contributing to training policy.

Aged mid 20's, you will have a good degree and at least two years proven training experience ideally gained in a merchant bank or similar environment. Computer literacy is essential, while a strong technical orientation and knowledge of regulatory authorities would be advantageous. Excellent communication and organisational skills, a flexible, creative approach and the ability to deal with senior individuals are key requirements.

An excellent remuneration and benefits package will be available for the right person. Please apply, enclosing your CV, indicating your current remuneration, to Sara Greve, Personnel Manager, N M Rothschild & Sons Limited, New Court, St. Swithin's Lane, London, EC4P 4DU.

All applications will be treated in the strictest confidence.



N M ROTHSCHILD & SONS LIMITED

Top class audit consulting. In a world class business.

International role - Excellent Package

Fidelity Investments is the world's largest independent investment management organisation, with managed funds in excess of \$300 billion. As a Senior Audit Consultant, you will play a high profile and strategic role in ensuring we continue to improve operational performance, right across our international business.

Your time will be split between the UK and US - predominantly working on the Broker side of our business, as a key part of our operational and strategic initiatives. Specifically, you will be primarily responsible for varied international audits - identifying opportunities for improving operational efficiency, developing and maintaining best practice all-in-all providing a valued voice through reviews, the implementation of initiatives - and the strengthening of senior management information.

You are likely to have a 'Big Six'

background - though the key pre-requisites revolve around an understanding of the brokerage business (including UK settlement, rolling settlement and Talisman) and a good knowledge of the SFA regulatory environment. As a Chartered Accountant with five or more years' experience, you will also have a combination of first-class technical ability, confident communication skills - and the personal credibility to gain professional respect at the highest levels.

The package offered - including training in the US - is excellent; whilst the prospects are everything you would associate with a successful, growing, international company.

If you feel you have the skills and experience to make the most of this role, please send your cv to Dianne Hester, Fidelity Investment Services Ltd, Oakhill House, 130 Tonbridge Road, Hildenborough, Tonbridge, Kent. TN11 9DZ.



UNION BANK OF FINLAND INTERNATIONAL S.A.

Luxembourg

PORTFOLIO MANAGER

Established in 1976, we are a subsidiary of the leading Finnish commercial bank. Our business in Luxembourg is focused on international private banking with related activities such as treasury and investment funds, carried out by a highly international team of 42 people.

The new Portfolio Manager will join an established team of five in a senior capacity, and will have responsibility for discretionary portfolio and fund management including the overall analysis of risk/return alternatives (asset allocation) with particular emphasis on the fixed income markets. You will also provide allocation recommendations to the private client advisors and participate in the further development of the Bank's overall portfolio management services.

The ideal candidate will be a university

graduate with at least five years experience in international asset allocation, demonstrated by a track record. You must possess excellent oral and written communication skills, be PC literate and speak fluent English. A Scandinavian language would be an asset. Experience in fixed income instruments is a must, as is the ability to work as a member of a team.

We offer a competitive salary with an attractive bonus scheme as well as normal Luxembourg banking benefits.

Applications, including full career details, for this challenging position which provides excellent scope for personal development, should be sent to Ole K. Road, PA Consulting Group, 23, Rue Aldringen, L-1118 Luxembourg, not later than February 10, 1995. All applications will be treated with the strictest confidence.

PA Consulting Group
Creating Business Advantage

GENERAL MANAGER

European Operations, leading molecular genetics company. Good compensation package.

Please write to: Box AS037,
Financial Times, One Southwark
Bridge, London SE1 9HL

US EQUITY SALES

Expanding US Brokerage house with offices in New York and London seeks to add one or more institutional sales people to its London office. The ideal candidate will have an established client base but feels restricted in their current environment.

Interested persons should reply in writing to

Floor Broker Network
Suite 4G 16 Tiller Court,
London E14 8PX

Structured Finance

Major UK Merchant Bank

Excellent Salary Package

Outstanding senior structured financier required to join rapidly expanding tax-based finance team.

City

THE COMPANY

- ◆ Pre-eminent, international merchant bank with substantial capital resources.
- ◆ Ambitious, growing team with acknowledged product and market expertise.
- ◆ Focus on first class client service. Clear strategy.

THE POSITION

- ◆ Advise wide range of blue chip clients on the structuring and financing of innovative tax-based transactions.
- ◆ Appointment at Director or Assistant Director level.
- ◆ Key part of small successful team. Develop and manage client relationships. Originate and transact deals.

Please send full cv, stating salary, ref CP0227, to NBS, 10 Arthur Street, London EC4R 9AY



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Aberdeen 01224 638080 • Birmingham 0121 233 4656
Bristol 0117 929 1142 • Edinburgh 0131 232 2400
Glasgow 0141 204 4334 • Leeds 0113 245 9830
Manchester 01625 539953 • Slough 01753 819227

Investment Manager Research Controller

William M. Mercer is one of the country's leading remuneration, actuarial and employee benefits consultancies.

Our Asset Planning department is operating at the leading edge of investment manager research in the UK, producing qualitative research which we regard as second to none.

We are now seeking an individual to have a responsibility for the co-ordination and administration of our manager research database.

The successful candidate will need to be able to demonstrate a recognition of the absolute requirement for accuracy in the statistics and have a genuine interest in both analysing data and designing a user interface with the database.

Responsibilities will include:

- direct liaison with investment managers to secure precise and timely data
- collation of data and maintenance of database
- ensuring complete integrity of data
- efficient and effective dissemination of data
- production of reports
- responding to consultants needs.

He or she will be joining a lively team with access to global resources and working in a growing research field.

Remuneration will depend on experience, which should be a minimum of five years' experience in an investment field.

Apply in confidence and in your own handwriting to Mrs Kim Correll at the address below.

WILLIAM M. MERCER
LIMITED

A Member of IMRO

Telford House, 14 Tothill Street, London SW1H 9NB
Tel: 071-222 5121

SENIOR ECONOMIST

Bloxham Stockbrokers - Ireland's leading independent stockbrokers require a senior economist to join its fixed income team at its Dublin office. Primarily the role will involve the analysis and forecasting of trends across the major European economies with an emphasis on the domestic market.

Candidates should have a minimum of three years experience in fixed interest related markets and must demonstrate strong analytical skills with the ability to present ideas clearly.

IRISH GOVERNMENT BOND SALES

Due to continued expansion, we are looking to strengthen our sales team to service institutional fixed income clients in both the UK and Europe. A minimum of two years experience in gift sales is required with preference given to candidates with an established institutional client base.

A highly competitive remuneration package will be offered to the right individuals.

To apply please write in complete confidence, enclosing full Curriculum Vitae, to:

The Personnel Manager
Bloxham Stockbrokers
Curran House
11 Fleet Street
Dublin 2

BLOXHAM
STOCKBROKERS

APPOINTMENTS ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday
For further information please call:

Andrew Skarzynski on +44 71 873 4054
Stephanie Cox-Freeman on +44 71 873 3694

Clerical Medical is a major force in the investment world and currently manages funds in excess of £1 billion. We have an enviable record in investment management, with financial products ranging from pension and life insurance arrangements to investment funds and unit trusts. We now have the following opportunities for experienced individuals to join our teams based in Central London.

Trainee Investment Analyst

A significant proportion of our funds are invested in international equities and are dealt with by our overseas team. Working within our Japanese team in a supportive capacity, you will initially undertake research and administration tasks. As you gain more experience you will be given increased responsibilities which should eventually lead to fund management.

To qualify, you should be a graduate with around two years' industrial or commercial experience. A financial background is not essential, although you should be highly numerate, computer literate and comfortable with spreadsheets. We will also be looking for excellent oral and written communications skills, an analytical mind and a genuine interest in investment management. Japanese language skills would be extremely useful.

Investment Communications

As part of our specialist investment communications team, your key responsibilities will be to provide investment information to our clients and give advice on the current thinking of our Investment Managers.

Ideally a graduate in a numerate discipline, you should also have 2 years' business experience within the finance sector. Good oral and written communication skills are particularly important as you will be required to issue topical bulletins, respond to ad-hoc queries from independent advisors and individual clients, and be involved in seminar preparation. Your PC skills will also be a valuable asset for areas such as statistical analysis and graphics production.

Both positions offer excellent opportunities to progress within a successful, international organisation. Salaries are naturally highly competitive and our benefits package includes non-contributory pension scheme, private health insurance and mortgage subsidy.

To apply, please write with full CV to Nick Morgan, Senior HR Advisor, Clerical Medical Investment Group, 15 St James's Square, London SW1Y 4LQ, stating clearly the position in which you are interested.

Clerical Medical
INVESTMENT GROUP

THE CHOICE OF THE PROFESSIONAL

Opportunities with Deutsche Bank

You have 3 years' proven track record in spot trading and have developed a feeling for the market. A heavy work load is not a problem for you, but it's a challenge. You are also highly motivated.

The preferred candidates are able to work independently as well as in a team. They should have a good command of English and, if possible, a working knowledge of German.

Spot Trader USD/DEM

As Germany's largest private bank and one of the leading international financial institutions, we offer you a challenging and rewarding environment, substantial opportunities for personal development, and an attractive benefits package. The position is located at our Berlin Regional Head Office.

Please send your application (CV, certificates, and references) together with your salary request to: Mr. Arne-M. Seydak, Deutsche Bank AG, Filiale Berlin, SB Personal, D-10883 Berlin, Germany. Or just call +49 30 34072072.

Let's have a talk.

Deutsche Bank





SENIOR INVESTMENT MANAGER

- Major development opportunity
- Team leading position
- UK and international private clients
- Planned international growth

Since its inception in 1979, Personal Financial Management Limited has become established at the forefront of sophisticated financial planning and investment management services. Further steps in its planned growth are now in place and assets under management are expected to grow significantly in the future.

The retirement of PFM's Senior Investment Manager provides an opportunity for an ambitious and determined Investment Manager. In addition to managing portfolios, the role carries responsibility for the development of the investment team and, in particular, for consistent superior investment performance.

The successful candidate must have 10 years' experience of global markets, particularly UK Equities, from either an institutional or private client background, plus proven leadership skills. It is essential that he/she is highly personable, has the ability to communicate at every level and has the drive, energy and enthusiasm to take a proactive role as PFM's key senior investment professional. A competitive package is available.

For further information, please write in confidence to Martin Symon at the address below (E50006)

Jonathan Wren & Co. Limited, Financial Recruitment Consultants
No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

JONATHAN WREN EXECUTIVE

What price medical insurance?

Experience-Related Risk Manager c£35,000 + bonus + car

The future looks bright indeed at PPP, where we are embracing the changing challenges of the medical insurance market with the combination of innovation and care which has already brought us around 30% of the market, a turnover of £500 million, and one of the highest reputations in our field.

And because we are willing to change and develop, we're confident that things will get even better.

The market is set to grow by over 40% in the next five years, and we aim to remain at the forefront of that expansion, concentrating ever more on providing our customers with even higher standards of service.

You could join us at this exciting and challenging point in our history, and begin

an equally exciting career. As Experience-Related Risk Manager, based at our Group headquarters in Tunbridge Wells, you'll lead a commercially-focused unit providing a full pricing and risk assessment service based on detailed statistical analysis of historical data.

It's a role which contributes greatly to the overall competitiveness and profitability of the business, and you'll need to be able to manage the fine balance between those two central elements. And as we develop further into a cross-functional organisation, you'll be building strong, effective relationships with other areas such as marketing and sales, as well as customers themselves.

With a thorough understanding of the complexities of experience-related

insurance and of the concepts and applications of risk underwriting, you'll prove a powerful influence, both in a consultative role and as manager of your team, whose development will depend greatly on your leadership. You should have a good degree-level education and exceptional communication skills. Ideally, you'll already have experience in a blue-chip or other relevant organisation.

As well as a competitive salary, we offer excellent benefits including performance-related bonus, company car, and life and PPP cover for you and your family.

To be part of our future, please apply by writing with full cv to Pauline Wynn-Ingram, Human Resources Manager, PPP, Philips House, Crescent Road, Tunbridge Wells, Kent TN11 2PL.



PPP
Healthcare Finance

Fisher-Rosemount Trade Finance Specialist

Excellent Remuneration Package Location: U.K.

Fisher-Rosemount (FR) is part of the Emerson Electric Company, a Fortune 100 Company with year on year earnings growth for the last 38 years and revenue of US \$8,600M.

FR is the largest instrument and control company in the world with production in over 35 countries. Europe represents one third of total sales. The CIS and Eastern Europe provide great potential for new business which requires innovative methods of financing.

THE POSITION

- Develop financing schemes for sales in Eastern Europe, mainly CIS.
- Establish good relations with World Bank, Exim Bank, IMF, EBRD and other banks.
- Determine customer credit ratings and future potential.
- Negotiate, supervise and administer countertrade deals with commodity and trading organisations.
- Advise Group companies on potential financing, countertrade and credit lines.
- Maintain close relations with the Central and Eastern Europe organisation responsible for all FR sales.

If you are interested in this position, please apply in writing with your CV quoting ref:90595/D to:

THE REQUIREMENT

- Degree level education with MBA or equivalent.
- Experienced in bank or industrial trade financing with expertise in countertrade.
- Excellent negotiator at top level within banks and trading companies.
- Skilled in communicating and pro-active networking within a global industrial organisation.
- Well developed interpersonal skills with high degree of numeracy and commercial intuition.
- Russian language an advantage.

Nigel Rose, K/F Associates, Concorde House, Trinity Park, Bickenhill Lane, Solihull, Birmingham B37 7ES.

K/F ASSOCIATES
Selection & Search
KORN/FERRY CARRE/ORBAN INTERNATIONAL

EXPERIENCED TURKISH & POLISH INVESTMENT ANALYSTS

Experienced Turkish and Polish Investment analysts required to join an expanding Emerging Markets Team in one of the City's leading European broking houses. The candidates will report directly to the Head of Emerging Markets. Candidates must:

- have a sound understanding of macro economic theory
- preferably have at least two years' direct experience of working in an investment analysis environment
- have a sound academic background, with preferably a finance and/or business degree

These are senior positions and will be rewarded accordingly. Interested parties should write enclosing a CV to:

Box A5039, Financial Times,
One Southwark Bridge, London SE1 9HL
or send to fax 071 417 9439.

BOND TRADER

Fixed Stockbrokers is one of Ireland's leading institutional brokers, with a significant presence in both the fixed interest and equity markets. The company is a subsidiary of ABN AMRO, one of Europe's largest banks, with offices in five continents.

The firm wishes to recruit a bond trader, to work with the fixed interest desk. The prime function of the trader will be to quote prices in Irish Government Gills.

Candidates should possess at least four years experience in fixed income markets and possess a good track record as a price-maker, ideally in government bonds. High motivation, a sound knowledge of bond markets and the ability to work within a team environment are also characteristics required.

The salary is competitive and the position will be based in Dublin.

Replies to: D P McLaughlin (ref T1) (Head of Fixed Interest)
Fixed Stockbrokers Limited, 1 College Green, Dublin 2

SCANDINAVIA AND NORTH AFRICA

AREA SUPPORT OFFICERS - MAJOR MIDDLE EAST BANK

LONDON BASED

Pre-eminent Middle East Bank seek applications for two challenging positions assisting senior marketing executives in servicing the Bank's clients in Scandinavia/Benelux and North Africa. Each position holds the prospect of significant advancement.

THE BANK

- Well established institution, a leader in its chosen fields.
- Strategy of expansion of its London based activities.
- Strong base of established relationships in Scandinavia and North Africa.

THE POSITIONS

- Provide support to Area Vice President in managing and servicing client relationships.
- Participate in business origination, structuring and closing.
- Provide objective analysis of corporate, banking and country risk.
- Liaise closely with clients and all other departments of the bank.

ATTRACTIVE PACKAGES

QUALIFICATIONS

- A graduate with 2-3 years experience of credit and banking, including knowledge of trade finance, gained in reputable institution, preferably concentrating on the relevant area.
- Languages: Arabic, French and English for the North Africa region. Nordic language useful but not essential for the Scandinavia regional position.
- Computer literate
- Resilient, adaptable temperament, composed under pressure and ambitious to develop banking and marketing skills and experience.

Please send your CV, stating salary, to Box A5118, Financial Times,
One Southwark Bridge, London SE1 9HL.

(Applications should quote reference "SA" for the Scandinavia Area Position or "NA" for the North Africa Area position.)

FT/LES ECHOS

The FT can help you reach additional business readers in France.

Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

Stephanie Cox-Freeman
on
+44 71 873 3694

Swaps Trading To £50K + Bonus

Our clients, several top City-based houses, seek experienced traders to manage their books in various European currencies. Of particular interest are FT, PTS, SEK, DMK, NOK, FIM and DEM. Please call Andrew Stone for further details.

Financial Engineer To £80K + Bonus

Ongoing interest for the above. Must have a minimum of 18 months' experience in a derivatives environment. The successful candidate will be pricing/structuring complicated derivative structures (exotic options etc). Please call Andrew Stone.

Futures & Options (Fins) To £50K + Bonus

A number of our clients wish to recruit candidates with a minimum of 2 years' experience in trading/futures of the above. Please call Andrew Stone.

Corporate Finance To £50K + Bonus

Top UK house requires a qualified accountant between 25-30 for a Pan-European role. The ideal candidate will possess Corporate Finance experience and modelling skills. A European language is desirable. Please call Georgia Hutchinson.

Money Market Sales To £65K + Bonus

Several major banks seek experienced CCP, CP, Deposits, Repo sales people with an established client base and European language skills. Please call Mark O'Connor.

Fixed Income Sales Up to £150K + Bonus

Qualified salespeople urgently required by top City houses for coverage of Germany and Scandinavia. A proven track record and client base is essential. Linguistic ability an advantage. Please call Mark O'Connor.

For further details please call on 0171-377 6488 or send/fax your CV to us.
All applications are treated in the strictest confidence.
For enquiries outside business hours call 0161-245 0160.

CAMBRIDGE APPOINTMENTS

232 Shoreditch High Street, London E1 6PJ. Fax no. 0171-377 0887



THE REPUBLIC OF UGANDA

GOVERNMENT OF THE REPUBLIC OF UGANDA ENTERPRISE DEVELOPMENT PROJECT MINISTRY OF FINANCE AND ECONOMIC PLANNING

The Government of Uganda has received a credit from IDA to support a wide ranging program of privatisation and parastatal reform. The Ministry of Finance and Economic Planning is currently seeking for a one-year appointment of experts to its Privatisation Unit:

Two Privatisation Advisors (m/f)

Duties: The Privatisation Advisors will advise, directly, the Minister of State for Privatisation on technical matters and report administratively to the Director of the Privatisation Unit. They will:

- assist in preparing companies for divestiture;
- propose preferred method of divestiture, use of intermediaries and strategies to deal with employee retrenchment, ownership and debt issues;
- prepare information memoranda/prospectuses of companies to be privatised;
- keep contacts with potential and actual bidders in close coordination with the Director (Privatisation);
- participate in negotiations;
- draft transfer agreements using appropriate legal advice;
- monitor presentation of adequate bank guarantees and of actual payments;
- assist investors in solving any post-divestiture problem; and
- propose improvements in strategies and procedures based on experience.

Qualifications: The two privatisation advisors should have different professional backgrounds. The first advisor should have worked with at least one privatisation agency elsewhere in the world leading negotiating teams, supervising PEs before divestiture and preparing transfer agreements. He/she should also be familiar with privatisation policies and issues worldwide (possibly through direct exposure to privatisation programs in several countries). He/she should have a financial or legal background. The second expert should have experience in international mergers and acquisitions and/or trading on capital markets. He/she should have an MBA, a financial background and 5-10 years of experience in the above mentioned fields.

Languages: All candidates must have a good command of the English language.

Duration: The appointment will be on a one-year basis. Renewal may be possible for another year.

Applications in writing enclosing a curriculum vitae with a detailed description of experience in privatisation and appropriate references should be sent to:

The Permanent Secretary/Secretary to the Treasury,
Ministry of Finance and Economic Planning
P. O. Box 8147
Kampala, UGANDA.
Fax No. 00-256-41-232015

The deadline for presentation of proposals is February 3, 1995 c.o.b. The selected candidates must be available to take up the post in Kampala on March 15, 1995 at the latest. Applications will be treated in strictest confidence and will not be returned.

ACCOUNTANCY APPOINTMENTS

To £100,000 package

Premier Entertainment
Multinational

London/New York

Group Operational Review

Ideal stepping stone for a bright, commercially-minded finance professional to join a small, dedicated business review team at the heart of this multi-billion global entertainment and media group. An important position supporting the strategic and operational development of the business with clear potential for rapid progression into line management.

THE ROLE

- Reporting to the Group Finance Director, key member of lean Head Office team, conducting reviews and audits of business, financial and operational systems and presenting recommendations for improvement.
- Playing an influential role in existing and future operations by providing a hands-on consulting resource to Group companies and working closely with operational management.
- Helping to shape and improve business practices to global best standards as part of an on-going process to maximise shareholder value. Commitment to extensive overseas travel in North America, Europe and Japan will be essential.

THE QUALIFICATIONS

- Ambitious, commercial graduate ACA, aged mid 30s with international audit or financial analysis experience, preferably in the entertainment, media or fine field. Fine financial management experience highly advantageous.
- Robust and perceptive with strong technical background and a commercial approach to ensuring best practice is maintained through frequent overseas visits.
- Credible at board level with strong negotiation and communication skills. Effective in an international environment with a real interest in keeping close to decision makers and adding value through persuasion rather than instruction.

Leeds 0532 307774
London 071 493 1238
Manchester 061 499 1700

Selector Europe
Spencer Stuart

Please reply with full details to:
Selector Europe, Box 100044014,
14 Cornhill Place,
London W2 5JZ

Finance Manager

North Oxfordshire

Excellent Package + car

The Company, which forms part of a major diversified international Group, is the U.K.'s largest independent airline provider. It has a turnover of £200m, 400 employees and has expanded very rapidly during the last year.

As a result of a reorganisation within the finance function, a Finance Manager is now required. Reporting to the Finance Director you will be responsible for all financial processing and control activities, the development of new systems and assisting with the preparation of monthly and annual accounts. You will manage a department of 15.

Aged about 30 and a qualified accountant (ACA or ACMA) you will have excellent financial accounting experience in industry/commerce. Exposure to sophisticated computer based systems and staff control experience are essential.

Relocation assistance will be provided, if necessary.

Please reply in confidence quoting reference 2446 to: Management Appointments Limited, Finland House, 56 Haymarket, London SW1Y 4RN.
Telephone: 0171 930 6314.
Fax: 0171 930 9539.

MAL

Management Appointments
Limited

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THE DOCUMENT COMPANY
RANK XEROXInternational management
opportunities

Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow Edinburgh & Worldwide

Rank Xerox is a world class organisation employing nearly 30,000 people and has customers throughout Europe, the Middle East and Africa. Renowned for their entrepreneurial vision their priorities are firmly focused on a continuing strategy of market growth and diversification throughout the world. By investing in key areas - Research, Development, Support, Manufacturing, Marketing, the Environment, and by keeping their focus on Leadership through Quality, Rank Xerox are developing an infrastructure that offers their customers unrivalled support.

Financial Controller Designate

Moscow £65,000 Pkg + Car + Accom + Expat Bens

Reporting to the Country Manager this broad role will encompass finance, administration, IS and logistics. Key aspects of the role are:

- Development of the finance function to support aggressive growth plans. This will require focused management information and the implementation of control procedures.
- Develop and enhance management information systems.
- Advise the country manager in all administrative and financial matters concerning the operation and the development of the country office.

The successful candidate will have gained significant experience at a senior level ideally within a technology related environment. It is essential that you speak fluent English and Russian. Candidates must be qualified with an excellent track record preferably gained in a multi-national organisation. You are likely to be in the age range of 35-45.

With the advent of the single market and the opening of Eastern Europe, Rank Xerox will continue fast growth over the next decade. Both these opportunities offer excellent career prospects within the group and are rewarded with a generous remuneration package.

Interested applicants should forward a comprehensive CV, including current salary package and daytime telephone number to Frances McCutcheon at Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW.

Finance Manager x 2

Warsaw/Sofia £45,000 Pkg + Car + Accom + Expat Bens

Reporting to the Country Manager you will be responsible for training and developing local staff in accounting and internal controls. The aspects of the role are:

- Submission of financial information to assist the country manager in controlling the business.
- Liaising with auditors, fiscal authorities, local legal advisers and banks.
- Control of receivables, cash, inventory and asset management.

You will be a fully qualified accountant, married or single, and willing to travel both nationally and internationally. You will be fluent in Polish/Bulgarian and English with a minimum of two years industry experience.

Ideally candidates will be aged 28-35 and currently in a managerial position.

FINANCIAL
CONTROLLER

Quality Manufacturing

South West

£50,000 + Benefits
+ Full Relocation

This organisation has clearly established itself amongst the world leaders in the manufacture and distribution of specialist products for the Information Technology and Communications industries. Located at the group's European Centre, this site co-ordinates all research, product development, marketing and finance operations with a view to delivering total customer satisfaction.

A clearly defined strategy is in place to further compound on its successes to date by the appointment of a talented Financial professional who can contribute to and drive the European expansion plans forward. Reporting to the Managing Director and with high levels of operational input, you will:-

- Provide critical financial support and guidance by identifying key operational issues and implementing business driven solutions.
- Consolidate key financial and management accounting results for both internal and external reporting.
- Design and implement effective maintenance of all systems of control and forecasting for the business.
- Develop a first class and highly respected team covering financial operations and information systems thus increasing the

profile of this high performing business function.

The successful candidate will be an outstanding graduate accountant who can demonstrate a significant record of achievement in a multi-national, quality driven manufacturing environment. You will possess highly developed interpersonal skills and be comfortable operating within a European culture where business travel is required.

Interested candidates should write promptly, enclosing a full curriculum vitae quoting reference MR513, to Mark Rowley at Harrison Willis, Cardinal House, 39-40 Albemarle Street, London W1X 4ND.

HARRISON
WILLIS

SEARCH & SELECTION
SPECIALISTS
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FINANCIAL CONTROLLER, MANAGEMENT ACCOUNTING

WORLD RENOWNED MARKET LEADER

£440,000, PACKAGE, CAR

LEEDS

- Fast growing, successful, highly profitable £135m turnover business; services world markets from a UK manufacturing base through subsidiary companies and a network of distributors.
- Reporting to the International Finance Director with close day to day involvement with the Operations Director; high level hands-on responsibility for a team of 5; brief is to improve the quality, accuracy, speed, flow and analysis of information, particularly in areas relating to product and manufacturing costs.
- Will appeal to high calibre Director potential candidates, ACA or CIMA qualified, with broad based accounting careers to date with a strong focus on manufacturing. MRPII experience is a pre-requisite; PRMS knowledge is ideal.

Please send a comprehensive CV to Howgate Sable & Partners, Lawns House, Lawns Lane, Leeds LS12 5EY. Tel: 0113-279 9000. Fax: 0113-279 9999, quoting ref: FT1130D.

Howgate Sable

SEARCH AND SELECTION EXECUTIVES AND INDEPENDENT DIRECTORS

Finance

CHIEF EXECUTIVE - IRELAND
THE INSTITUTE OF CHARTERED
ACCOUNTANTS IN IRELAND

The Institute is the professional body for chartered accountants in Ireland, both North and South. It has over 9,000 members and 2,500 students. It employs over 70 people between its Dublin and Belfast offices. It is responsible for the training and education of chartered accountants, the setting and maintenance of professional standards, the licensing and regulation of practices and the provision of services to all its members. The present Chief Executive is retiring and a successor is now being sought.

Reporting to the President and Council, the Chief Executive will be fully responsible for the efficient day to day running of the Institute and all its functions. The role will involve the management and motivation of all Institute executives and staff, as well as being the driving force behind Institute Directorates and Committees. The successful candidate will be required to develop and implement policy and strategy for the Institute, in consultation with the Council. The Chief Executive will be the Institute's public representative, and will be expected to represent the Institute to both the media and public in an accomplished and professional manner.

Candidates, probably aged 35-45, should have senior managerial experience, preferably within a commercial environment, and well developed administrative and organisational skills. Commercial and financial ability is necessary. Excellent communication and presentation skills are essential. Candidates should be educated to degree level and possess a professional qualification. An excellent remuneration package, reflecting the importance of the position, will be provided.

If you would like to be considered for this appointment please send full personal, career and remuneration details to: John McCullough, KPMG Management Consulting, Stokes Place, St. Stephen's Green, Dublin 2, Fax: (01) 7081880 quoting Reference Number 4992.

KPMG Management Consulting

TREASURY MANAGER

c.£50,000 pa + car + benefits

London W1

Guinness PLC is one of the UK's leading consumer goods companies with a market capitalisation of over £8bn, 23,000 employees worldwide and a turnover in excess of £4bn. It has the most outstanding portfolio of premium drinks brands in the world, including Johnnie Walker, Bell's, Gordon's Gin and, of course, Guinness itself, the world's most celebrated stout. It is one of the few truly global beverage businesses.

An opportunity now exists for a Treasury professional with strong influencing and communication skills to join our international operations team.

You will be responsible for the provision of Treasury services to overseas subsidiaries and associates in a geographic region. Working alongside senior finance colleagues at both Group and operating unit level, and as part of multidisciplinary project teams, you will be required to demonstrate first class consultancy skills together with sound Treasury expertise.

You will have extensive Treasury management experience which you are likely to have gained within either an FT100 company with significant international operations, or a major accountancy firm. You will be a qualified accountant or a member of the Association of Corporate Treasurers (or an MCT finalist).

Candidates with linguistic skills, particularly those fluent in Spanish, German or French will be preferred.

Interested candidates should write in confidence, enclosing a CV to Louise Advertiser Services, 58-60 Rivington Street, London EC2A 3AY. Ref: FT/26

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Old Port

PIMM'S

GORDON'S

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GUINNESS

Financial Analysts

Major Leisure Group

Exceptional career opportunities within recently restructured, quoted British plc with ambitious growth strategy and market leading brands.

Manager, Financial Analysis

c£40,000 + Car & Benefits South East

THE POSITION

- Support growth through improved financial planning and analyses for key business sectors.
- High profile role. Extensive liaison with senior management and marketing product groups.
- Manage and motivate small, dedicated team. Perform ad hoc project work as required.

QUALIFICATIONS

- Ambitious graduate, CIMA or ACA, aged 27-35. IT literate. Financial planning and analysis experience from large, consumer focused group.
- Strategic thinker. Skilled manager with hands-on approach.
- Energetic, first class communicator. Potential to progress further.

Ref P0450

Please send full cv, stating salary, quoting relevant reference, to NBS, 54 Jermyn Street, London SW1Y 6LX

Financial Analyst

To £30,000 + Car & Benefits South East

THE POSITION

- Ideal entry position. Join lean, highly skilled team with exposure to all areas of the business.
- Analyse financial information and prepare incisive reports on operating performance.
- Involvement in ad hoc project work.

QUALIFICATIONS

- Ambitious CIMA or ACA, aged mid to late 20's. Strong spreadsheet and financial modelling skills.
- Sharp and enquiring mind. Confident team player with hands-on approach.
- Excellent interpersonal and communication skills. Keen to progress further.

Ref P0451

NBS SELECTION LTD
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WIMPEY CONSTRUCTION

FINANCIAL DIRECTOR

London W6

With a turnover of £700 million Wimpey Construction Ltd is the contracting division of George Wimpey plc. It has a reputation built upon a strong track record, with extensive interests in the UK as well as overseas in both civil engineering and building.

An exceptional opportunity has now arisen for an experienced executive to play a major role at the centre of the division. Working alongside the Divisional Chief Executive you will be responsible for the financial management and advice to the senior management team and be closely involved in all aspects of the business; this means taking strategic decisions which will determine the return on key investments. This is a very broad financial role, with emphasis on review and interpretation. Essentially, you must be a team player, prepared to contribute in general management issues, and have the interpersonal skills to liaise with internal colleagues and deal with all third parties.

It is essential, therefore, that you have previous experience within the contracting industry in an operational or, possibly, advisory role. It is unlikely that anyone under the age of 35 would have the necessary experience for this challenging role. You will be a qualified accountant who will be able to demonstrate the ability to take the division forward at a critical stage of the Group's development.

The package will reflect the importance of the role and will include the full range of executive benefits normally associated with a major company.

Please write with full CV, including salary history and daytime telephone number quoting reference 3079/FT, to John Skirgh FCCA, Phillips & Carpenter, 2-5 Old Bond Street, London W1X 3TB. Tel: 0171 493 0136.

Phillips & Carpenter

Search and Selection

Manager, Internal Audit

Television

London

To £40,000 + car

By applying consistently high professional standards and investing in the most advanced technology, our client has maintained its international reputation for programme quality and its market leadership in the UK.

In line with a philosophy of efficient commercial management a need has been identified to recruit a manager for internal audit.

Whilst not specifically managing a team, you will report to the Finance Director and be expected to play a significant part in the management of the finance function. In addition to fulfilling an all encompassing audit and project based operational review role you will provide active support to the Chief Accountant, particularly in the areas of financial reporting and tax.

An ACA with varied post qualified experience and a track record of progression, you will possess the maturity and experience to make a constructive contribution to the efficient financial management of a fast moving business.

This role is atypical of the traditional view of internal audit and as such should be seen as a constructive career move, offering a blend of "hands on" financial control involvement with the opportunity to work closely with line management in facilitating change.

To apply in the strictest confidence please write, enclosing a full CV to Tim Musgrave.

THE BLOOMSBURY GROUP
(Search and Selection)

Second Floor, Bedford Chambers, Covent Garden, London WC2E 3HA.
Telephone: 0171 379 1100 Fax: 0171 240 6362



Group Head of Internal Audit

leading a value-added function

Schroders is a leading international merchant and investment banking group with a well established presence in the world's major financial centres.

Based at the London headquarters you will be responsible for directing the internal audit function for our worldwide operations. Key to the role will be the effective management and development of a young and able team. Particular emphasis will be placed on adding value through the provision of proactive advice and support to our business functions while maintaining a high standard of management assurance.

As the successful candidate you are likely to be a graduate chartered accountant with proven management skills and the ability to establish credibility at a senior level within the organisation.

An investment banking background would be advantageous although you may, for example, have developed the requisite knowledge of financial products through working in a corporate with a sophisticated treasury and derivatives operation.

This is a high profile role involving significant international travel. The immediate challenge will be to develop our internal audit activities in a dynamic organisation which is developing at a global level.

There are first class career opportunities worldwide.

A generous remuneration package will include a competitive salary, performance bonus, car, mortgage subsidy and non-contributory pension.

Please send full career details, including current salary package and quoting reference A2230, to our retained consultant Malcolm Lawson, at Codd Johnson Harris, Human Resource Consultants, 12 New Burlington Street, London W1X 1FF.

CJH

Codd • Johnson • Harris

Taxation Manager

c£60,000 + Car

This client is a £2 billion UK business conducting large scale international projects through a network of overseas subsidiaries, joint ventures and trading alliances.

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COMMODITIES AND AGRICULTURE

World wheat production 'down 31m tonnes in 1994'

By Deborah Hargreaves

World wheat production is estimated to have reached 527m tonnes last year - 1m tonnes higher than previously forecast but 31m tonnes lower than in 1993, according to the International Wheat Council's latest report.

The smaller harvest last year has left wheat stocks at an estimated 108m tonnes. Although this is 2m tonnes higher than the previous estimate, it is 18m tonnes lower than stock levels

in 1993. The wheat council cites a report from the US Department of Agriculture that forecast US stocks at the end of 1994-1995 would fall to their lowest level for 20 years to only 12.7m tonnes.

However, planting conditions for this year's wheat crop have been favourable in many countries. Winter wheat plantings are up 1 per cent in the US - although this is lower than expected - and durum seedlings up 9 per cent.

The council believes prod-

ucts for 1995-1996 wheat crops will look favourable and provided normal weather patterns prevail the 1995 world total should reach 560m tonnes.

China has proved a large purchaser of wheat on world markets and its interest in buying wheat since late December bolstered futures and export prices although this effect was offset by the lack of strong demand from other purchasers. China's wheat import forecast at 12m tonnes - the highest level for three years.

Cocoa back above £1,000 a tonne

By Deborah Hargreaves

Cocoa prices edged up yesterday in both London and New York with the London Commodity Exchange's second position futures contract closing at £1,004 a tonne.

The improvement in prices followed a forecast by the International Cocoa Organisation of a drop in production of 1.2 per cent in the current

1994-1995 crop year to 2.4m tonnes. This is expected to lead to a supply deficit of around 130,000 tonnes for the fourth successive year.

The ICCO sees cocoa grindings up 2.5 per cent this year to a new record of 2.5m tonnes. That would leave stocks of roughly 1.3m tonnes, equal to about six months of demand.

Cocoa prices have been supported by the news of world

deficits for some months, but the London market has struggled to stay above £1,000 a tonne. Analysts say any further price rise is unlikely to be dramatic.

"Prices are now 25 per cent higher than they were a year ago - there just isn't enough consumer demand to push the market much higher," said Mr Jo Arata, analyst at Merrill Lynch in New York.

Dubai aluminium plan 'good news'

By Kenneth Gooding, Mining Correspondent

A US\$500m expansion project by Dubai Aluminium (Dubai) that will add more than 50 per cent to its present capacity, was good news for consumers of the metal, analysts suggested yesterday.

"This will have no impact on the market until 1997 and by then the world will be needing 1m more tonnes of annual capacity," said Mr Stewart Spector, author of the New York-based Spector Report.

Mr Adam Rowley, analyst at Macquarie Equities, part of the Australian banking group, pointed out that it was widely accepted that prices of \$1,600 a tonne would stimulate new aluminium smelting capacity. "So with prices at \$2,300 and

above - and forecasts that prices will stay high for some time - capacity increases like this should be expected."

Dubai said its expansion would increase annual aluminium production capacity from 245,000 tonnes to 372,000 tonnes. This would be achieved by installing a fifth production line of 240 "taps".

"The company will use its own smelter technology, developed in co-operation with Comalco of Australia. Dubai suggested this was first time an industry in the Middle East had successfully developed and applied its own technology."

It also claimed financing for the project was unique in that half would be from Dubai's own resources and the rest from a five-year syndicated loan arranged and underwrit-

ten by Merrill Lynch, the US financial services group, with participation from local as well as foreign banks.

Meanwhile, Venezuela's state-owned aluminium company, Corporación Venezolana de Guayana (CVG), said this week that it hoped to increase production by 8.5 per cent from the 1994 level to 330,000 tonnes this year. Some Indian smelters that were closed because they were uneconomic when prices were low, might also be re-started.

Mr Spector insisted that aluminium prices were being driven up by a "genuine tight supply situation" and prices would stay higher than the average for two or three years more. This would encourage the industry to invest in more capacity.

Pakistan reeling after third cotton failure

Farhan Bokhari on a problem that is being exacerbated by pesticide adulteration

Lush green fields surrounding the villages outside the city of Faisalabad in Pakistan's agricultural heartland give no hint of the most recent catastrophe, which has devastated some of this country's poorest farmers and also threatens to hit the economy hard.

After the third harvest failure in succession many of the region's cotton farmers seriously doubt that it is worth planting with the crop. And if too many decide to call it a day not only could the long term future of Pakistan's most important commodity be called into question but also the health of country's economy.

The government's latest estimates put the crop at about 7m bales, compared with the initial target of 9.5m. About some traders and textile businesses put the total as low as 6m bales. No one can be certain until the spring, when all the figures will have trickled in from the hundreds of cotton ginning factories across this country.

What is becoming increasingly clear, however, is that the crisis has resulted from a combination of a cruel winter and human greed. Excessive rains across the cotton belt

have been partly responsible for the crop damage, some agricultural experts say. But many acknowledge that widespread adulteration of pesticides also played a significant role. Many farmers sprayed their crops with the recommended doses but found that they still came under attack from the leaf curl virus.

At the national level, the cotton failure has once again cast a shadow over Pakistan's ability to regain the economic growth of over 5 per cent it enjoyed during the 1980s. Most analysts say that the cotton loss will push this year's growth rate below 5 per cent, compared with a target of 6.9 per cent. That performance appears in an even worse light when viewed against the background of an annual population growth of over 2 per cent. The country's international trade performance is also expected to suffer as almost 60 per cent of export revenues have traditionally been earned by cotton products.

The large textile sector is now expected to continue reeling under the pressure of rising prices of raw cotton and the half empty can of pesticide in his back yard. "I opened this can and suspected that it did

not smell right," he says. "I took it back to the dealer. But I have neither been refunded nor given other replacement." Hundreds of other farmers have shared that experience.

Mr Abdul Ghafoor Khan, a leading cotton scientist at the government's cotton research institute in Faisalabad, acknowledges that "adulteration has been the biggest problem". The government is now considering tougher laws, including jail sentences, to fight adulteration, but Mr Khan wants to see assurances that, despite concerns over widespread corruption in the legal and police networks, the laws can be properly enforced. "Our laws are beautiful but there's not much enforcement," he complains.

Meanwhile, Mr Majeed still considers himself to be fortunate. Of his two acres of cotton, only half an acre was damaged. He still managed to make up to 130 per cent profit on the rest. He is now determined to plant the crop next year in the hope that even if part of it is damaged high prices for the rest will compensate him.

For peasants like him, moreover, switching to another crop is not easy. In his village farmers once grew sugar-cane on a

large scale; but that crop has virtually been abandoned because of the poor payment record of the sugar factories. Some farmers have had to wait almost a year for their money.

In the long term, scientists like Mr Khan want to see more money pumped into research and intensified efforts for the development of varieties that are resistant to the virus that has attacked Pakistan's cotton in recent years.

Resources are scarce, however. People at his institute are still waiting to see if up to Rs34.4m (US\$1.1m) sanctioned by the government for a new cotton research project over two years ago, will be delivered in time to start work ahead of the next crop.

Cotton crop damage meanwhile perpetuates a vicious circle. Because of this year's estimates, the government's overall failure to meet its revenue targets for the first six months of the financial year (July-December), many officials fear that developmental expenditure may suffer in the coming months. No one knows how the tough choices being faced in Islamabad will affect its efforts to revive production of the country's most important crop.

Re-export ban leaves Indian sugar trade in a tangle

By Kunal Bose in Calcutta

India has banned the re-export of sugar imported by private traders. The move is believed to be linked to the continuing controversy over sugar imports by state agencies last year that forced Mr Kalpana Rai, the food minister, to resign.

A sharp production setback during the 1993-94 season (October-September) prompted the government to allow duty-free imports by both the state agencies and the private sector. The imports amounted to about 1.9m tonnes.

The private traders, who are holding stocks of over 400,000 tonnes of imported sugar,

started re-exporting it last month as they found that following a steep fall in local prices, disposal in the domestic market would lose them over Rs500m (US\$16m), according to textile businessmen.

The high sugar price in May and June last year was a major embarrassment for the government and one reason for the setback suffered by the ruling Congress Party in the December state elections. But the prevailing unremunerative price is hardly less of a problem. It will push a large number of processors into the red, industry officials say. "A situation is fast developing when the factories will not be able to clear

the cane bills in time," says Mr O.P. Dhanuka, of the Indian Sugar Mills Association. "This could be major disincentive for the farmers to grow cane."

The government, which tightly controls the industry by taking 40 per cent of production at below the market rate for distribution through "fair price shops", regulating releases of sugar by the factories and licensing new cane crushing capacity is, however, not expected to bail the industry out at this stage. State assembly elections in Maharashtra, Gujarat, Bihar, Orissa and Arunachal Pradesh will be held in February and March and the government does not

want the sugar price to rise.

Before the ban on re-export was imposed this month the private traders had sold about 100,000 tonnes of sugar overseas. Pointing out that the presence of a big quantity of imported sugar was largely responsible for depressed local prices, industry officials suggest that the government should create a buffer stock by purchasing it.

While the private sector is desperately looking for ways to dispose of the imported sugar, the government trading agencies have caused consternation by floating tenders for further imports. This move and also talk of raising the level of gov-

ernment procurement may have been triggered by an early production forecast of 11.8m tonnes in 1994-95. However, estimated output of 4.1m tonnes up to December, against 3.08m tonnes in the first three months of 1993-94, and the size of the standing crop have raised hopes that India will produce 12.7m tonnes, up from 9.83m last season.

Total availability of the commodity would, however, be 14.94m tonnes, including the carryover of 2.24m tonnes, enough to satisfy domestic demand, which is expected to rise to 12.5m tonnes from 12.1m, and leave a comfortable end-season surplus.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	Change	High	Low	Open	Vol.
Close	2107.6	-2148.9				
Previous	2128.7					
High/Low	2128.7-2153.5					
AM Official	2122.5-5.5					
Kerb close	2124.6					
Open int.	2127.2					
Total daily turnover	48,907					

ALUMINIUM ALLOY (\$ per tonne)

	Close	Change	High	Low	Open	Vol.
Close	2010-15	2050-50				
Previous	2050-30					
High/Low	2050-30-2050-70					
AM Official	2050-20-2050-50					
Kerb close	2050-25					
Open int.	2050-25					
Total daily turnover	2,790					

LEAD (\$ per tonne)

	Close	Change	High	Low	Open	Vol.
Close	676.7	680-3.5				
Previous	676.7					
High/Low	676.7-680-3.5					
AM Official	680-1					
Kerb close	680-1					
Open int.	680-1					
Total daily turnover	39,297					

NICKEL (\$ per tonne)

	Close	Change	High	Low	Open	Vol.
Close	9880-70	10125-35				
Previous	10125-35					
High/Low	10125-35-10125-35					
AM Official	10005-15					
Kerb close	10005-15					
Open int.	10005-15					
Total daily turnover	58,165					

TIN (\$ per tonne)

	Close	Change	High	Low	Open	Vol.
Close	6340-50	6435-40				
Previous	6445-55					
High/Low	6445-55-6545-55					
AM Official	6390-400					
Kerb close	6390-40					
Open int.	22,698					
Total daily turnover	4,728					

ZINC, special high grade (\$ per tonne)

	Close	Change	High	Low	Open	Vol.
Close	11185-40	11635-75				
Previous	11775-7					
High/Low	11775-7-12007/110					
AM Official	1167-9					
Kerb close	101,928					
Open int.	23,657					
Total daily turnover	38,674					

COPPER, grade A (\$ per tonne)

	Close	Change	High	Low	Open	Vol.
Close	3002.5-3.5	3000-1				
Previous	3002-22					
High/Low	3002-22-3019/2955					
AM Official	3020-1					
Kerb close	3020-1					
Open int.	231,557					
Total daily turnover	84,774					

LME ALUMINIUM D6 rate: 1.9825

	Close	Change	High	Low	Open	Vol.
Close	142.10	+1.80	142.10	140.80	142.10	340
Previous	140.30					
High/Low	140.30-141.10					
AM Official	140.30-141.10					
Kerb close	140.30-141.10					
Open int.	140.30-141.10					
Total daily turnover	140.30-141.10					

LME CLOSING 2/5 rate: 1.9822

	Close	Change	High	Low	Open	Vol.
Close	142.10	+1.80	142.10	140.80	142.10	340
Previous	140.30					
High/Low	140.30-141.10					
AM Official	140.30-141.10					
Kerb close	140.30-141.10					
Open int.	140.30-141.10					
Total daily turnover	140.30-141.10					

LME CLOSING 2/5 rate: 1.9822

	Close	Change	High	Low	Open	Vol.
Close	142.10	+1.80	142.10	140.80	142.10	340
Previous	140.30					
High/Low	140.30-141.10					
AM Official	140.30-141.10					
Kerb close	140.30-141.10					
Open int.	140.30-141.10					
Total daily turnover	140.30-141.10					

LME CLOSING 2/5 rate: 1.9822

	Close	Change	High	Low	Open	Vol.
Close	142.10	+1.80	142.10	140.80	142.10	340
Previous	140.30					
High/Low	140.30-141.10					
AM Official	140.30-141.10					
Kerb close	140.30-141.10					
Open int.	140.30-141.10					
Total daily turnover	140.30-141.10					

LME CLOSING 2/5 rate: 1.9822

	Close	Change	High	Low	Open	Vol.
Close	142.10	+1.80	142.10	140.80	142.10	340
Previous	140.30					
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AM Official	140.30-141.10					
Kerb close	140.30-141.10					
Open int.	140.30-141.10					
Total daily turnover	140.30-141.10					

LME CLOSING 2/5 rate: 1.9822

	Close	Change	High	Low	Open	Vol.
Close	142.10	+1.80	142.10	140.80	142.10	340
Previous	140.30					
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AM Official	140.30-141.10					
Kerb close	140.30-141.10					
Open int.	140.30-141.10					
Total daily turnover	140.30-141.10					

LME CLOSING 2/5 rate: 1.9822

	Close	Change	High	Low	Open	Vol.
Close	142.10	+1.80	142.10	140.80	142.10	340
Previous	140.30					

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Rank	Station	City	Power	Frequency	Class	Distance	Signal	Notes
1	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
2	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
3	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
4	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
5	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
6	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
7	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
8	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
9	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
10	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
11	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
12	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
13	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
14	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
15	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
16	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
17	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
18	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
19	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
20	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
21	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
22	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
23	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
24	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
25	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
26	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
27	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
28	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
29	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
30	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
31	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
32	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
33	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
34	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
35	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
36	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
37	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
38	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
39	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
40	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
41	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
42	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
43	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
44	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
45	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
46	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
47	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV
48	WABC-TV	New York	100	43.2	Class A	100	100%	ABC-TV

74	120	253	13.6	Barbara HW
75	120	137	7.5	Barbara HW
76	120	73	4.7	Barbara HW
77	120	135	7.4	Barbara HW
78	120	135	7.4	Barbara HW
79	120	135	7.4	Barbara HW
80	120	135	7.4	Barbara HW
81	120	135	7.4	Barbara HW
82	120	135	7.4	Barbara HW
83	120	135	7.4	Barbara HW
84	120	135	7.4	Barbara HW
85	120	135	7.4	Barbara HW
86	120	135	7.4	Barbara HW
87	120	135	7.4	Barbara HW
88	120	135	7.4	Barbara HW
89	120	135	7.4	Barbara HW
90	120	135	7.4	Barbara HW
91	120	135	7.4	Barbara HW
92	120	135	7.4	Barbara HW
93	120	135	7.4	Barbara HW
94	120	135	7.4	Barbara HW
95	120	135	7.4	Barbara HW
96	120	135	7.4	Barbara HW
97	120	135	7.4	Barbara HW
98	120	135	7.4	Barbara HW
99	120	135	7.4	Barbara HW
100	120	135	7.4	Barbara HW

100	74	61.8	3.9	18.3	Rep Int
101	74	61.8	3.9	18.3	Rep Int
102	74	61.8	3.9	18.3	Rep Int
103	74	61.8	3.9	18.3	Rep Int
104	74	61.8	3.9	18.3	Rep Int
105	74	61.8	3.9	18.3	Rep Int
106	74	61.8	3.9	18.3	Rep Int
107	74	61.8	3.9	18.3	Rep Int
108	74	61.8	3.9	18.3	Rep Int
109	74	61.8	3.9	18.3	Rep Int
110	74	61.8	3.9	18.3	Rep Int
111	74	61.8	3.9	18.3	Rep Int
112	74	61.8	3.9	18.3	Rep Int
113	74	61.8	3.9	18.3	Rep Int
114	74	61.8	3.9	18.3	Rep Int
115	74	61.8	3.9	18.3	Rep Int
116	74	61.8	3.9	18.3	Rep Int
117	74	61.8	3.9	18.3	Rep Int
118	74	61.8	3.9	18.3	Rep Int
119	74	61.8	3.9	18.3	Rep Int
120	74	61.8	3.9	18.3	Rep Int
121	74	61.8	3.9	18.3	Rep Int
122	74	61.8	3.9	18.3	Rep Int
123	74	61.8	3.9	18.3	Rep Int
124	74	61.8	3.9	18.3	Rep Int
125	74	61.8	3.9	18.3	Rep Int
126	74	61.8	3.9	18.3	Rep Int
127	74	61.8	3.9	18.3	Rep Int
128	74	61.8	3.9	18.3	Rep Int
129	74	61.8	3.9	18.3	Rep Int
130	74	61.8	3.9	18.3	Rep Int
131	74	61.8	3.9	18.3	Rep Int
132	74	61.8	3.9	18.3	Rep Int
133	74	61.8	3.9	18.3	Rep Int
134	74	61.8	3.9	18.3	Rep Int
135	74	61.8	3.9	18.3	Rep Int
136	74	61.8	3.9	18.3	Rep Int
137	74	61.8	3.9	18.3	Rep Int
138	74	61.8	3.9	18.3	Rep Int
139	74	61.8	3.9	18.3	Rep Int
140	74	61.8	3.9	18.3	Rep Int
141	74	61.8	3.9	18.3	Rep Int
142	74	61.8	3.9	18.3	Rep Int
143	74	61.8	3.9	18.3	Rep Int
144	74	61.8	3.9	18.3	Rep Int
145	74	61.8	3.9	18.3	Rep Int
146	74	61.8	3.9	18.3	Rep Int
147	74	61.8	3.9	18.3	Rep Int
148	74	61.8	3.9	18.3	Rep Int
149	74	61.8	3.9	18.3	Rep Int
150	74	61.8	3.9	18.3	Rep Int
151	74	61.8	3.9	18.3	Rep Int
152	74	61.8	3.9	18.3	Rep Int
153	74	61.8	3.9	18.3	Rep Int
154	74	61.8	3.9	18.3	Rep Int
155	74	61.8	3.9	18.3	Rep Int
156	74	61.8	3.9	18.3	Rep Int
157	74	61.8	3.9	18.3	Rep Int
158	74	61.8	3.9	18.3	Rep Int
159	74	61.8	3.9	18.3	Rep Int
160	74	61.8	3.9	18.3	Rep Int
161	74	61.8	3.9	18.3	Rep Int
162	74	61.8	3.9	18.3	Rep Int
163	74	61.8	3.9	18.3	Rep Int
164	74	61.8	3.9	18.3	Rep Int
165	74	61.8	3.9	18.3	Rep Int
166	74	61.8	3.9	18.3	Rep Int
167	74	61.8	3.9	18.3	Rep Int
168	74	61.8	3.9	18.3	Rep Int
169	74	61.8	3.9	18.3	Rep Int
170	74	61.8	3.9	18.3	Rep Int
171	74	61.8	3.9	18.3	Rep Int
172	74	61.8	3.9	18.3	Rep Int
173	74	61.8	3.9	18.3	Rep Int
174	74	61.8	3.9	18.3	Rep Int
175	74	61.8	3.9		

[illegible]

77	74	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58	57	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39	38	37	36	35	34	33	32	31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100	-101	-102	-103	-104	-105	-106	-107	-108	-109	-110	-111	-112	-113	-114	-115	-116	-117	-118	-119	-120	-121	-122	-123	-124	-125	-126	-127	-128	-129	-130	-131	-132	-133	-134	-135	-136	-137	-138	-139	-140	-141	-142	-143	-144	-145	-146	-147	-148	-149	-150	-151	-152	-153	-154	-155	-156	-157	-158	-159	-160	-161	-162	-163	-164	-165	-166	-167	-168	-169	-170	-171	-172	-173	-174	-175	-176	-177	-178	-179	-180	-181	-182	-183	-184	-185	-186	-187	-188	-189	-190	-191	-192	-193	-194	-195	-196	-197	-198	-199	-200	-201	-202	-203	-204	-205	-206	-207	-208	-209	-210	-211	-212	-213	-214	-215	-216	-217	-218	-219	-220	-221	-222	-223	-224	-225	-226	-227	-228	-229	-230	-231	-232	-233	-234	-235	-236	-237	-238	-239	-240	-241	-242	-243	-244	-245	-246	-247	-248	-249	-250	-251	-252	-253	-254	-255	-256	-257	-258	-259	-260	-261	-262	-263	-264	-265	-266	-267	-268	-269	-270	-271	-272	-273	-274	-275	-276	-277	-278	-279	-280	-281	-282	-283	-284	-285	-286	-287	-288	-289	-290	-291	-292	-293	-294	-295	-296	-297	-298	-299	-300	-301	-302	-303	-304	-305	-306	-307	-308	-309	-310	-311	-312	-313	-314	-315	-316	-317	-318	-319	-320	-321	-322	-323	-324	-325	-326	-327	-328	-329	-330	-331	-332	-333	-334	-335	-336	-337	-338	-339	-340	-341	-342	-343	-344	-345	-346	-347	-348	-349	-350	-351	-352	-353	-354	-355	-356	-357	-358	-359	-360	-361	-362	-363	-364	-365	-366	-367	-368	-369	-370	-371	-372	-373	-374	-375	-376	-377	-378	-379	-380	-381	-382	-383	-384	-385	-386	-387	-388	-389	-390	-391	-392	-393	-394	-395	-396	-397	-398	-399	-400	-401	-402	-403	-404	-405	-406	-407	-408	-409	-410	-411	-412	-413	-414	-415	-416	-417	-418	-419	-420	-421	-422	-423	-424	-425	-426	-427	-428	-429	-430	-431	-432	-433	-434	-435	-436	-437	-438	-439	-440	-441	-442	-443	-444	-445	-446	-447	-448	-449	-450	-451	-452	-453	-454	-455	-456	-457	-458	-459	-460	-461	-462	-463	-464	-465	-466	-467	-468	-469	-470	-471	-472	-473	-474	-475	-476	-477	-478	-479	-480	-481	-482	-483	-484	-485	-486	-487	-488	-489	-490	-491	-492	-493	-494	-495	-496	-497	-498	-499	-500	-501	-502	-503	-504	-505	-506	-507	-508	-509	-510	-511	-512	-513	-514	-515	-516	-517	-518	-519	-520	-521	-522	-523	-524	-525	-526	-527	-528	-529	-530	-531	-532	-533	-534	-535	-536	-537	-538	-539	-540	-541	-542	-543	-544	-545	-546	-547	-548	-549	-550	-551	-552	-553	-554	-555	-556	-557	-558	-559	-560	-561	-562	-563	-564	-565	-566	-567	-568	-569	-570	-571	-572	-573	-574	-575	-576	-577	-578	-579	-580	-581	-582	-583	-584	-585	-586	-587	-588	-589	-590	-591	-592	-593	-594	-595	-596	-597	-598	-599	-600	-601	-602	-603	-604	-605	-606	-607	-608	-609	-610	-611	-612	-613	-614	-615	-616	-617	-618	-619	-620	-621	-622	-623	-624	-625	-626	-627	-628	-629	-630	-631	-632	-633	-634	-635	-636	-637	-638	-639	-640	-641	-642	-643	-644	-645	-646	-647	-648	-649	-650	-651	-652	-653	-654	-655	-656	-657	-658	-659	-660	-661	-662	-663	-664	-665	-666	-667	-668	-669	-670	-671	-672	-673	-674	-675	-676	-677	-678	-679	-680	-681	-682	-683	-684	-685	-686	-687	-688	-689	-690	-691	-692	-693	-694	-695	-696	-697	-698	-699	-700	-701	-702	-703	-704	-705	-706	-707	-708	-709	-710	-711	-712	-713	-714	-715	-716	-717	-718	-719	-720	-721	-722	-723	-724	-725	-726	-727	-728	-729	-730	-731	-732	-733	-734	-735	-736	-737	-738	-739	-740	-741	-742	-743	-744	-745	-746	-747	-748	-749	-750	-751	-752	-753	-754	-755	-756	-757	-758	-759	-760	-761	-762	-763	-764	-765	-766	-767	-768	-769	-770	-771	-772	-773	-774	-775	-776	-777	-778	-779	-780	-781	-782	-783	-784	-785	-786	-787	-788	-789	-790	-791	-792	-793	-794	-795	-796	-797	-798	-799	-800	-801	-802	-803	-804	-805	-806	-807	-808	-809	-810	-811	-812	-813	-814	-815	-816	-817	-818	-819	-820	-821	-822	-823	-824	-825	-826	-827	-828	-829	-830	-831	-832	-833	-834	-835	-836	-837	-838	-839	-840	-841	-842	-843	-844	-845	-846	-847	-848	-849	-850	-851	-852	-853	-854	-855	-856	-857	-858	-859	-860	-861	-862	-863	-864	-865	-866	-867	-868	-869	-870	-871	-872	-873	-874	-875	-876	-877	-878	-879	-880	-881	-882	-883	-884	-885	-886	-887	-888	-889	-890	-891	-892	-893	-894	-895	-896	-897	-898	-899	-900	-901	-902	-903	-904	-905	-906	-907	-908	-909	-910	-911	-912	-913	-914	-915	-916	-917	-918	-919	-920	-921	-922	-923	-924	-925	-926	-927	-928	-929	-930	-931	-932	-933	-934	-935	-936	-937	-938	-939	-940	-941	-942	-943	-944	-945	-946	-947	-948	-949	-950	-951	-952	-953	-954	-955	-956	-957	-958	-959	-960	-961	-962	-963	-964	-965	-966	-967	-968	-969	-970	-971	-972	-973	-974	-975	-976	-977	-978	-979	-980	-981	-982	-983	-984	-985	-986	-987	-988	-989	-990	-991	-992	-993	-994	-995	-996	-997	-998	-999	-1000	-1001	-1002	-1003	-1004	-1005	-1006	-1007	-1008	-1009	-1010	-1011	-1012	-1013	-1014	-1015	-1016	-1017	-1018	-1019	-1020	-1021	-1022	-1023	-1024	-1025	-1026	-1027	-1028	-1029	-1030	-1031	-1032	-1033	-1034	-1035	-1036	-1037	-1038	-1039	-1040	-1041	-1042	-1043	-1044	-1045	-1046	-1047	-1048	-1049	-1050	-1051	-1052	-1053	-1054	-1055	-1056	-1057	-1058	-1059	-1060	-1061	-1062	-1063	-1064	-1065	-1066	-1067	-1068	-1069	-1070	-1071	-1072	-1073	-1074	-1075	-1076	-1077	-1078	-1079	-1080	-1081	-1082	-1083	-1084	-1085	-1086	-1087	-1088	-1089	-1090	-1091	-1092	-1093	-1094	-1095	-1096	-1097	-1098	-1099	-1100	-1101	-1102	-1103	-1104	-1105	-1106	-1107	-1108	-1109	-1110	-1111	-1112	-1113	-1114	-1115	-1116	-1117	-1118	-1119	-1120	-1121	-1122	-1123	-1124	-1125	-1126	-1127	-1128	-1129	-1130	-1131	-1132	-1133	-1134	-1135	-1136	-1137	-1138	-1139	-1140	-1141	-1142	-1143	-1144	-1145	-1146	-1147	-1148	-1149	-1150	-1151	-1152	-1153	-1154	-1155	-1156	-1157	-1158	-1159	-1160	-1161	-1162	-1163	-1164	-1165	-1166	-1167	-1168	-1169	-1170	-1171	-1172	-1173	-1174	-1175	-1176	-1177	-1178	-1179	-1180	-1181	-1182	-1183	-1184	-1185	-1186	-1187	-1188	-1189	-1190	-1191	-1192	-1193	-1194	-1195	-1196	-1197	-1198	-1199	-1200	-1201	-1202	-1203	-1204	-1205	-1206	-1207	-1208	-1209	-1210	-1211	-1212	-1213	-1214	-1215	-1216	-1217	-1218	-1219	-1220	-1221	-1222	-1223	-1224	-1225	-1226	-1227	-1228	-1229	-1230	-1231	-1232	-1233	-1234	-1235	-1236	-1237	-1238	-1239	-1240	-1241	-1242	-1243	-1244	-1245	-1246	-1247	-1248	-1249	-1250	-1251	-1252	-1253	-1254	-1255	-1256	-1257	-1258	-1259	-1260	-1261	-1262	-1263	-1264	-1265	-1266	-1267	-1268	-1269	-1270	-1271	-1272	-1273	-1274	-1275	-1276	-1277	-1278	-1279	-1280	-1281	-1282	-1283	-1284	-1285	-1286	-1287	-1288	-1289	-1290	-1291	-1292	-1293	-1294	-1295	-1296	-1297	-1298	-1299	-1300	-1301	-1302	-1303	-1304	-1305	-1306	-1307	-1308	-1309	-1310	-1311	-1312	-1313	-1314	-1315	-1316	-1317	-1318	-1319	-1320	-1321	-1322	-1323	-1324	-1325	-1326	-1327	-1328	-1329	-1330	-1331	-1332	-1333	-1334	-1335	-1336	-1337	-1338	-1339	-1340	-1341	-1342	-1343	-1344	-1345	-1346	-1347	-1348	-1349	-1350	-1351	-1352	-1353	-1354	-1355	-1356	-1357	-1358	-1359	-1360	-1361	-1362	-1363	-1364	-1365	-1366	-1367	-1368	-1369	-1370	-1371	-1372	-1373	-1374	-1375	-1376	-1377	-1378	-1379	-1380	-1381	-1382	-1383	-1384	-1385	-1386	-1387	-1388	-1389	-1390	-1391	-1392	-1393	-1394	-1395	-1396	-1397	-1398	-1399	-1400	-1401	-1402	-1403	-1404	-1405	-1406	-1407	-1408	-1409	-1410	-1411	-1412	-1413	-1414	-1415	-1416	-1417	-1418	-1419	-1420	-1421	-1422	-1423	-1424	-1425	-1426	-1427	-1428	-1429	-1430	-1431	-1432	-1433	-1434	-1435	-1436	-1437	-1438	-1439	-1440	-1441	-1
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	1984/85	1983/84	1982/83	1981/82	1980/81
1	104	105	106	107	108
2	109	110	111	112	113
3	114	115	116	117	118
4	119	120	121	122	123
5	124	125	126	127	128
6	129	130	131	132	133
7	134	135	136	137	138
8	139	140	141	142	143
9	144	145	146	147	148
10	149	150	151	152	153
11	154	155	156	157	158
12	159	160	161	162	163
13	164	165	166	167	168
14	169	170	171	172	173
15	174	175	176	177	178
16	179	180	181	182	183
17	184	185	186	187	188
18	189	190	191	192	193
19	194	195	196	197	198
20	199	200	201	202	203
21	204	205	206	207	208
22	209	210	211	212	213
23	214	215	216	217	218
24	219	220	221	222	223
25	224	225	226	227	228
26	229	230	231	232	233
27	234	235	236	237	238
28	239	240	241	242	243
29	244	245	246	247	248
30	249	250	251	252	253
31	254	255	256	257	258
32	259	260	261	262	263
33	264	265	266	267	268
34	269	270	271	272	273
35	274	275	276	277	278
36	279	280	281	282	283
37	284	285	286	287	288
38	289	290	291	292	293
39	294	295	296	297	298
40	299	300	301	302	303
41	304	305	306	307	308
42	309	310	311	312	313
43	314	315	316	317	318
44	319	320	321	322	323
45	324	325	326	327	328
46	329	330	331	332	333
47	334	335	336	337	338
48	339	340	341	342	343
49	344	345	346	347	348
50	349	350	351	352	353
51	354	355	356	357	358
52	359	360	361	362	363
53	364	365	366	367	368
54	369	370	371	372	373
55	374	375	376	377	378
56	379	380	381	382	383
57	384	385	386	387	388
58	389	390	391	392	393
59	394	395	396	397	398
60	399	400	401	402	403
61	404	405	406	407	408
62	409	410	411	412	413
63	414	415	416	417	418
64	419	420	421	422	423
65	424	425	426	427	428
66	429	430	431	432	433
67	434	435	436	437	438
68	439	440	441	442	443
69	444	445	446	447	448
70	449	450	451	452	453
71	454	455	456	457	458
72	459	460	461	462	463
73	464	465	466	467	468
74	469	470	471	472	473
75	474	475	476	477	478
76	479	480	481	482	

1984/85	1985/86	1986/87	1987/88	1988/89	1989/90	1990/91	1991/92	1992/93	1993/94	1994/95	1995/96	1996/97	1997/98	1998/99	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	2045/46	2046/47	2047/48	2048/49	2049/50	2050/51	2051/52	2052/53	2053/54	2054/55	2055/56	2056/57	2057/58	2058/59	2059/60	2060/61	2061/62	2062/63	2063/64	2064/65	2065/66	2066/67	2067/68	2068/69	2069/70	2070/71	2071/72	2072/73	2073/74	2074/75	2075/76	2076/77	2077/78	2078/79	2079/80	2080/81	2081/82	2082/83	2083/84	2084/85	2085/86	2086/87	2087/88	2088/89	2089/90	2090/91	2091/92	2092/93	2093/94	2094/95	2095/96	2096/97	2097/98	2098/99	2099/00	2100/01	2101/02	2102/03	2103/04	2104/05	2105/06	2106/07	2107/08	2108/09	2109/10	2110/11	2111/12	2112/13	2113/14	2114/15	2115/16	2116/17	2117/18	2118/19	2119/20	2120/21	2121/22	2122/23	2123/24	2124/25	2125/26	2126/27	2127/28	2128/29	2129/30	2130/31	2131/32	2132/33	2133/34	2134/35	2135/36	2136/37	2137/38	2138/39	2139/40	2140/41	2141/42	2142/43	2143/44	2144/45	2145/46	2146/47	2147/48	2148/49	2149/50	2150/51	2151/52	2152/53	2153/54	2154/55	2155/56	2156/57	2157/58	2158/59	2159/60	2160/61	2161/62	2162/63	2163/64	2164/65	2165/66	2166/67	2167/68	2168/69	2169/70	2170/71	2171/72	2172/73	2173/74	2174/75	2175/76	2176/77	2177/78	2178/79	2179/80	2180/81	2181/82	2182/83	2183/84	2184/85	2185/86	2186/87	2187/88	2188/89	2189/90	2190/91	2191/92	2192/93	2193/94	2194/95	2195/96	2196/97	2197/98	2198/99	2199/00	2200/01	2201/02	2202/03	2203/04	2204/05	2205/06	2206/07	2207/08	2208/09	2209/10	2210/11	2211/12	2212/13	2213/14	2214/15	2215/16	2216/17	2217/18	2218/19	2219/20	2220/21	2221/22	2222/23	2223/24	2224/25	2225/26	2226/27	2227/28	2228/29	2229/30	2230/31	2231/32	2232/33	2233/34	2234/35	2235/36	2236/37	2237/38	2238/39	2239/40	2240/41	2241/42	2242/43	2243/44	2244/45	2245/46	2246/47	2247/48	2248/49	2249/50	2250/51	2251/52	2252/53	2253/54	2254/55	2255/56	2256/57	2257/58	2258/59	2259/60	2260/61	2261/62	2262/63	2263/64	2264/65	2265/66	2266/67	2267/68	2268/69	2269/70	2270/71	2271/72	2272/73	2273/74	2274/75	2275/76	2276/77	2277/78	2278/79	2279/80	2280/81	2281/82	2282/83	2283/84	2284/85	2285/86	2286/87	2287/88	2288/89	2289/90	2290/91	2291/92	2292/93	2293/94	2294/95	2295/96	2296/97	2297/98	2298/99	2299/00	2300/01	2301/02	2302/03	2303/04	2304/05	2305/06	2306/07	2307/08	2308/09	2309/10	2310/11	2311/12	2312/13	2313/14	2314/15	2315/16	2316/17	2317/18	2318/19	2319/20	2320/21	2321/22	2322/23	2323/24	2324/25	2325/26	2326/27	2327/28	2328/29	2329/30	2330/31	2331/32	2332/33	2333/34	2334/35	2335/36	2336/37	2337/38	2338/39	2339/40	2340/41	2341/42	2342/43	2343/44	2344/45	2345/46	2346/47	2347/48	2348/49	2349/50	2350/51	2351/52	2352/53	2353/54	2354/55	2355/56	2356/57	2357/58	2358/59	2359/60	2360/61	2361/62	2362/63	2363/64	2364/65	2365/66	2366/67	2367/68	2368/69	2369/70	2370/71	2371/72	2372/73	2373/74	2374/75	2375/76	2376/77	2377/78	2378/79	2379/80	2380/81	2381/82	2382/83	2383/84	2384/85	2385/86	2386/87	2387/88	2388/89	2389/90	2390/91	2391/92	2392/93	2393/94	2394/95	2395/96	2396/97	2397/98	2398/99	2399/00	2400/01	2401/02	2402/03	2403/04	2404/05	2405/06	2406/07	2407/08	2408/09	2409/10	2410/11	2411/12	2412/13	2413/14	2414/15	2415/16	2416/17	2417/18	2418/19	2419/20	2420/21	2421/22	2422/23	2423/24	2424/25	2425/26	2426/27	2427/28	2428/29	2429/30	2430/31	2431/32	2432/33	2433/34	2434/35	2435/36	2436/37	2437/38	2438/39	2439/40	2440/41	2441/42	2442/43	2443/44	2444/45	2445/46	2446/47	2447/48	2448/49	2449/50	2450/51	2451/52	2452/53	2453/54	2454/55	2455/56	2456/57	2457/58	2458/59	2459/60	2460/61	2461/62	2462/63	2463/64	2464/65	2465/66	2466/67	2467/68	2468/69	2469/70	2470/71	2471/72	2472/73	2473/74	2474/75	2475/76	2476/77	2477/78	2478/79	2479/80	2480/81	2481/82	2482/83	2483/84	2484/85	2485/86	2486/87	2487/88	2488/89	2489/90	2490/91	2491/92	2492/93	2493/94	2494/95	2495/96	2496/97	2497/98	2498/99	2499/00	2500/01	2501/02	2502/03	2503/04	2504/05	2505/06	2506/07	2507/08	2508/09	2509/10	2510/11	2511/12	2512/13	2513/14	2514/15	2515/16	2516/17	2517/18	2518/19	2519/20	2520/21	2521/22	2522/23	2523/24	2524/25	2525/26	2526/27	2527/28	2528/29	2529/30	2530/31	2531/32	2532/33	2533/34	2534/35	2535/36	2536/37	2537/38	2538/39	2539/40	2540/41	2541/42	2542/43	2543/44	2544/45	2545/46	2546/47	2547/48	2548/49	2549/50	2550/51	2551/52	2552/53	2553/54	2554/55	2555/56	2556/57	2557/58	2558/59	2559/60	2560/61	2561/62	2562/63	2563/64	2564/65	2565/66	2566/67	2567/68	2568/69	2569/70	2570/71	2571/72	2572/73	2573/74	2574/75	2575/76	2576/77	2577/78	2578/79	2579/80	2580/81	2581/82	2582/83	2583/84	2584/85	2585/86	2586/87	2587/88	2588/89	2589/90	2590/91	2591/92	2592/93	2593/94	2594/95	2595/96	2596/97	2597/98	2598/99	2599/00	2600/01	2601/02	2602/03	2603/04	2604/05	2605/06	2606/07	2607/08	2608/09	2609/10	2610/11	2611/12	2612/13	2613/14	2614/15	2615/16	2616/17	2617/18	2618/19	2619/20	2620/21	2621/22	2622/23	2623/24	2624/25	2625/26	2626/27	2627/28	2628/29	2629/30	2630/31	2631/32	2632/33	2633/34	2634/35	2635/36	2636/37	2637/38	2638/39	2639/40	2640/41	2641/42	2642/43	2643/44	2644/45	2645/46	2646/47	2647/48	2648/49	2649/50	2650/51	2651/52	2652/53	2653/54	2654/55	2655/56	2656/57	2657/58	2658/59	2659/60	2660/61	2661/62	2662/63	2663/64	2664/65	2665/66	2666/67	2667/68	2668/69	2669/70	2670/71	2671/72	2672/73	2673/74	2674/75	2675/76	2676/77	2677/78	2678/79	2679/80	2680/81	2681/82	2682/83	2683/84	2684/85	2685/86	2686/87	2687/88	2688/89	2689/90	2690/91	2691/92	2692/93	2693/94	2694/95	2695/96	2696/97	2697/98	2698/99	2699/00	2700/01	2701/02	2702/03	2703/04	2704/05	2705/06	2706/07	2707/08	2708/09	2709/10	2710/11	2711/12	2712/13	2713/14	2714/15	2715/16	2716/17	2717/18	2718/19	2719/20	2720/21	2721/22	2722/23	2723/24	2724/25	2725/26	2726/27	2727/28	2728/29	2729/30	2730/31	2731/32	2732/33	2733/34	2734/35	2735/36	2736/37	2737/38	2738/39	2739/40	2740/41	2741/42	2742/43	2743/44	2744/45	2745/46	2746/47	2747/48	2748/49	2749/50	2750/51	2751/52	2752/53	2753/54	2754/55	2755/56	2756/57	2757/58	2758/59	2759/60	2760/61	2761/62	2762/63	2763/64	2764/65	2765/66	2766/67	2767/68	2768/69	2769/70	2770/71	2771/72	2772/73	2773/74	2774/75	2775/76	2776/77	2777/78	2778/79	2779/80	2780/81	2781/82	2782/83	2783/84	2784/85	2785/86	2786/87	2787/88	2788/89	2789/90	2790/91	2791/92	2792/93	2793/94	2794/95	2795/96	2796/97	2797/98	2798/99	2799/00	2800/01	2801/02	2802/03	2803/04	2804/05	2805/06	2806/07	2807/08	2808/09	2809/10	2810/11	2811/12	2812/13	2813/14	2814/15	2815/16	2816/17	2817/18	2818/19	2819/20	2820/21	2821/22	2822/23	2823/24	2824/25	2825/26	2826/27	2827/28	2828/29	2829/30	2830/31	2831/32	2832/33	2833/34	2834/35	2835/36	2836/37	2837/38	2838/39	2839/40	2840/41	2841/42	2842/43	2843/44	2844/45	2845/46	2846/47	2847/48	2848/49	2849/50	2850/51	2851/52	2852/53	2853/54	2854/55	2855/56	2856/57	2857/58	2858/59	2859/60	2860/61	2861/62	2862/63	2863/64	2864/65	2865/66	2866/67	2867/68	2868/69	2869/70	2870/71	2871/72	2872/73	2873/74	2874/75	2875/76	2876/77	2877/78	2878/79	2879/80	2880/81	2881/82	2882/83	2883/84	2884/85	2885/86	2886/87	2887/88	2888/89	2889/90	2890/91	2891/92	2892/93	2893/94	2894/95	2895/96	2896/97	2897/98	2898/99	2899/00	2900/01	2901/02	2902/03	2903/04	2904/05	2905/06	2906/07	2907/08	2908/09	2909/10	2910/11	2911/12	2912/13	2913/14	2914/15	2915/16	2916/17	2917/18	2918/19	2919/20	2920/21	2921/22	2922/23	2923/24	2924/25	2925/26	2926/27	2927/28	2928/29	2929/30	2930/31	2931/32	2932/33	2933/34	2934/35	2935/36	2936/37	2937/38	2938/39	2939/40	2940/41	2941/42	2942/43	2943/44	2944/45	2945/46	2946/47	2947/48	2948/49	2949/50	2950/51	2951/52	2952/53	2953/54	2954/55	2955/56	2956/57	2957/58	2958/59	2959/60	2960/61	2961/62	2962/63	2963/64	2964/65	2965/66	2966/67	2967/68	2968/69	2969/70	2970/71	2971/72	2972/73	2973/74	2974/75	2975/76	2976/77	2977/78	2978/79	2979/80	2980/81	2981/82	2982/83	2983/84	2984/85	2985/86	2986/87	2987/88	2988/89	2989/90	2990/91	2991/92	2992/93	2993/94	2994/95	2995/96	2996/97	2997/98	2998/99	2999/00	3000/01	3001/02	3002/03	3003/04	3004/05	3005/06	3006/07	3007/08	3008/09	3009/10	3010/11	3011/12	3012/13	3013/14	3014/15	3015/1
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[illegible]

2004	20	24	26	1,982	3.8
2003	21	24	26	1,982	3.8
2002	21	24	26	1,982	3.8
2001	21	24	26	1,982	3.8
2000	21	24	26	1,982	3.8
1999	21	24	26	1,982	3.8
1998	21	24	26	1,982	3.8
1997	21	24	26	1,982	3.8
1996	21	24	26	1,982	3.8
1995	21	24	26	1,982	3.8
1994	21	24	26	1,982	3.8
1993	21	24	26	1,982	3.8
1992	21	24	26	1,982	3.8
1991	21	24	26	1,982	3.8
1990	21	24	26	1,982	3.8
1989	21	24	26	1,982	3.8
1988	21	24	26	1,982	3.8
1987	21	24	26	1,982	3.8
1986	21	24	26	1,982	3.8
1985	21	24	26	1,982	3.8
1984	21	24	26	1,982	3.8
1983	21	24	26	1,982	3.8
1982	21	24	26	1,982	3.8
1981	21	24	26	1,982	3.8
1980	21	24	26	1,982	3.8
1979	21	24	26	1,982	3.8
1978	21	24	26	1,982	3.8
1977	21	24	26	1,982	3.8
1976	21	24	26	1,982	3.8
1975	21	24	26	1,982	3.8
1974	21	24	26	1,982	3.8
1973	21	24	26	1,982	3.8
1972	21	24	26	1,982	3.8
1971	21	24	26	1,982	3.8
1970	21	24	26	1,982	3.8
1969	21	24	26	1,982	3.8
1968	21	24	26	1,982	3.8
1967	21	24	26	1,982	3.8
1966	21	24	26	1,982	3.8
1965	21	24	26	1,982	3.8
1964	21	24	26	1,982	3.8
1963	21	24	26	1,982	3.8
1962	21	24	26	1,982	3.8
1961	21	24	26	1,982	3.8
1960	21	24	26	1,982	3.8
1959	21	24	26	1,982	3.8
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1955	21	24	26	1,982	3.8
1954	21	24	26	1,982	3.8
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1950	21	24	26	1,982	3.8
1949	21	24	26	1,982	3.8
1948	21	24	26	1,982	3.8
1947	21	24	26	1,982	3.8
1946	21	24	26	1,982	3.8
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1943	21	24	26	1,982	3.8
1942	21	24	26	1,982	3.8
1941	21	24	26	1,982	3.8
1940	21	24	26	1,982	3.8
1939	21	24	26	1,982	3.8
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1935	21	24	26	1,982	3.8
1934	21	24	26	1,982	3.8
1933	21	24	26	1,982	3.8
1932	21	24	26	1,982	3.8
1931	21	24	26	1,982	3.8
1930	21	24	26	1,982	3.8
1929	21	24	26	1,982	3.8
1928	21	24	26	1,982	3.8
19					

dated values appear in the notes column daily as a price. Dividends and Dividend covers are published when calculated separately for each row of stock

are based on latest annual reports and ratios and ratios, are updated on Internet figures. P/E's are Earnings before, earnings per share being computed after the previous year's profits and losses. P/E's are based on mid-price, are given, adjusted at 20 per cent and show for values of discounts

are DAVAR and show for Investment Trusts, in with the percentage discounts (D) or premiums (P) above price. The WPI leads measures price movements converted and warrants entered if

actively listed and prices. Includes UK shares and prices are published continuously through the Standardisation system (S&P) and non-UK (SEAD) International have been sequenced to offer the capital and returned

and, passed or deferred

are incorporated companies listed on an approved report available, are details below.

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Company shares are shown in prices unless otherwise stated. Night markets are based on last-day-of-trading prices.

Where stocks are discontinued in currencies other than sterling, note is indicated after the name.

Prices reflecting the most recent data available in the notes column only are published for the FTSE 100 and FTSE 250. Companies and Dividend counts are published on Monday.

Market capitalisation shown is calculated separately for each row of stock.

Estimated pre-tax/after-tax profits are based on latest annual figures and, where available, are topped on interim figures. P/E is calculated as the market value of the share divided by the after-tax profit on profit after taxation, excluding exceptional pre-tax/after-tax and serviced A/C items applicable. Yields are based on mid-price, are given, adjusted for the effect of the payment of 20 pence per share for value of dividend distribution and the return.

Estimated Net Asset Value (NAV) are shown for Investment Trusts, in the notes column, and are calculated as the difference between the net assets (P + I) to the current, excluding share costs. The NAVs shown represent prices charged at par value, excluding converted and warrants exercised if

- ❑ Indicates the most actively traded stock. This includes UK stocks where transactions and prices are published continuously through the Stock Exchange Automated Quotation system (SEAIQ) and non-UK stocks where the SEAIQ provides some information.
- ⬆ High and low marked times have been adjusted to allow for capital movements.
- + Interest rates increased or deferred
- Interest rates reduced, paused or halted
- * Dividend or interest announced
- Rule 2.10(9)(f) Overseas incorporated companies listed on an approved exchange
- Rule 2.10(9)(g) American deposit receipt available, new details below
- USK: not listed on US Stock Exchange and company not subjected to US regulatory requirements
- Rule 2.10(9)(j) Listed overseas non-listed companies
- Price at first of suspension
- Price at end of suspension and pending recall under rights issue
- Marginal bid or manipulation in progress
- Last trading price; price based on earnings updated by latest financial statements
- Unregulated collective investment scheme

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	Bidding Price	Bidding Period	↑ or ↓
1. General Building			
2. Manufacturing			
3. Power			
4. Water Supply			
5. Sewerage and Sanitation			
6. Transportation			
7. Communication			
8. Public Utilities			
9. Other			
Total			

	Rolling Price	Reaping Price	Δ BP	Yield
			(%)	(%)

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LONDON STOCK EXCHANGE

MARKET REPORT

Corporate deals again set the pace for shares

By Terry Byland,
UK Stock Market Editor

Bid excitement continued to dominate the UK stock market yesterday, and investors had little time to respond to better news on the outlook for interest rates both in Europe and in the US.

London traders took a slightly more optimistic line than those on Wall Street regarding the testimony of Mr Alan Greenspan to the Senate banking committee yesterday. The latest M3 money supply figures in Germany showed the rate of growth within the Bundesbank's preferred range.

The FT-SE 100 share index climbed back above the 3,000 mark in the final hour of trading to close a net 25.1 higher at 3,007.3. The market opened firmly in the wake of

Wall Street's comfortable response to Mr Greenspan's address to a Senate banking committee overnight, and was also encouraged by confirmation that Cadbury-Schweppes was bidding \$1.7bn for the outstanding equity in Dr Pepper/Seven Up. Cadbury's planned £393m rights issue, smaller than expected, was brushed aside.

Another market rumour came home in style when Veba, of Germany, and Cable and Wireless confirmed a tie-up, involving share cross-holdings, aimed at strengthening their position in the European telecommunications industry. Veba was understood to have bought 100m shares in C&W in London yesterday, about half the number required for its intended 10.5 per cent stake.

Shares in British Aerospace were

firmer on the agreement with ATR, the Franco-Italian regional aircraft group, which has also been the subject of long running speculation in the London stock market.

But bid fever in the banking sector waned, at least for the moment, after Dresdner Bank said it was not interested in bidding for either S.G. Warburg or Kleinwort Benson, and Banque Nationale de Paris refused comment on London market hints that it might be taking a look at TSB. All these UK banking takeover targets fell back, although sector specialists remained convinced that they are all in play as speculative targets.

The market had to wait until later in the session for the latest development in its biggest takeover story on record - the \$9.4bn Glaxo bid for Wellcome. The market's

immediate response to the news that Wellcome's board has rejected the offer as too low and will look for a bid elsewhere was to wonder where a second suitor with around £10bn could be found.

Such a bidder would also have to gain acceptance from the Wellcome Trust, with 40 per cent of the equity, which will expect to see the £58m-plus cash content of the Glaxo bid maintained or increased. Wellcome shares closed firmly as investors waited to see if the board can jostle Glaxo into increasing its terms.

At least two trading programmes were identified in the marketplace, although neither were anywhere near the size of last week's Goldman Sachs deal.

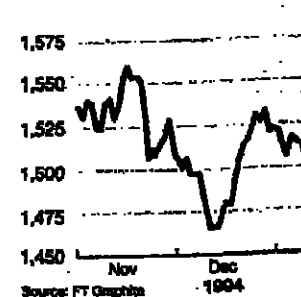
Sea-ported volume rose to 717m shares yesterday, while

Wednesday's \$36.8m represented \$1.6bn at retail level, again one of the better totals recorded over the past 12 months.

Although Mr Greenspan's comments on US economic growth pleased the UK market, attention will still be focused on the announcement this afternoon of the US GNP figures for the final quarter of last year. London analysts expect to see evidence of further growth in the US economy and expect this to overshadow the Federal Reserve's meeting next week.

Concern over domestic interest rates also continued ahead of next week's meeting between the UK chancellor and the governor of the Bank of England. However, interest rate concerns have been shouldered aside in London this week by the rush of big corporate deals.

FT-SE-A All-Share Index



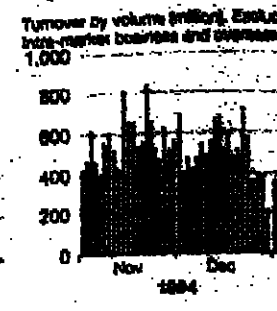
Key Indicators

Indicator	Value	Change
FT-SE 100	3007.3	+25.1
FT-SE Mid 250	3397.2	+6.4
FT-SE-A 350	1504.2	+10.3
FT-SE-A All-Share	1489.05	+8.46
FT-SE-A All-Share yield	4.11	(4.13)

Best performing sectors

Sector	Change
Insurance	+2.9
Tobacco	+2.7
Retailers, Food	+2.0
Pharmaceuticals	+1.7
Life Assurance	+1.6

Equity Shares Traded



Indicator	Value	Change
FT Ordinary index	2271.9	+20.2
FT-SE-A Non Fm pte	17.52	(17.45)
FT-SE 100 Fm pte	3020	+30.0
10 yr Gldy yield	8.73	(8.80)
Long gldy/yield ratio	2.14	(2.15)

Worst performing sectors

Sector	Change
Distributors	-0.5
Water	-0.4
Gas Distribution	-0.3
Electronic & Elec Equip	-0.3
Retailers, General	-0.2

Wellcome moves ahead

Pharmaceuticals group Wellcome leapt as the company took the Oliver Twist line and insisted on more before it would be prepared to bow to Glaxo.

Wellcome said the \$9.4bn takeover bid launched on Monday was inadequate, it had asked the Wellcome Trust not to accept it, and was exploring other opportunities.

The market was prepared to believe that Glaxo might dig deeper into its pockets and Wellcome shares were bought up 32 to 98p on heavy turnover of 14m. Dr Jonathan Gelles of Wertheim Schroder argued that the stock could now move ahead to 250p. Dr Gelles predicted in June last year that Wellcome was vulnerable at 90p a share.

Some analysts have cited possible counter-bids from heavyweight internationalists such as Pfizer, Roche and Sandoz, but most feel that Glaxo will be the victor, particularly as it has the backing of the Wellcome Trust, the charity which currently owns 40 per cent of Wellcome.

A statement was made earlier in the day that Glaxo held a 40 per cent stake, representing 343.6m shares. Although the announcement was conditional, most dealers felt the

deal was in the bag. By the close, Wellcome shares were estimated by one leading arbitrage expert to offer a way into Glaxo at a 30p discount. Glaxo, which now yields around 6 per cent, advanced 16 to 616p with 14m traded.

Meanwhile, the company lost no time in continuing its bid for global domination. It announced a recommended \$833m offer for Affymax, a Californian biotechnology group.

Inchcape slides

A profits warning from Inchcape, the international trading group, came as a nasty surprise and the shares were savagely rerated, tumbling headlong to a new low of 311p, down 82 or more than 20 per cent.

Seidman has a Footsie share caught the stock market so wrong-footed. Turnover was heavy at 10m and there were suggestions towards the close that something of a two-way pull developed as a yield of 6 per cent found some takers.

The group has been hit by currency factors and demand weakness, and an earlier forecast of maintained 1994 profits has now been turned into a 10 per cent decline. But the tax charge is rising and Robert Fleming Securities suspects that earnings per share could emerge 16 per cent lower.

What Inchcape had to say about flat UK trading cast a clear shadow over the rest of the sector. Lex Service fell 10 to 296p and Caffyns 5 to 263p. Cadbury-Schweppes, the food

and soft drinks giant, moved ahead sharply on heavy turnover after the terms of its offer of stock from clients and closed its offer just before midday at a striking price of 395p, buying in just short of 110m shares.

Veba's purchase of the stake came after the two companies announced a strategic alliance with C&W, a move mooted in the UK press for some time.

C&W shares moved to a session's high of 404p, before drifting back to finish unchanged at 379p. Reports that Dresdner Bank had denied any takeover intentions towards S.G. Warburg and Kleinwort Benson, two of the London market's current takeover favourites, brought an instant response from the market where both stocks gave back initial strong gains.

Kleinwort up to 620p shortly after the opening, settled a net 2 higher at 601p - on turnover of 1.5m - while S.G. Warburg closed 7 off at 747p, after touching 773p early on, on turnover of 2.3m. Mercury Asset Man-

agement, seen as the jewel in Warburg's crown, rose 6 to 793p. Smith New Court, one of the UK market's most highly regarded securities houses, put on 9 at 419p.

After the Kleinwort-Warburg denials by Dresdner, the market immediately shifted its focus to Schroders, another highly rated merchant bank, whose shares promptly jumped 45 to 1440p.

The absence of any bid developments saw TSB slip 6 to 842p on 8.4m traded. Lehman Brothers was said to have been behind a surge in Barclays, 16 higher at 561p.

Bid speculation shifted towards the composite insurers, where Commercial Union rose 20 to 506p and Guardian 5 to 172p. In the brokers, Willis Corroon eased a shade to 139p after news of 100 job losses in the US.

Speciality chemicals group Laporte improved 15 to 876p as a big buyer returned to the market; and on securities houses recommended the stock at its morning meeting. Williams de Broe argued that spot prices for raw materials - which have been hitting speciality companies' margins - have now peaked.

Tobacco and insurance conglomerate BAT Industries jumped 10 to 48p after James Cape reiterated a buy recommendation following news of higher profits for American Brands and Philip Morris. BAT took over American Tobacco in December.

British Airways continued to move ahead, adding 31p to 387p in 10m turnover, as sentiment over USAir improved ahead of today's results from the loss-making US associate. Rumours of a cost-cutting deal between USAir and its unions continued to bolster sentiment, along with the bet-

ter than expected recent fourth quarter results from United Airlines.

FUTURES AND OPTIONS

Month	Open	Sett	Price	Change	High	Low	Est. vol.	Open int.
Mar	3003.0	3023.0	-20.0		3028.0	3000.0	13683	56724
Jun	3030.0	3030.0	+30.0				0	5354
Sep	3050.0	3050.0	+30.0				0	0

FT-SE 100 INDEX FUTURES (LFF) £10 per full index point

Month	Open	Sett	Price	Change	High	Low	Est. vol.	Open int.
Mar	3003.0	3023.0	-20.0		3028.0	3000.0	13683	56724

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ABC Inc.	0.12	12	114	164	164	-1/2	Delta Corp	17.5700	43	424	424	-1/2	Delta Corp	9.4288	153	154	154			
ABC Corp	0.12	12	114	164	164	-1/2	Daily	0.30	30	304	304	304	-1/2	Pyramax	0.10	10	54	54	54	
Accurate E	12.4688	14	7	21	18	154	Dyn	1.12	8	708	324	216	304	Quanta	0.68	10	75	19	54	
Acme Int'l	7	7	21	18	154	154	Dyn Corp	0.30	30	304	304	304	304	Quanta	0.20	10	75	19	54	
Acme Corp	23	23	154	154	154	154	East Bay	0.10	10	21	21	23	Quanta	4.2882	1412	1412	1412	1412		
Adaptex	18.5037	28	284	284	284	284	East Bay	0.80	15	164	164	164	Quanta	15	15	164	164	164		
ADC Tele	33.059	48	484	484	484	484	Dyn Int	0.80	15	164	164	164	Quanta	15	15	164	164	164		
Adelphi	5	5	164	164	164	164	Dyn Int	19.5887	22	224	224	224	Quanta	15	15	164	164	164		
Adelphi	5	5	164	164	164	164	Dyn Int	27.93	29	294	294	294	Quanta	15	15	164	164	164		
Adelphi	5	5	164	164	164	164	Dyn Int	30.224	29	294	294	294	Quanta	15	15	164	164	164		
Adelphi	5	5	164	164	164	164	Dyn Int	45	45	454	454	454	Quanta	15	15	164	164	164		
Adelphi	5	5	164	164	164	164	Dyn Int	45	45	454	454	454	Quanta	15	15	164	164	164		
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mes. World Business Newspaper.

sch	185	528	5 $\frac{3}{4}$	5 $\frac{3}{8}$	5 $\frac{3}{16}$	+ $\frac{1}{16}$	
sch	1.20	8	213	38 $\frac{3}{4}$	37 $\frac{3}{4}$	38 $\frac{3}{8}$	- $\frac{1}{8}$

AMERICA

Dow declines as consumer stocks gain

Wall Street

US shares slipped yesterday morning as Congressional testimony by Mr Alan Greenspan, chairman of the Federal Reserve, added to the worries about another interest rate increase, writes Lisa Branstetter in New York.

By 1 pm, the Dow Jones Industrial Average had lost 11.10 to 3,860.35. The more broadly traded Standard & Poor's 500 dropped 0.09 to 467.35 and the American Stock Exchange composite fell 1.19 to 437.33. The Nasdaq composite fell 2.40 to 755.58. Trading volume on the NYSE came to 1.82 billion shares.

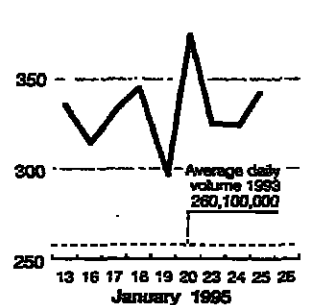
In testimony to a Senate panel, Mr Greenspan said that he hoped that the US economy would "slow down to a sustainable pace," but did not rule out another interest rate increase to push it in that direction.

The consensus on Wall Street has been for several weeks that the central bank would raise interest rates by 50 basis points at next week's

NYSE volume

Daily (million)

400



meeting of the Fed's open market committee.

Also troubling to investors was the release of higher-than-expected data on durable goods orders. The Commerce Department reported a 1.4 per cent increase in orders, while economists had generally expected an increase closer to 0.3 per cent. Early morning reaction to the figures was tempered, however, by the fact that most of the rise was due to a large rise in the volatile defence component of the data. Excluding defence, orders fell by 0.5 per cent.

One indication that the market was worried about an economic slowdown was the fact that consumer products shares gained yesterday morning while cyclical shares were generally weaker. The Morgan Stanley index of cyclical shares fell 0.4 per cent, while the index of consumer shares rose by 0.2 per cent.

Dr Pepper/Seven-Up gained 3.2% at \$24.75, after Cadbury Schweppes offered to buy the US soft drinks company for \$33 a share. At noon, Dr Pepper

Weakness in South Africa

Equities remained very weak, with many investors failing to take positions. The price of gold bullion also remained a worry, as it tested \$380 an ounce, and fears surfaced that it might break below that support level.

Traders said that the market had been under pressure all year, with the overall index rising only three times so far in 1995, while the gold shares index had fallen to its lowest

was among the most actively traded shares on the NYSE.

Dun & Bradstreet fell 4% at \$49.75, shedding more than 7 per cent of its value, after the business information group warned late on Wednesday that new investments would suppress earnings growth this year. At the same time, the company reported a near 12 per cent increase in 1994 earnings.

Results were mixed for the three major airlines which reported earnings results yesterday. Delta shares were off 1% at \$52.45 after reporting a loss greater than many analysts had expected.

Southwest Airlines rose in the morning after surpassing analysts' expectations and reporting fourth quarter earnings of 14 cents per share. The carrier, however, proved unable to buck the downward trend of transportation issues. By early afternoon the shares were down 4% at \$18.74.

The more widely traded class B shares of Continental Airlines increased 8% at \$8.75, although the company reported a loss for the fourth quarter of 1994. Last month Southwest and Continental issued warnings that results would be worse than had been expected.

Gillette gained 5% at \$73.45 after the pen and shaving products group reported an 18 per cent increase in earnings for the fourth quarter of last year and for the year as a whole.

Canada

Toronto was lower at midday, in line with Wall Street, with the TSE-300 Composite index losing 23.40 to 4,083.01 in moderate volume of 24.1m shares.

Some of the sharpest declines were seen in the industrial products sector, which fell 1.1 per cent while the metals and minerals sector was off 0.8 per cent.

Among actively traded issues, Canfor overcame early weakness to trade 0.5% higher at C\$17.45 after it failed to win the takeover battle for Slocan Forest Products and extended its offer to February 6.

Mexico

Equities were slightly weaker as the market awaited an announcement from the government on its talks with the IMF regarding a standby loan.

The IPC index was down 21.92 or 1 per cent at 2,034.67 by midsession.

SAO PAULO, by contrast, was firmer on positive sentiment over talks between the government and political parties on President Fernando Henrique Cardoso's charter reform proposals.

The Bovespa index was up 645 at 38,051 in turnover of R\$154.4m (\$182.9m).

EUROPE

Big gains for Elf, LVMH enliven Paris bourse

Good German economic data which pushed back prospects of a rise in the country's interest rates gave European bonds a lift. Equities responded, writes Our Markets Staff.

Oil shares continued to do well although, with general sentiment still tentative, analysts seemed to be more cautious than the traders.

PARIS continued to show strength, with the CAC 40 index up 23.82 to 1,826.28, in turnover of some FF4bn.

However, brokers believed that the market was showing technical rather than real strength. Mr Stuart Glenister of Societe Generale commented that there remained a risk that this was a temporary breach above 1,800 and that the CAC-40 could go below that level again in the short term.

There was a generally warm reaction to preliminary 1994 results from Elf Aquitaine, even though the oil group announced that it was taking provisions and exceptional charges of FF8.7bn, leaving it with a loss on the year of more than FF5bn. The shares advanced FF17.90 or 5 per cent to FF78.10, with US buying in evidence.

The rationale was that the provisions were exceptional and had been taken so as to bring the group into line with US accounting procedures.

But Mr Jim Joseph, oil analyst at James Capel in London, was more cautious about the group's prospects, noting that the provisions were almost entirely for write-offs of overstated assets, rather than for restructuring. He feared that

FTSE Actuaries Share Indices

Jan 25				THE EUROPEAN SERIES																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
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